



MT. PROSPECT PARK DISTRICT COMPREHENSIVE MASTER PLAN 2022

NOVEMBER 16, 2022

ACKNOWLEDGEMENTS

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Matthew Dziubinski, Director of Parks & Planning
George Giese, Director of Administration
Mary Kiaupa, Human Resource & Risk Manager
Nick Troy, Director of Recreation
Teri Wirkus, Executive Compliance Officer
Ruth Yueill, Director of Community Relations and Marketing
Ben Kutscheid, Park Planner 2

Consulting Team

PROS Consulting, INC
Confluence
ETC Institute

The Mt. Prospect Park District Comprehensive Master Plan 2022 was approved by the Park Board on November 16th, 2022 by the vote of 4-0.



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EXECUTIVE SUMMARY

The purpose of a Comprehensive Master Plan is to provide the Mt. Prospect Park District with a roadmap to guide them towards accomplishing its mission & vision and plans to follow in the successful operation, maintenance and development of Mt. Prospect Park District's parks, open spaces, amenities, facilities, programs, and services.

PROJECT GOALS

The following goals were identified as a key outcome of this planning process:

- **Engage the Mt. Prospect community**, leadership, and stakeholders through innovative public input meant to build a shared vision for the District to ensure there is an appropriate balance of programs, facilities, and services.
- **Utilize a wide variety of data sources and best practices**, including a statistically valid survey to predict trends and patterns of use as well as address unmet needs in the District.
- **Determine unique level of service standards** to develop appropriate actions regarding parks, recreation, facilities, and trails that reflect the District's strong commitment in providing high quality recreational activities for the community.
- **Shape financial and operational preparedness** through innovative and "next" practices to achieve the strategic objectives and recommended actions.
- **Develop a dynamic and realistic action plan** that creates a road map to ensure long-term success and financial sustainability for the District's parks, recreation programs, and trails, as well as action steps to support the family-oriented community and businesses that call Mt. Prospect home.

PROJECT PROCESS

The Master Plan followed a process of data collection, public input, on-the-ground study, assessment of existing conditions, market research, and open dialogue with local leadership and key stakeholders. The project process followed a planning path, as illustrated below:





RECOMMENDATIONS

Based on the visioning process with staff using community input, demographics and trends and an analysis of the District's programs, maintenance and operations and levels of service; the following core values, theme and action plan priorities were developed. This Comprehensive Master Plan utilized the mission and vision statements that were developed as part of the Strategic Plan process in 2018.

DEFINING MT. PROSPECT PARK DISTRICT

MISSION STATEMENT

"To provide exceptional parks and recreation experiences that enrich the quality of life for present and future generations."

VISION STATEMENT

"To become the primary source of recreational opportunities while achieving the highest standards of customer service, instilling a culture of innovation and exercising fiscal responsibility."

CORE VALUES

Customer Service – Innovation – Accountability – Fiscal Responsibility – Excellence – Community - Inclusion - Integrity – Safety – Sustainability

THEME

"ELEVATE MT. PROSPECT PARK DISTRICT TO EXCEED PUBLIC EXPECTATIONS"

ACTION PLAN

PRIORITIES

The action plan is an execution of Mt. Prospect Park District priorities:

1. Update existing parks and amenities across the District.
2. Replace or renovate existing recreation facilities and attractions in the District including Big Surf.
3. Create new parks and amenities in underserved areas of the District.
4. Seek a new levy increase or bond issue referendum to support the park district's needs for improving existing facilities and adding new facilities and amenities in underserved areas of the District.
5. Maximize program opportunities to activate parks, increase use of recreation facilities and generate more earned income to support operational costs.
6. Build sustainable funding options to support the District.

GOALS AND STRATEGIES

LAND

GOAL: ACQUIRE LAND FOR FUTURE PARKS IN UNDERSERVED AREAS OF THE DISTRICT, NOT SERVED BY PARKS CURRENTLY, TO PROVIDE EQUAL ACCESS FOR ALL RESIDENTS OF THE DISTRICT TO A NEIGHBORHOOD PARK, COMMUNITY PARK OR TRAIL.

- Provide parks, trails, and recreation amenities to all residents of the District to address the diversity of needs within the District for various park experiences.
- Establish design principles for development of neighborhood parks, community parks, trails and key recreation amenities that create equitable experiences across the system for each type of District park.

- Update older parks in the District by removing outdated equipment and broadening the level of experiences to at least four experiences in a neighborhood park and six to seven experiences for a community park in ten age segments in the District. Age segments: 2 - 5, 6 - 8, 9 - 12, 13 - 18, 19 - 30, 31 - 45, 46 - 55, 56 - 65, 66 - 75, 76+.
- Work with local partners to create a connected trail system throughout the District. Local partners include Village of Mount Prospect, City of Des Plaines, hospital groups, local school districts, adjacent park districts, adjacent communities and other public agencies and utilities.
- Develop nature trails in open space areas of the District to better facilitate exploration of these areas by the community who desire nature trails.
- Update existing park site master plans and work to identify new funding sources for future development of neighborhood parks, community parks, specialty parks and trails in the District.
- Determine what to do with unused and unproductive park property and land leases in the District.
- Acquire park land in the southern area of the District to develop a community park/neighborhood park to serve the needs of residents in that area.

FACILITIES

GOAL: PROVIDE HIGH QUALITY PUBLIC FACILITIES THAT ARE DESIRED MOST BY THE COMMUNITY TO ADDRESS THE DIVERSE NEEDS OF THE COMMUNITY AND MAINTAIN THESE FACILITIES IN A SAFE, CLEAN AND ATTRACTIVE MANNER.

- Update or replace key community recreation facilities that are at the end of their useful life to re-energize the community to use the new or updated facilities in the future.
- Create the right balance of sports fields in the District.
- Provide needed sports courts in the District to meet the needs of all user types.
- Consider specialty facilities such as a splash pad in the District as well as an outdoor adventure course, challenge course and additional access to nature areas.
- Update the Veterans Memorial Bandshell to accommodate as many performing arts options as possible and add events to the site.
- Develop themed playgrounds throughout the District that offer unique experiences for children ages 2-5 and 5-12 years of age.

RECREATION PROGRAMS

GOAL: DEVELOP AND EXPAND RECREATION PROGRAMS CONSIDERING NEW PRICING STRATEGIES, EXPANDING PARTNERSHIP OPPORTUNITIES, AND REINVENTING CERTAIN PROGRAMS FOR LONG TERM VIABILITY THAT REFLECT MARKET TRENDS AND NEEDS.

- Develop and/or expand core programming in the following areas: fitness and wellness, senior fitness, wellness and recreation, District owned youth sports programs, outdoor adventure programs, pickleball programs and clinics, youth summer camps, adult sports, and special events.
- Develop a sports strategy for youth sports and adult sports to maximize the use of sports fields and courts in the District.
- Develop business plans for key recreation attractions to include aquatic facilities, recreation centers, the Friendship Park Conservatory, Veterans Memorial Bandshell, golf course, and sports complexes.
- Develop training programs for fulltime, part-time, and seasonal staff in recreation services.
- Update partnership policies with public/public partners, public/not-for-profit partners, and public/private partners with performance measures to ensure accountability.



OPERATIONS AND MAINTENANCE

GOAL: DEVELOP MAINTENANCE SYSTEMS AND STRATEGIES THAT IMPROVE EFFICIENCIES AND EFFECTIVENESS OF MAINTAINING PARKS AND RECREATION FACILITIES BOTH INTERNALLY AND EXTERNALLY.

- Develop a maintenance management plan for managing by standards for park maintenance, golf course maintenance, indoor facility maintenance and sports field maintenance.
- Establish a lifecycle replacement schedule for park amenities, facilities, and equipment.
- Develop a strategy to deal with drainage and lighting problems on existing sports fields to manage them better and improve play conditions.
- Develop a maintenance plan to update signage in parks, renovate the maintenance shop at the golf course, enhance tree management in parks, and add storage space for parks.
- Develop an ongoing "Train the Trainer" program within park maintenance.
- Develop volunteers as a core business for the District to support park maintenance, recreation programs and other District services. Explore hiring a volunteer coordinator.

FINANCING

GOAL: REMAIN FISCALLY RESPONSIBLE IN A CHANGING WORLD THROUGH EFFECTIVE USE OF FINANCIAL DATA AND PARTNERSHIPS WHILE SEEKING POSITIVE VOTER SUPPORT FOR AN ENHANCED TAXPAYER INVESTMENT IN THE DISTRICT.

- Develop a finance strategy that informs residents of what level of investment they have made in the District over the last 67 years to gain their understanding and trust on how well the District has managed their financial resources. To support what the community expects from the District in improved parks, recreation facilities and amenities an increase in the operating levy or a bond issue is necessary.
- Develop updated policies on pricing, earned income and partnerships to create fairness for user investment in park district programs and services.
- Encourage stronger financial support from the Parks Foundation for improvements needed in the District via an annual strategic financial meeting between the Parks Foundation and the Park District to address the areas of financial assistance needed and where the Parks Foundation can make a difference.
- Develop and institutionalize earned income strategies to support the operational cost of the District.
- Develop a District marketing plan to consistently inform users what opportunities exist to access park district facilities and programs.

CAPITAL IMPROVEMENT

GOAL: DEVELOP A CAPITAL IMPROVEMENT PLAN THAT ADDRESSES THE NEEDS OF PARK AND RECREATION FACILITIES IN THE DISTRICT OVER THE NEXT 10 YEARS.

- Replace Big Surf with new Aquatic Center.
- Develop and implement a Capital Improvement Plan for the District based on the Master Plan to address the capital needs over the next ten years.
- Determine the amount of capital improvements the District can sustainability implement in any one year.
- Ensure capital improvement dollars are spent equitably across the District based on District operations and functions.

- Prioritize reorganization of existing sports fields to provide higher quality facilities while also simplifying District maintenance practices.
- Continue implementing the playground replacement program.
- Add trail facilities throughout District to increase access to parks and promote community health and fitness.
- Update the Lions Recreation Center and add additional indoor program space.
- Develop a business plan on revenue producing park facilities to maximize their use and revenue.
- Enhance the Veterans Memorial Bandshell as a special events park and use the bandshell as its key performing arts amenity.

HOW WE CAN GET THERE

This Master Plan creates a vibrant, constituent-led roadmap for the District. The goals and strategies outlined provide the process. Funding is the foundation of the solution to deliver what the community is asking the District to provide. It has been 67 years without a voter supported tax increase. The District tax revenues have grown through assessed valuation but not from any level of a levy tax increase. With limited tax assessment growth in the District, this funding option is extremely limited at best. A voter approved referendum for a bond issue to create the needed capital dollars to update existing facilities in the District is needed.

Continued efforts to partner with local public agencies needs to continue. When deciding how resources are allocated, tough decisions are needed without an approved bond referendum for the near future. The goals and strategies in the Master Plan provide guidance for decision making and implementation. Public support for future capital improvements is both needed and required to move the park district forward.

Ongoing earned income from user fees and partnerships need to continue to support the operational costs of the District. The impacts of COVID-19 have been especially hard on park and recreation systems across the United States that depend on users utilizing their indoor public facilities and programs. Majority of these parks and recreation systems still are not achieving 70% of where they were financially pre COVID-19. If the community can embrace the recommendations in this Master Plan that are outlined to meet their desired results for improved park and recreation facilities; it will require additional capital funding. The District will be able to deliver on those expectations if the capital funding is available for the ongoing repairs, replacement, and future development, as well as operational funding that keeps up with the increased demand for services from an urbanized community. The District is managed well and wants to deliver on the community's vision for the park district. Let the process begin!



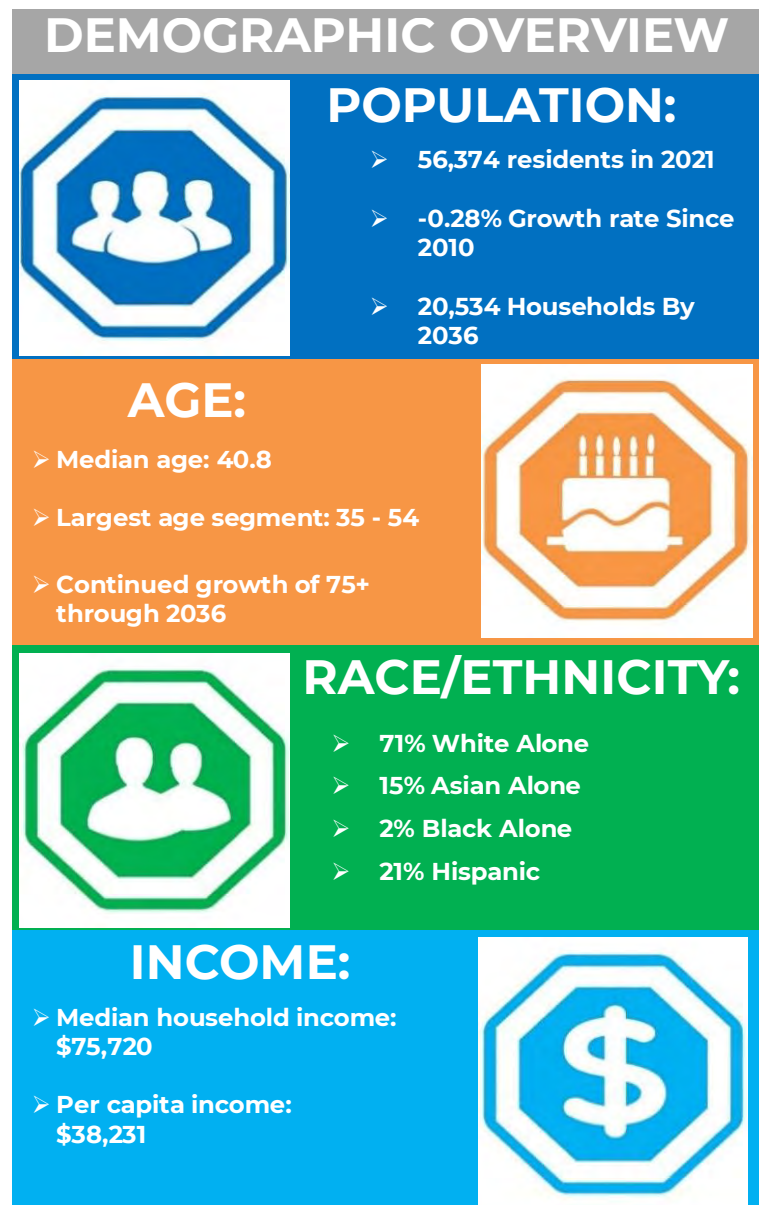
CHAPTER ONE - MARKET ANALYSIS

1.1 DEMOGRAPHIC ANALYSIS

A key component of the Mt. Prospect Park District Master Plan ("Plan") is a demographic and recreation trends analysis. The purpose of this analysis is to provide the Mt. Prospect Park District ("District") insight into the general makeup of the population they serve and identify market trends in recreation. It also helps to quantify the market in and around the District and provide a better understanding of the types of parks, facilities, and programs/ services that are most appropriate to satisfy the needs of residents. Of important note is that this analysis is on the population within the District itself, which includes part of several communities including the Village of Mt. Prospect, City of Des Plaines, Village of Arlington Heights, and parts of Elk Grove Township.

This analysis is two-fold – it aims to help answer the *who* and the *what*. First, it assesses the demographic characteristics and population projections of District residents to help the District understand *who* they serve. Secondly, recreational trends are examined on a national and local level to understand *what* the population served wants to do. Findings from this analysis establish a fundamental understanding that provide a basis for prioritizing the community need for parks, trails, facilities, and recreation programs. Of course, public input from stakeholder interviews, focus groups, public meetings, and the statistically valid survey will further inform these needs and priorities.

The demographic analysis describes the population within the Mt. Prospect Park District. This assessment is reflective of the District's total population and its key characteristics such as age segments, race, ethnicity, and income levels. It is important to note that future projections are based on historical patterns and unforeseen circumstances during or after the time of the analysis could have a significant bearing on the validity of the projected figures.



The infographic on the previous page provides an overview of the District's populace based on current estimates of the 2021 population. A further analysis of each of these demographic characteristics (population, age, race, ethnicity, and income) can be found in section 1.1.3

1.1.2 METHODOLOGY

Demographic data used for the analysis was obtained from U.S. Census Bureau and from Environmental Systems Research Institute, Inc. (ESRI), the largest research and development organization dedicated to Geographical Information Systems (GIS) and specializing in population projections and market trends. All data was acquired in April 2022 and reflects actual numbers as reported in the 2010 Census. ESRI then estimates the current population (2021) as well as a 5-year projection (2026). PROS then utilized straight line linear regression to forecast demographic characteristics for 10 and 15-year projections (2031 and 2036).

DEMOGRAPHIC ANALYSIS BOUNDARY

The District boundaries shown below were utilized for the demographic analysis.

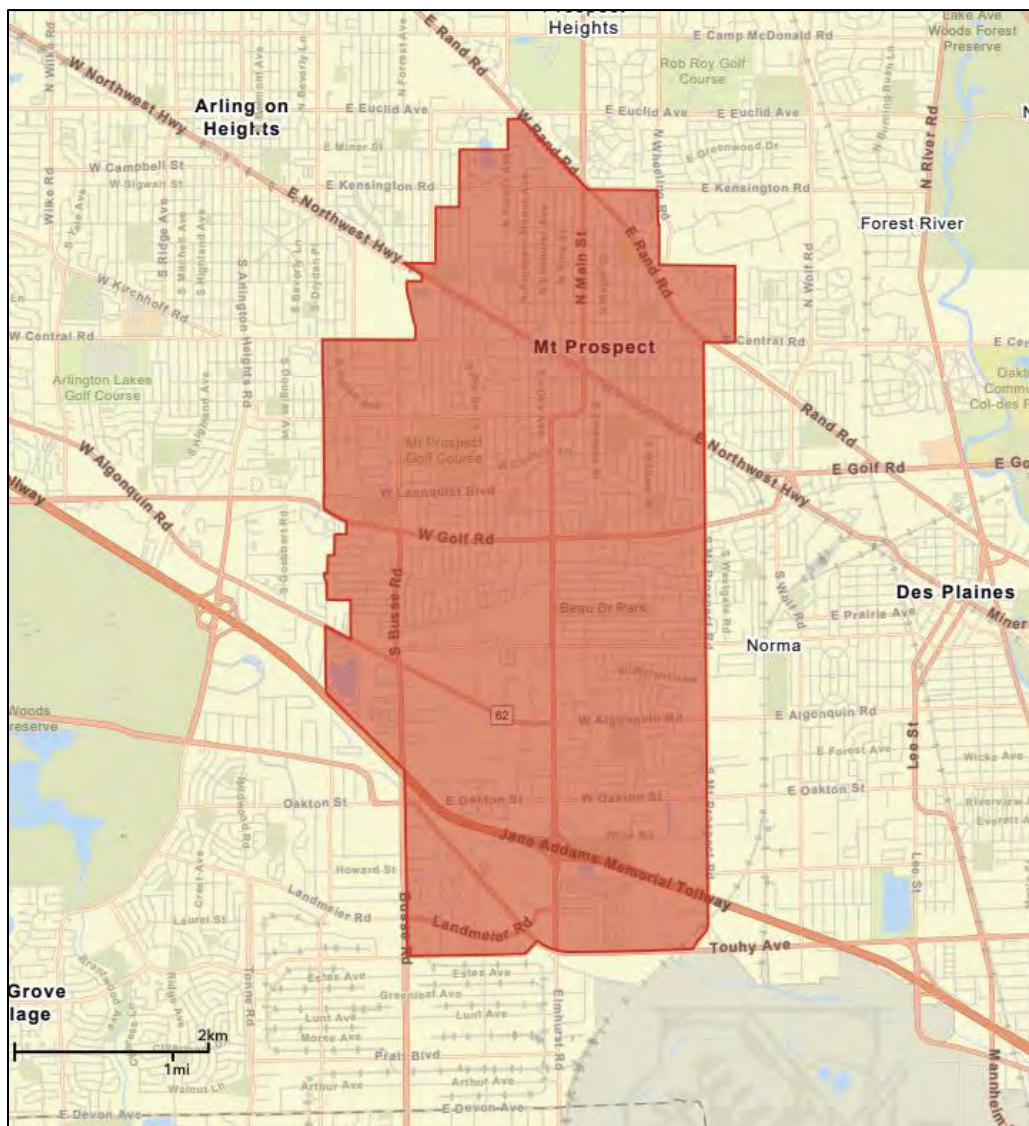


Figure 1 Shows the Boundary of Mt. Prospect Park District

1.1.3 DISTRICT POPULACE

POPULATION

Based on current census trends, the District's total population is predicted to decrease in the coming years. The 2010 census population had the District with a total of 57,969 but is down to 56,374 (-0.28% annual growth rate) in 2021. By 2036 the population is expected to continue to decrease to 53,831 total people by 2036. The number of households is expected to follow the same trend as the population decreasing from 22,145 in 2010 to 21,521 in 2021. The total number of households is expected to continue to decrease and reach 20,534 by 2036.

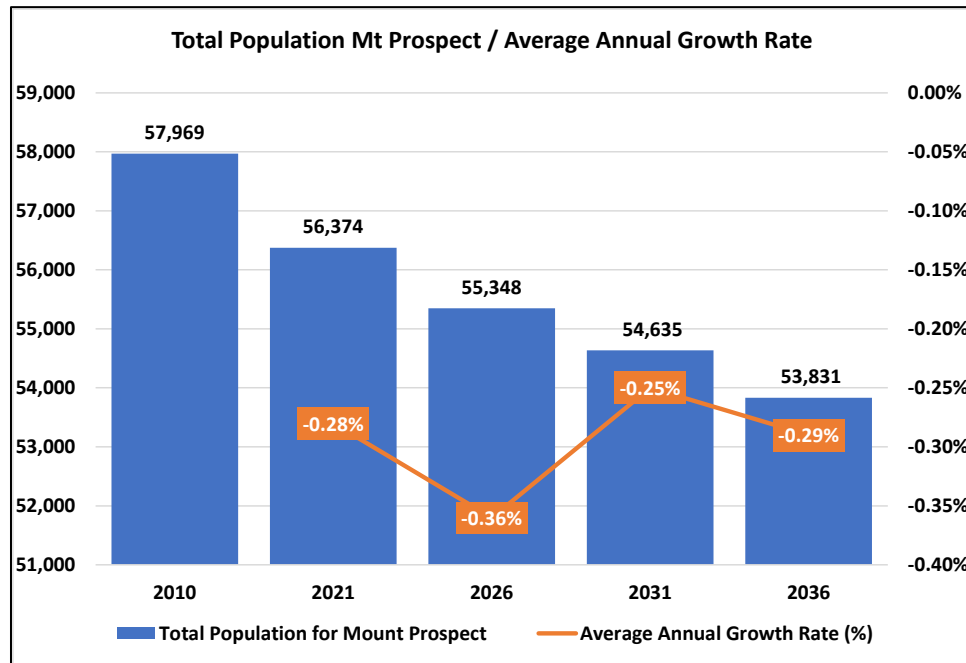


Figure 3 - Total Population and Average Annual Growth Rate Projections for Mt. Prospect Park District

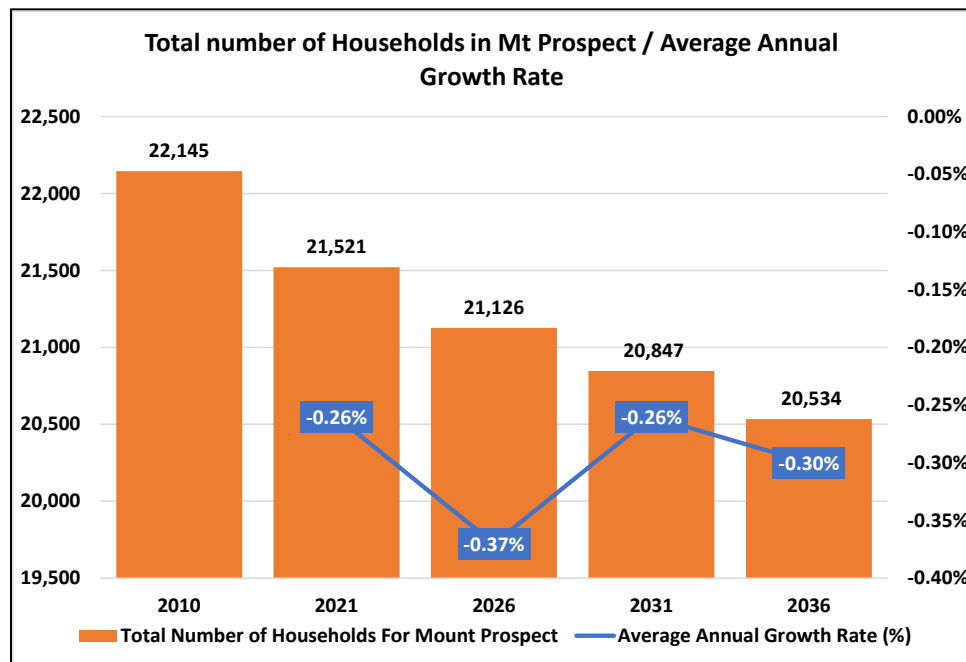


Figure 2 - Total Households and Average Annual Growth Rate Projections for Mt. Prospect Park District

AGE SEGMENTATION

Evaluating the District's age segmentation, the population exhibits a minor aging trend, with approximately 31% of all residents being 55+ years old. The District's current median age is estimated at 40.8 years old which is older than U.S. median age (38.8 years old). Assessing the population, the District is projected to continue a gradual aging trend. Within the next 15 years the 55+ population is expected to be around 37% percent of the District's total population. This is expected to be a result of increased life expectancies and most middle-aged adult residents "aging in place" while their children move elsewhere.

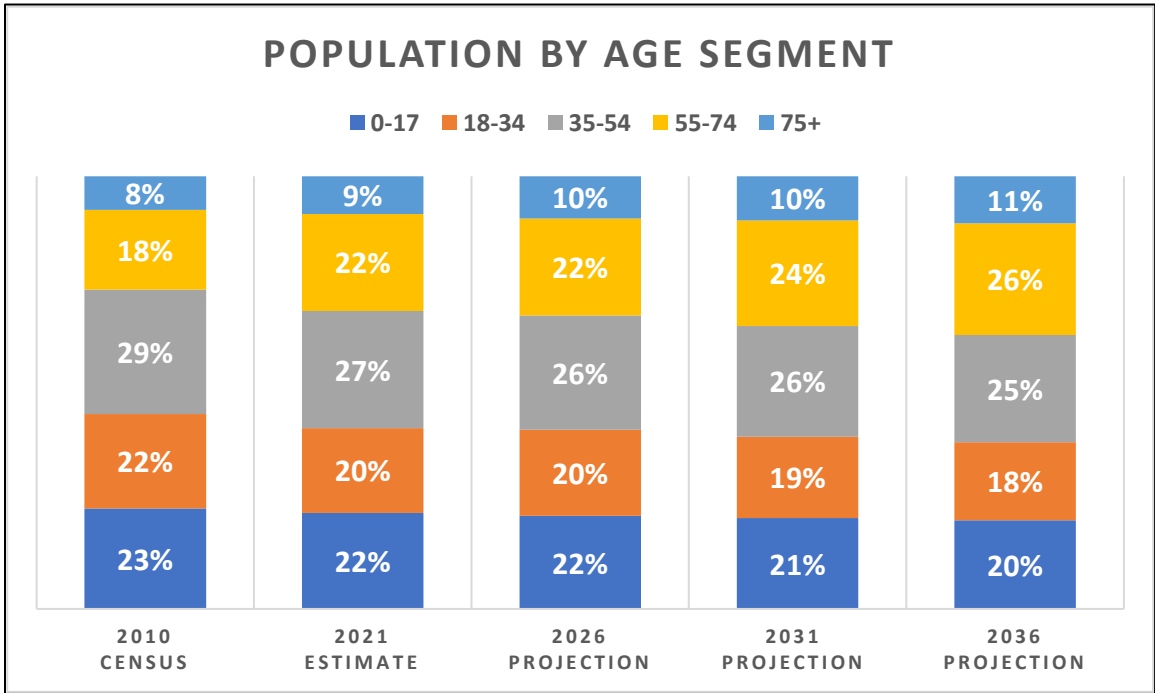


Figure 4 - Projected Age Segmentation for Mt. Prospect Park District

Due to the continued growth of the older age segments, it is useful to further segment the "senior" population beyond the traditional 55+ designation. Within the field of parks and recreation, there are two commonly used ways to partition this age segment. One is to simply segment by age: 55-64, 65-74, and 75+. However, as these age segments are engaged in programming, the variability of health and wellness can be a more relevant factor. For example, a 55-year-old who is struggling with rheumatoid arthritis may be limited to leisure recreation while a healthy 65-year-old may be running 5K's on an annual basis. Therefore, it may be more useful to divide this age segment into "Active," "Low-Impact," and/or "Social" Seniors.



RACE AND ETHNICITY DEFINITIONS

The minimum categories for data on race and ethnicity for Federal statistics, program administrative reporting, and civil rights compliance reporting are defined as below. The Census 2010 data on race are not directly comparable with data from the 2000 Census and earlier censuses; therefore, caution must be used when interpreting changes in the racial composition of the US population over time. The latest (Census 2010) definitions and nomenclature are used within this analysis.

- **American Indian** – This includes a person having origins in any of the original peoples of North and South America (including Central America), and who maintains tribal affiliation or community attachment
- **Asian** – This includes a person having origins in any of the original peoples of East Asia, Southeast Asia, or the Indian subcontinent including, for example, Cambodia, China, India, Japan, Korea, Malaysia, Pakistan, the Philippine Islands, Thailand, and Vietnam
- **Black** – This includes a person having origins in any of the black racial groups of Africa
- **Native Hawaiian or Other Pacific Islander** – This includes a person having origins in any of the original peoples of Hawaii, Guam, Samoa, or other Pacific Islands
- **White** – This includes a person having origins in any of the original peoples of Europe, the Middle East, or North Africa
- **Hispanic or Latino** – This is an ethnic distinction, a subset of a race as defined by the Federal Government; this includes a person of Mexican, Puerto Rican, Cuban, South or Central American, or other Spanish culture or origin, regardless of race

Please Note: The Census Bureau defines Race as a person's self-identification with one or more of the following social groups: White, Black, or African American, Asian, American Indian, and Alaska Native, Native Hawaiian and Other Pacific Islander, some other race, or a combination of these. While Ethnicity is defined as whether a person is of Hispanic / Latino origin or not. For this reason, the Hispanic / Latino Ethnicity is viewed separate from race throughout this demographic analysis.

POPULATION BY RACE

Analyzing race, the District's current population is predominantly White Alone. The 2021 estimate shows that 71% of the population falls into the White Alone category, with Asian Alone (15%) representing the largest minority. The 2021 estimate also portrays a below average representation for other race groups, with Pacific Islander making up the smallest segment which is less than one percent of the total population. Predictions for 2036 expect the population to become slightly more diverse, with a decrease in the White Alone population, accompanied by minor increases to all other race categories. See **Figure 5** on next page.

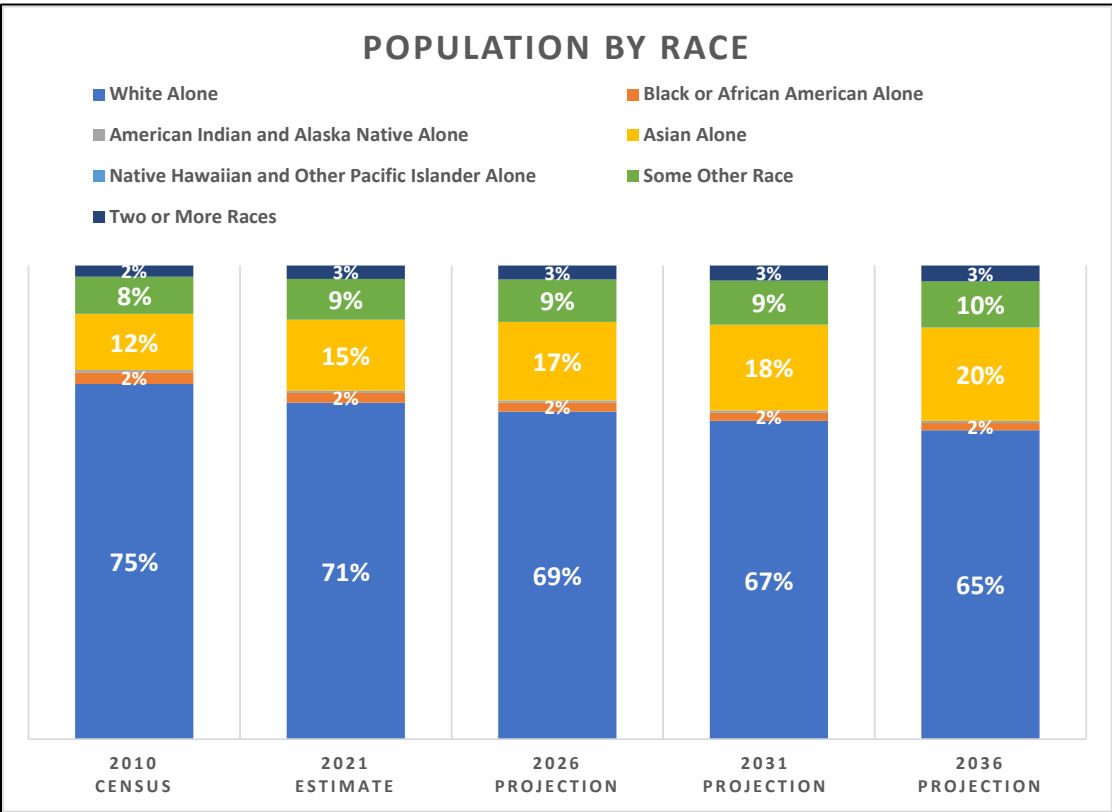


Figure 5 - Projected Race Segmentations in Mt. Prospect Park District

ETHNICITY

The District’s population was also assessed based on Hispanic/Latino ethnicity, which by the Census Bureau definition is viewed independently from race. It is important to note that individuals who are Hispanic/Latino in ethnicity can also identify with any racial categories identified above.

Based on the current 2021 estimate, people of Hispanic/ Latino origin represent 21% of the District’s population, which is above the national average (19% Hispanic/Latino). The Hispanic Population is expected to keep growing and expected to reach 24% of the population by 2036.

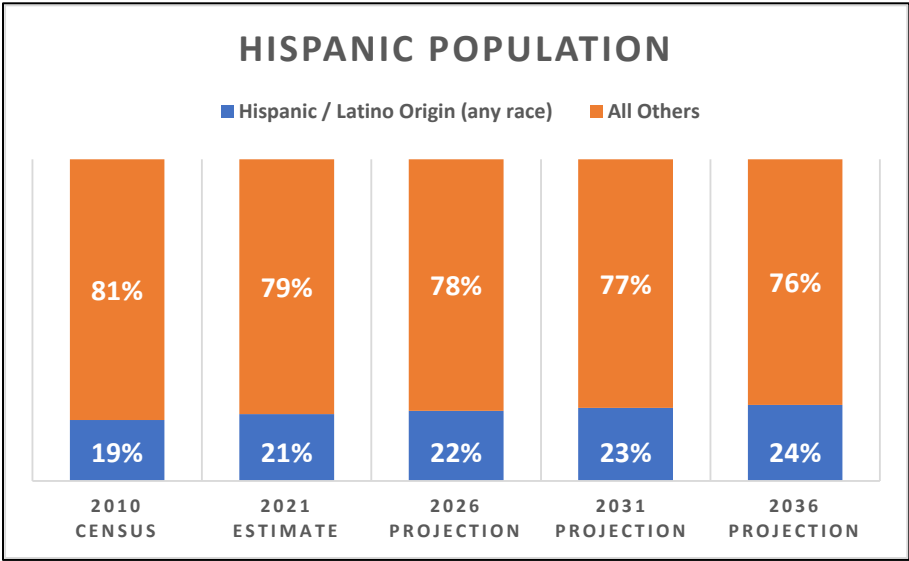


Figure 6 - Projected Makeup of the Hispanic Population



HOUSEHOLD INCOME

As seen below, the District's per capita income (\$38,231) and median household income (\$75,720) are both higher than the state and national averages. The per capita income is that earned by an individual while the median household income is based on the total income of everyone over the age of 16 living within the same household. These above average income characteristics should be taken into consideration when Mt. Prospect Park District is pricing programs and calculating cost recovery goals. However, the District should also consider the negative economic impact that COVID-19 has had on the District's residents as this could be a significant factor in the amount of disposable income within the District.

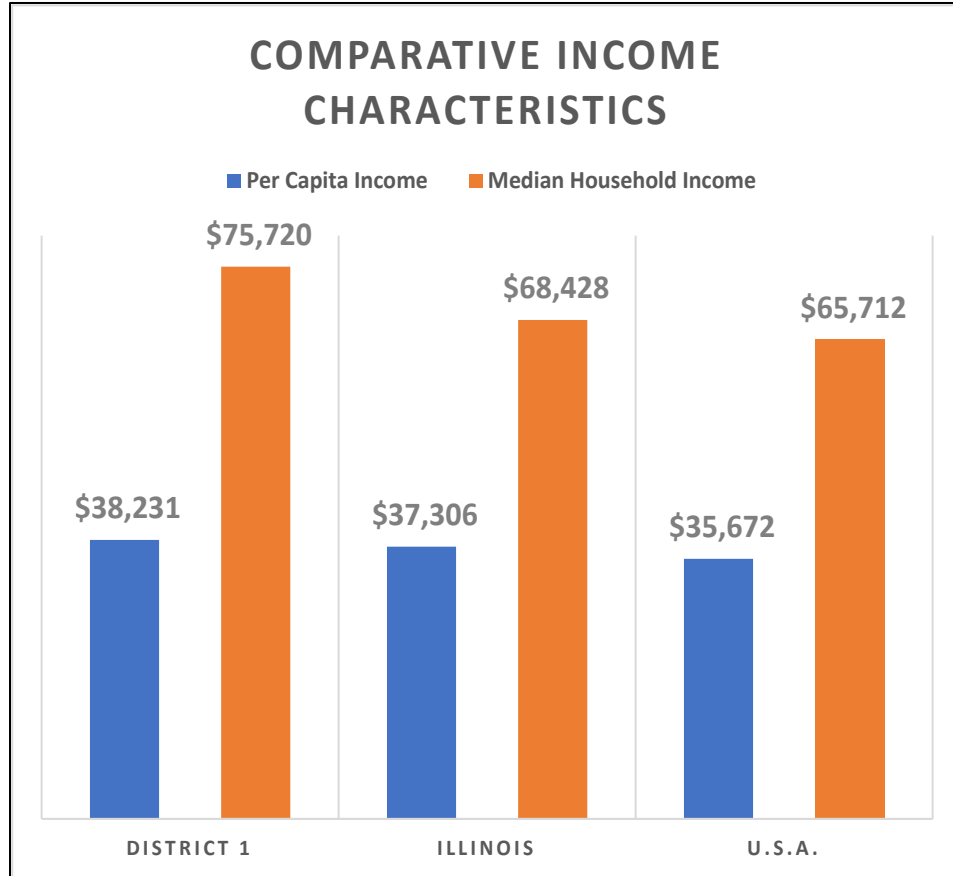


Figure 7 - Average Income Levels of Mt. Prospect Park District Compared to State and National Averages

1.2 RECREATION TRENDS ANALYSIS

The Trends Analysis provides an understanding of national, regional, and local recreational trends as well recreational interest by age segments. Trends data used for this analysis was obtained from Sports & Fitness Industry Association's (SFIA), National Recreation and Park Association (NRPA), and Environmental Systems Research Institute, Inc. (ESRI). All trend data is based on current and/or historical participation rates, statistically valid survey results, or NRPA Park Metrics.

1.2.1 NATIONAL TRENDS IN RECREATION

METHODOLOGY

The Sports & Fitness Industry Association's (SFIA) *Sports, Fitness & Leisure Activities Topline Participation Report 2022* was utilized in evaluating the following trends:

- National Recreation Participatory Trends
- Core vs. Casual Participation Trends



The study is based on findings from surveys conducted in 2021 by the Physical Activity Council (PAC), resulting in a total of 18,000 online interviews. Surveys were administered to all genders, ages, income levels, regions, and ethnicities to allow for statistical accuracy of the national population. A sample size of 18,000 completed interviews is considered by SFIA to result in a high degree of statistical accuracy. A sport with a participation rate of five percent has a confidence interval of plus or minus 0.32 percentage points at a 95 percent confidence level. Using a weighting technique, survey results are applied to the total U.S. population figure of 304,745,039 people (ages six and older).

The purpose of the report is to establish levels of activity and identify key participatory trends in recreation across the U.S. This study looked at 118 different sports/activities and subdivided them into various categories including: sports, fitness, outdoor activities, aquatics, etc.

CORE VS. CASUAL PARTICIPATION

In addition to overall participation rates, SFIA further categorizes active participants as either core or casual participants based on frequency of participation. Core participants have higher participatory frequency than casual participants. The thresholds that define casual versus core participation may vary based on the nature of each individual activity. For instance, core participants engage in most fitness activities more than fifty times per year, while for sports, the threshold for core participation is typically 13 times per year.

In each activity, core participants are more committed and tend to be less likely to switch to other activities or become inactive (engage in no physical activity) than casual participants. This may also explain why activities with more core participants tend to experience less pattern shifts in participation rates than those with larger groups of casual participants.

1.2.2 IMPACTS OF COVID-19

Approximately 232.6 million people ages six and over reported being active in 2021, which is a 1.3% increase from 2020 and the greatest number of active Americans in the last 5 years. There were more things to do as outdoor activities thrived, fitness at home became more popular, and team sports started back up after the COVID-19 hiatus.

Americans continued to practice yoga, attend Pilates training, and workout with kettlebells. They were drawn to the ease of pickleball and the competitiveness of tennis. Many started at indoor climbing, while others took to the hiking trail. The waterways traffic had an increase of stand-up paddlers, kayaks, and jet skis. Gymnastics, swimming on a team, court volleyball, and fast-pitch softball benefited from the participation boom created from the Olympics.

Water sports had the largest gain in participation rates. Activities such as kayaking, stand-up paddling, and boardsailing/windsurfing all contributed to the 2.0 percent increase. Outdoor sports continued to grow with 53.9 percent of the U.S. population participating. This rate remains higher than pre-pandemic levels, having 6.2 percent gain over 50.7 percent participation rate in 2019. The largest contributor to this gain was trail running having increased 5.6 percent in one year and 13.9 percent from 2019.

Generationally, fitness sports continue to be the go-to means of exercise for Boomers, Gen X, and Millennials. Over half of the Gen X, Millennials, and Gen Z generation participated in one type of outdoor activity. Team sports were heavily dominated by generation Gen Z.

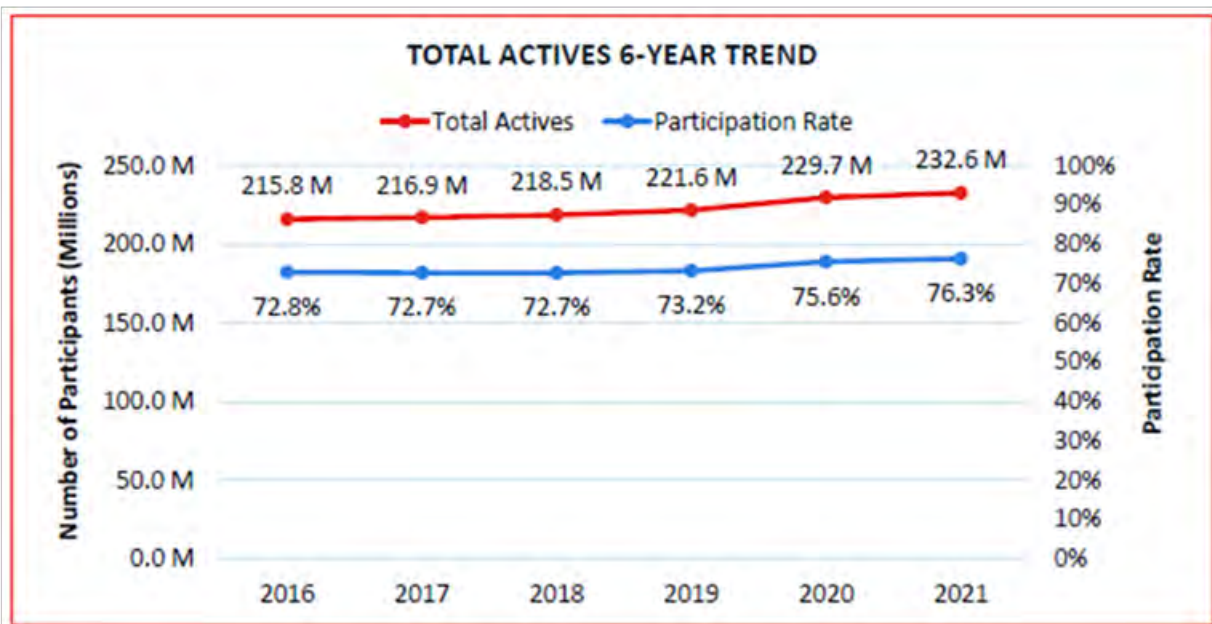


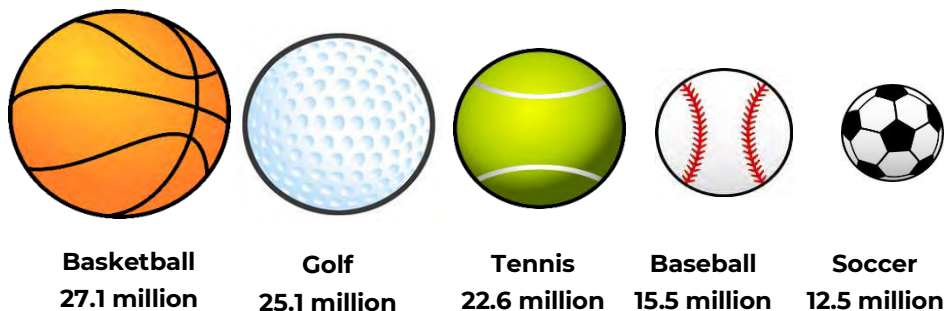
Figure 8 - Activities and Participation Levels on a National Level

1.2.3 NATIONAL TRENDS IN RECREATION

PARTICIPATION LEVELS

The top sports most heavily participated in the United States were Basketball (27.1 million), Golf (25.1 million), and Tennis (22.6 million) which have participation figures well more than the other activities within the general sports category. Baseball (15.5 million), and Outdoor Soccer (12.5 million) round out the top five.

The popularity of Basketball, Golf, and Tennis can be attributed to the ability to compete with small number of participants, this coupled with an ability to be played outdoors and/or properly distanced helps explain their popularity during the COVID-19 pandemic. Basketball's overall success can also be attributed to the limited amount of equipment needed to participate and the limited space requirements necessary, which make basketball the only traditional sport that can be played at most American dwellings as a driveway pickup game. Golf continues to benefit from its wide age segment appeal and is considered a life-long sport. In addition, target type game venues or Golf Entertainment Venues have increased drastically (72.3%) as a 5-year trend, using Golf Entertainment (e.g., Top Golf) as a new alternative to breathe life back into the game of golf.



FIVE-YEAR TREND

Since 2016, Pickleball (71.2%), Golf- Entertainment Venues (51.3%), and Tennis (25.1%) have shown the largest increase in participation. Similarly, Basketball (21.4%) and Competition Boxing (20.7%) have also experienced significant growth. Based on the five-year trend from 2016-2021, the sports that are most rapidly declining in participation include Ultimate Frisbee (-40.4%), Roller Hockey (-26.1%), Volleyball (Sand/Beach) (-23.8%), Squash (-23.5%), Slow Pitch Softball (-21.9%), and Gymnastics (-20.7%).

ONE-YEAR TREND

The most recent year shares some similarities with the five-year trends; with Pickleball (14.8%) and Boxing for Competition (7.3%) experiencing some of the greatest increases in participation this past year. The greatest one-year increases also include Fast Pitch Softball (15.3%), Gymnastics (10.9%), and Court Volleyball (8.1%). Basketball (-2.2%), Flag Football (-1.6%), Indoor Soccer (-0.6%) and Baseball (-0.5%) have shown a five-year trend increase, but a one-year trend decreases. This is a direct result of coming out of the COVID-19 pandemic. Similarly, other team sports such as Ultimate Frisbee (-5.8%), Slow Pitch Softball (-5.4%), Roller Hockey (-5%), Racquetball (-4.8%) and Beach/Sand Volleyball (-3.1%), also had significant decreases in participation over the last year.



CORE VS. CASUAL TRENDS IN GENERAL SPORTS

Highly participated in sports, such as Basketball, Baseball, and Slow Pitch Softball have a larger core participant base (participate 13+ times per year) than casual participant base (participate 1-12 times per year). Due to the COVID-19 Pandemic, most activities showed a decrease in their percentage of core participants. However, there were significant increases in the percentage of casual participation for Court Volleyball, Pickleball, Fast Pitch Softball, Gymnastics and Lacrosse in the past year. Please see **Appendix A** for full Core vs. Casual Participation breakdown.

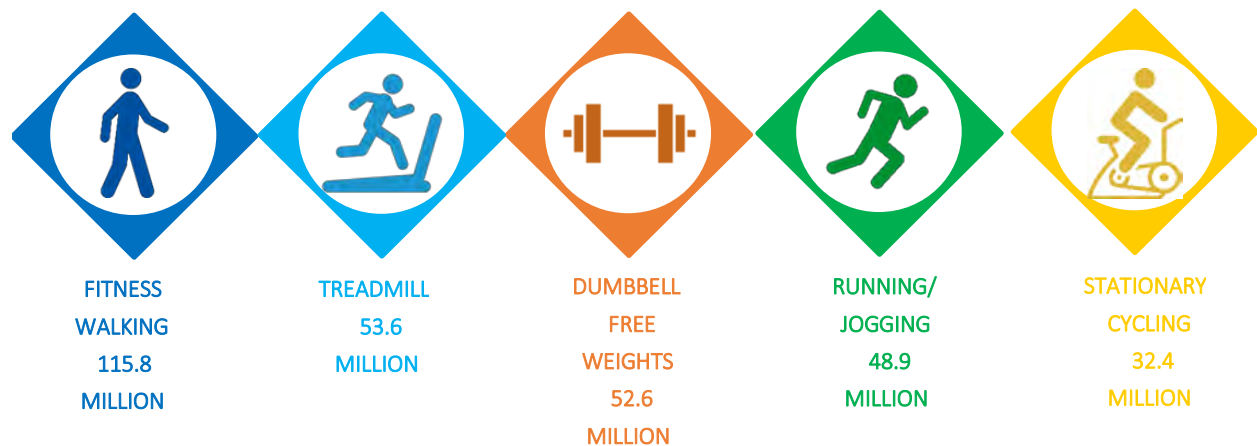
National Participatory Trends - General Sports					
Activity	Participation Levels			% Change	
	2016	2020	2021	5-Year Trend	1-Year Trend
Basketball	22,343	27,753	27,135	21.4%	-2.2%
Golf (9 or 18-Hole Course)	23,815	24,804	25,111	5.4%	1.2%
Tennis	18,079	21,642	22,617	25.1%	4.5%
Baseball	14,760	15,731	15,587	5.6%	-0.9%
Soccer (Outdoor)	11,932	12,444	12,556	5.2%	0.9%
Golf (Entertainment Venue)	8,173	12,057	12,362	51.3%	2.5%
Softball (Slow Pitch)	7,690	6,349	6,008	-21.9%	-5.4%
Football (Flag)	6,173	7,001	6,889	11.6%	-1.6%
Volleyball (Court)	6,216	5,410	5,849	-5.9%	8.1%
Badminton	7,354	5,862	6,061	-17.6%	3.4%
Soccer (Indoor)	5,117	5,440	5,408	5.7%	-0.6%
Football (Touch)	5,686	4,846	4,884	-14.1%	0.8%
Football (Tackle)	5,481	5,054	5,228	-4.6%	3.4%
Gymnastics	5,381	3,848	4,268	-20.7%	10.9%
Volleyball (Sand/Beach)	5,489	4,320	4,184	-23.8%	-3.1%
Track and Field	4,116	3,636	3,587	-12.9%	-1.3%
Cheerleading	4,029	3,308	3,465	-14.0%	4.7%
Pickleball	2,815	4,199	4,819	71.2%	14.8%
Racquetball	3,579	3,426	3,260	-8.9%	-4.8%
Ice Hockey	2,697	2,270	2,306	-14.5%	1.6%
Ultimate Frisbee	3,673	2,325	2,190	-40.4%	-5.8%
Softball (Fast Pitch)	2,467	1,811	2,088	-15.4%	15.3%
Lacrosse	2,090	1,884	1,892	-9.5%	0.4%
Wrestling	1,922	1,931	1,937	0.8%	0.3%
Roller Hockey	1,929	1,500	1,425	-26.1%	-5.0%
Boxing for Competition	1,210	1,361	1,460	20.7%	7.3%
Rugby	1,550	1,242	1,238	-20.1%	-0.3%
Squash	1,549	1,163	1,185	-23.5%	1.9%
NOTE: Participation figures are in 000's for the US population ages 6 and over					
Legend:	Large Increase (greater than 25%)	Moderate Increase (0% to 25%)	Moderate Decrease (0% to -25%)	Large Decrease (less than -25%)	

Figure 9 - General Fitness Participatory Trends

1.2.4 NATIONAL TRENDS IN GENERAL FITNESS

PARTICIPATION LEVELS

Overall, national participatory trends in fitness have experienced rapid growth in recent years. Many of these activities have become popular due to an increased interest among Americans to improve their health and enhance quality of life by engaging in an active lifestyle. The most popular general fitness activities in 2021 also were those that could be done at home or in a virtual class environment. The activities with the most participation was Fitness Walking (115.8 million), Treadmill (53.6 million), Free Weights (52.6 million), Running/Jogging (48.9 million), and Yoga (34.3 million).



FIVE-YEAR TREND

Over the last five years (2016-2021), the activities growing at the highest rate are Trail Running (45.9%), Yoga (30.8%), Dance, Step & Choreographed Exercise (13.3%), and Pilates Training (9.6%). Over the same period, the activities that have undergone the biggest decline include Group Stationary Cycling (-33.5%), Traditional Triathlon (26.4%), Cardio Kickboxing (-26.1%), Cross-Training Style Workout (-24.4%) and Non-Traditional Triathlons (-23.5%).

ONE-YEAR TREND

In the last year, activities with the largest gains in participation were those that can be done alone at home or socially distanced outdoors. The top increases were in Treadmill (7.6%), Cross-Training Style Workouts (6.4%) Trail Running (5.6%), Yoga (4.7%), and Stair Climbing (4.7%). In the same span, the activities that had the largest decline in participation were those that would take more time and investment. The greatest drops were seen in Traditional Triathlon (-5.3%), Aerobics (-5.1%), Non-Traditional Triathlons (-4.3%), and Cardio Kickboxing (-3.7%).

CORE VS. CASUAL TRENDS IN GENERAL FITNESS

The most participated in fitness activities all had increases in their casual user's base (participating 1-49 times per year) over the last year. These fitness activities include Fitness Walking, Free Weights, Running/Jogging, Treadmills, Yoga, and Recumbent/Upright Stationary Cycling. *Please see **Appendix A** for full Core vs. Casual Participation breakdown.*

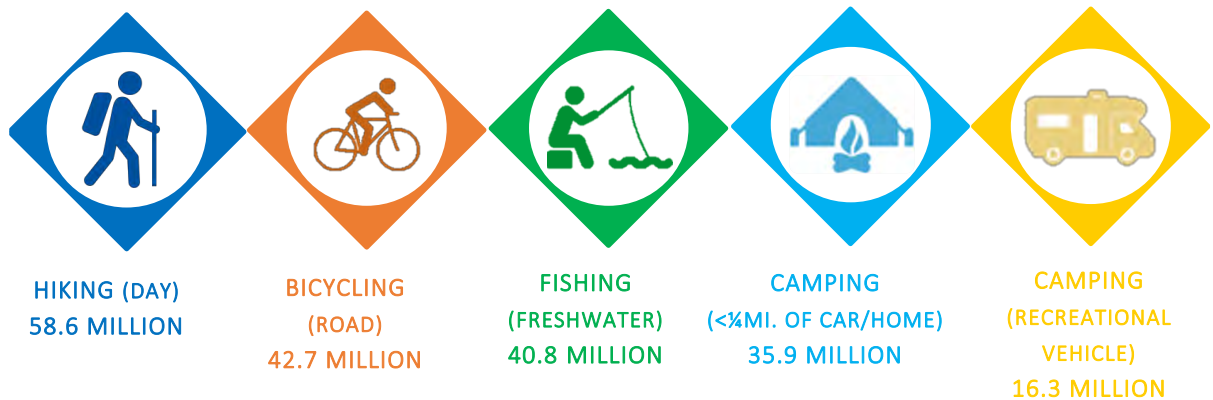
National Participatory Trends - General Fitness					
Activity	Participation Levels			% Change	
	2016	2020	2021	5-Year Trend	1-Year Trend
Fitness Walking	107,895	114,044	115,814	7.3%	1.6%
Treadmill	51,872	49,832	53,627	3.4%	7.6%
Free Weights (Dumbbells/Hand Weights)	51,513	53,256	52,636	2.2%	-1.2%
Running/Jogging	47,384	50,652	48,977	3.4%	-3.3%
Stationary Cycling (Recumbent/Upright)	36,118	31,287	32,453	-10.1%	3.7%
Weight/Resistant Machines	35,768	30,651	30,577	-14.5%	-0.2%
Elliptical Motion Trainer	32,218	27,920	27,618	-14.3%	-1.1%
Yoga	26,268	32,808	34,347	30.8%	4.7%
Free Weights (Barbells)	26,473	28,790	28,243	6.7%	-1.9%
Dance, Step, & Choreographed Exercise	21,839	25,160	24,752	13.3%	-1.6%
Bodyweight Exercise	25,110	22,845	22,629	-9.9%	-0.9%
Aerobics (High Impact/Intensity Training HIIT)	10,575	10,954	10,400	-1.7%	-5.1%
Stair Climbing Machine	15,079	11,261	11,786	-21.8%	4.7%
Cross-Training Style Workout	12,914	9,179	9,764	-24.4%	6.4%
Trail Running	8,582	11,854	12,520	45.9%	5.6%
Stationary Cycling (Group)	8,937	6,054	5,939	-33.5%	-1.9%
Pilates Training	8,893	9,905	9,745	9.6%	-1.6%
Cardio Kickboxing	6,899	5,295	5,099	-26.1%	-3.7%
Boot Camp Style Cross-Training	6,583	4,969	5,169	-21.5%	4.0%
Martial Arts	5,745	6,064	6,186	7.7%	2.0%
Boxing for Fitness	5,175	5,230	5,237	1.2%	0.1%
Tai Chi	3,706	3,300	3,393	-8.4%	2.8%
Barre	3,329	3,579	3,659	9.9%	2.2%
Triathlon (Traditional/Road)	2,374	1,846	1,748	-26.4%	-5.3%
Triathlon (Non-Traditional/Off Road)	1,705	1,363	1,304	-23.5%	-4.3%
NOTE: Participation figures are in 000's for the US population ages 6 and over					
Legend:	Large Increase (greater than 25%)	Moderate Increase (0% to 25%)	Moderate Decrease (0% to -25%)	Large Decrease (less than -25%)	

Figure 10 - General Fitness Participatory Trends

1.2.5 NATIONAL TRENDS IN OUTDOOR RECREATION

PARTICIPATION LEVELS

Results from the SFIA report demonstrate rapid growth in participation regarding outdoor/adventure recreation activities. Much like the general fitness activities, these activities encourage an active lifestyle, can be performed individually or with proper social distancing in a group, and are not as limited by time constraints. In 2020, the most popular activities, in terms of total participants, from the outdoor/adventure recreation category include: Day Hiking (57.8 million), Road Bicycling (44.5 million), Freshwater Fishing (42.6 million), Camping within ¼ mile of Vehicle/Home (36.1 million), and Recreational Vehicle Camping (17.8 million).



FIVE-YEAR TREND

From 2016-2021, Day Hiking (55.3%), BMX Bicycling (44.2%), Skateboarding (37.8%), Camping within ¼ mile of Vehicle/Home (30.1%), and Fly Fishing (27.3%) have undergone the largest increases in participation. The five-year trend also shows activities such as Adventure Racing (-31.4%), In-Line Roller Skating (-18.8%), Archery (-13.5%), and Traditional Climbing (-4.5%) to be the only activities with decreases in participation.

ONE-YEAR TREND

The one-year trend shows all activities growing in participation from the previous year. The most rapid growth being in Skateboarding (34.2%), Camping within ¼ mile of Vehicle/Home (28.0%), Birdwatching (18.8%), and Day Hiking (16.3%). Over the last year, the only activities that underwent decreases in participation were Adventure Racing (-8.3%) and Archery (-2.7%).

CORE VS. CASUAL TRENDS IN OUTDOOR RECREATION

Most outdoor activities have experienced participation growth in the last five-years. Although this a positive trend, it should be noted that all outdoor activities participation, besides adventure racing, consist primarily of casual users. *Please see **Appendix A** for full Core vs. Casual Participation breakdown.*

National Participatory Trends - Outdoor / Adventure Recreation					
Activity	Participation Levels			% Change	
	2016	2020	2021	5-Year Trend	1-Year Trend
Hiking (Day)	42,128	57,808	58,697	39.3%	1.5%
Bicycling (Road)	38,365	44,471	42,775	11.5%	-3.8%
Fishing (Freshwater)	38,121	42,556	40,853	7.2%	-4.0%
Camping (< 1/4 Mile of Vehicle/Home)	26,467	36,082	35,985	36.0%	-0.3%
Camping (Recreational Vehicle)	15,855	17,825	16,371	3.3%	-8.2%
Fishing (Saltwater)	12,266	14,527	13,790	12.4%	-5.1%
Birdwatching (>1/4 mile of Vehicle/Home)	11,589	15,228	14,815	27.8%	-2.7%
Backpacking Overnight	10,151	10,746	10,306	1.5%	-4.1%
Bicycling (Mountain)	8,615	8,998	8,693	0.9%	-3.4%
Archery	7,903	7,249	7,342	-7.1%	1.3%
Fishing (Fly)	6,456	7,753	7,458	15.5%	-3.8%
Skateboarding	6,442	8,872	8,747	35.8%	-1.4%
Climbing (Indoor)	-	5,535	5,684	N/A	2.7%
Roller Skating, In-Line	5,381	4,892	4,940	-8.2%	1.0%
Bicycling (BMX)	3,104	3,880	3,861	24.4%	-0.5%
Climbing (Traditional/Ice/Mountaineering)	2,790	2,456	2,374	-14.9%	-3.3%
Climbing (Sport/Boulder)	-	2,290	2,301	N/A	0.5%
Adventure Racing	2,999	1,966	1,826	-39.1%	-7.1%
NOTE: Participation figures are in 000's for the US population ages 6 and over					
Legend:	Large Increase (greater than 25%)	Moderate Increase (0% to 25%)	Moderate Decrease (0% to -25%)	Large Decrease (less than -25%)	

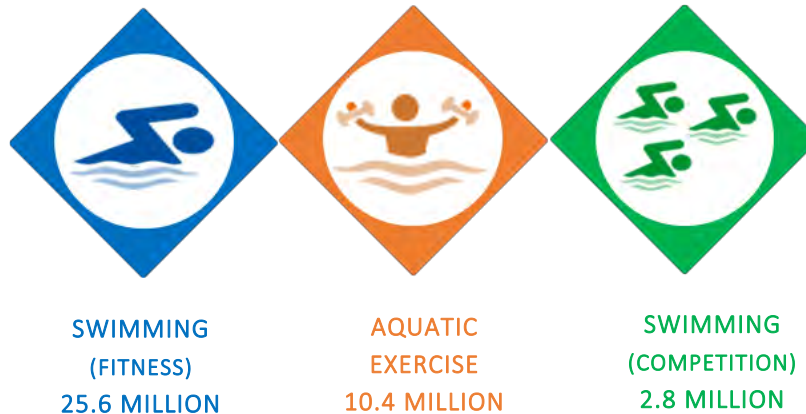
Figure 11 - Outdoor Adventure Participatory Trends



1.2.6 NATIONAL TRENDS IN AQUATICS

PARTICIPATION LEVELS

Swimming is deemed as a lifetime activity, which is why it continues to have such strong participation. In 2021, Fitness Swimming remained the overall leader in participation (25.6 million) amongst aquatic activities, even though most, if not all, aquatic facilities were forced to close at some point due to the COVID-19 pandemic.



FIVE-YEAR TREND

Assessing the five-year trend, no activity has experienced an increase from 2016-2021, due to the accessibility of facilities during COVID-19. While Fitness Swimming and Aquatic Exercise underwent a slight decline, dropping -3.7% and -1.7% respectively, Competitive Swimming suffered a -16.2% decline in participation.

ONE-YEAR TREND

The impact of the COVID-19 pandemic is seen here as most aquatic facilities were forced to shut down for some part of the year. This caused decreases to Aquatic Exercise (-5.1%) having the largest decline, followed by Fitness Swimming (-0.2%). Participation in Competitive swimming increased by 8%.

CORE VS. CASUAL TRENDS IN AQUATICS

Only Aquatic Exercise has undergone an increase in casual participation (1-49 times per year) over the last five years, however, they have all seem a drop in core participation (50+ times per year) in the same period. This was happening before the COVID-19 pandemic, and the large decreases in all participation over the last year have furthered this trend. Please see **Appendix A** for full Core vs. Casual Participation breakdown.

National Participatory Trends - Aquatics					
Activity	Participation Levels			% Change	
	2016	2020	2021	5-Year Trend	1-Year Trend
Swimming (Fitness)	26,601	25,666	25,620	-3.7%	-0.2%
Aquatic Exercise	10,575	10,954	10,400	-1.7%	-5.1%
Swimming (Competition)	3,369	2,615	2,824	-16.2%	8.0%
NOTE: Participation figures are in 000's for the US population ages 6 and over					
Legend:	Large Increase (greater than 25%)	Moderate Increase (0% to 25%)	Moderate Decrease (0% to -25%)	Large Decrease (less than -25%)	

Figure 12 - Aquatics Participatory Trends

1.2.7 NATIONAL TRENDS IN WATER SPORTS / ACTIVITIES

PARTICIPATION LEVEL

The most popular water sports / activities based on total participants in 2021 were Recreational Kayaking (13.3 million), Canoeing (9.2 million), and Snorkeling (7.3 million). It should be noted that water activity participation tends to vary based on regional, seasonal, and environmental factors. A region with more water access and a warmer climate is more likely to have a higher participation rate in water activities than a region that has a long winter season or limited water access. Therefore, when assessing trends in water sports and activities, it is important to understand that fluctuations may be the result of environmental barriers which can influence water activity participation.



FIVE-YEAR TREND

Over the last five years, Recreational Kayaking (33.3%), Surfing (24%), and Stand-Up Paddling (16.1%) were the fastest growing water activities. White Water Kayaking (1.4%) was the only other activity with an increase in participation. From 2016-2021, activities declining in participation most rapidly were Boardsailing/Windsurfing (-25.3%), Scuba Diving (-20.4%), Water Skiing (-17.4%), Sea Kayaking (-17.2%) Snorkeling (-16.1%), and Sailing (-15.4%).

ONE-YEAR TREND

Recreational Kayaking (2.7%) and Stand-Up Paddling (1.7%) were the activities to grow both over 5 years and in the last one year. Activities which experienced the largest decreases in participation in the most recent year include Surfing (-8.9%), Snorkeling (-5.3%), Scuba Diving (-4.3%), and Canoeing (-4.1%).

CORE VS. CASUAL TRENDS IN WATER SPORTS/ACTIVITIES

As mentioned previously, regional, seasonal, and environmental limiting factors may influence the participation rate of water sport and activities. These factors may also explain why all water-based activities have drastically more casual participants than core participants, since frequencies of activities may be constrained by uncontrollable factors. These high causal user numbers are why many water sports/activities have experienced decreases in participation in recent years. *Please see **Appendix A** for full Core vs. Casual Participation breakdown.*

1.2.8 LOCAL SPORT AND LEISURE MARKET POTENTIAL

LOCAL SPORT AND LEISURE MARKET POTENTIAL

The following charts show sport and leisure market potential data for Mt. Prospect residents, as provided by ESRI. Market Potential Index (MPI) measures the probable demand for a product or service within the defined service areas. The MPI shows the likelihood that an adult resident will participate in certain activities when compared to the U.S. national average. The national average is 100; therefore, numbers below 100 would represent lower than average participation rates, and numbers above 100 would represent higher than average participation rates. The service area is compared to the national average in four (4) categories – general sports, fitness, outdoor activity, and commercial recreation.

It should be noted that MPI metrics are only one data point used to help determine community trends; thus, programmatic decisions should not be based solely on MPI metrics.

Overall, when analyzing the District's MPIs, the data demonstrates well above average market potential index (MPI) numbers. When assessing each category market potential charts, all but one activity scored above 100. These above average MPI scores show that the District's residents have a strong participation presence when it comes to recreational offerings, especially pertaining to fitness and general sports. This becomes significant when the District considers starting up recent programs or building new facilities, giving them a strong tool to estimate resident attendance and participation.

The following charts compare MPI scores for forty-two sport and leisure activities that are prevalent for residents within the District. The activities are categorized by activity type and listed in descending order, from highest to lowest MPI score. High index numbers (100+) are significant because they demonstrate that there is a greater likelihood that residents within the service areas will actively participate in those offerings provided by the District.

GENERAL SPORTS MARKET POTENTIAL

The general sports category shows five activities that scored above the national average. Those five are soccer (115), baseball (109), tennis (107), volleyball (105), and golf (101).

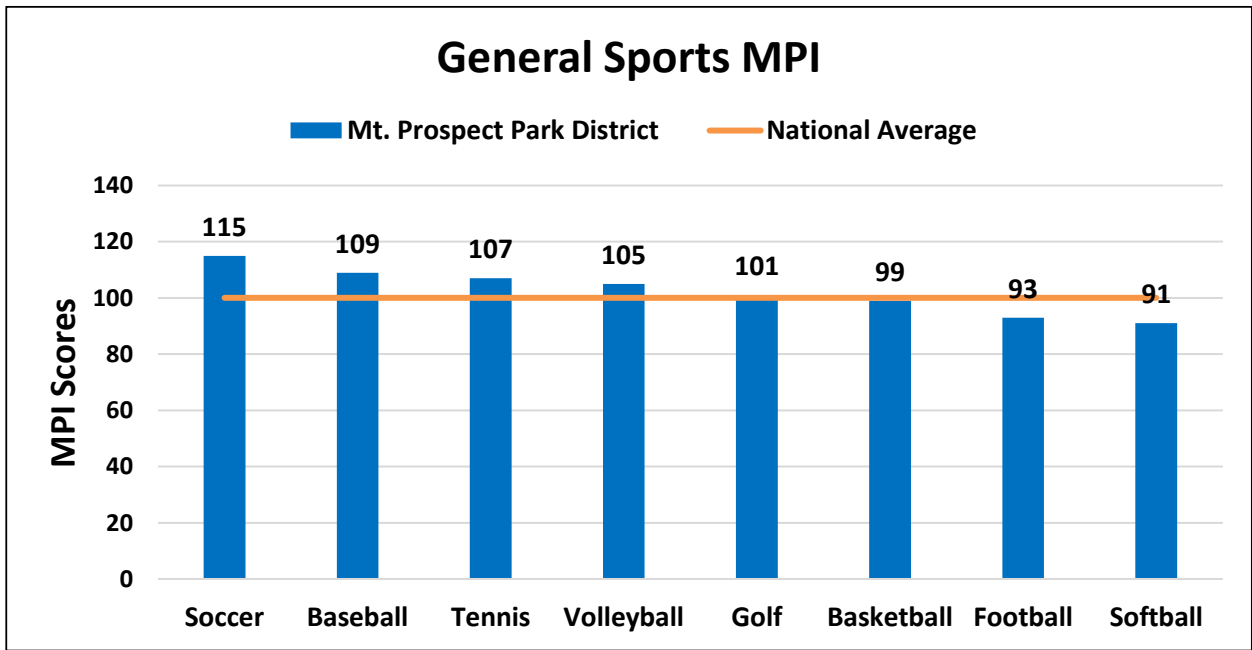


Figure 13 - General Sports Participation Trends

FITNESS MARKET POTENTIAL

Assessing MPI scores for the fitness activity category reveals that all fitness activities are above the national average, Zumba (113) is the most popular followed by Pilates (112) and yoga (111) being the top three activities.

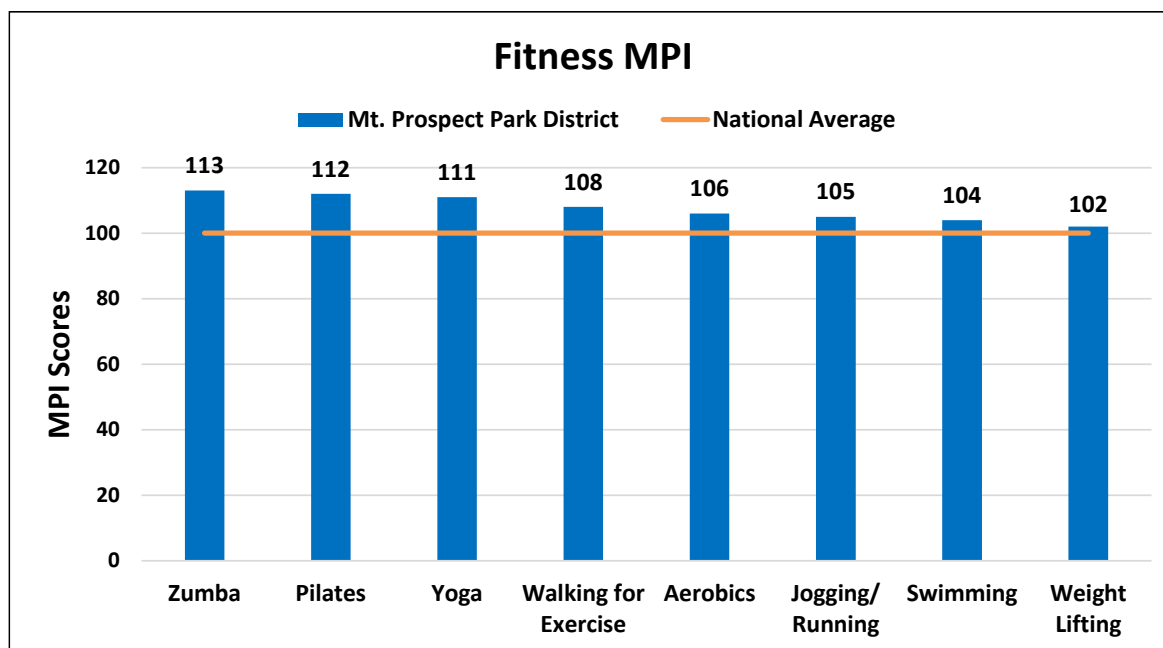


Figure 14 - General Fitness Participation Trends

OUTDOOR ACTIVITY MARKET POTENTIAL

Overall, the outdoor activity MPI chart reflects that Mt. Prospect Park District is above the national average in all activities recorded besides canoeing (93, and fishing freshwater (80). The most popular activities are mountain bicycling (110) followed by hiking (106) and then road bicycling (103).

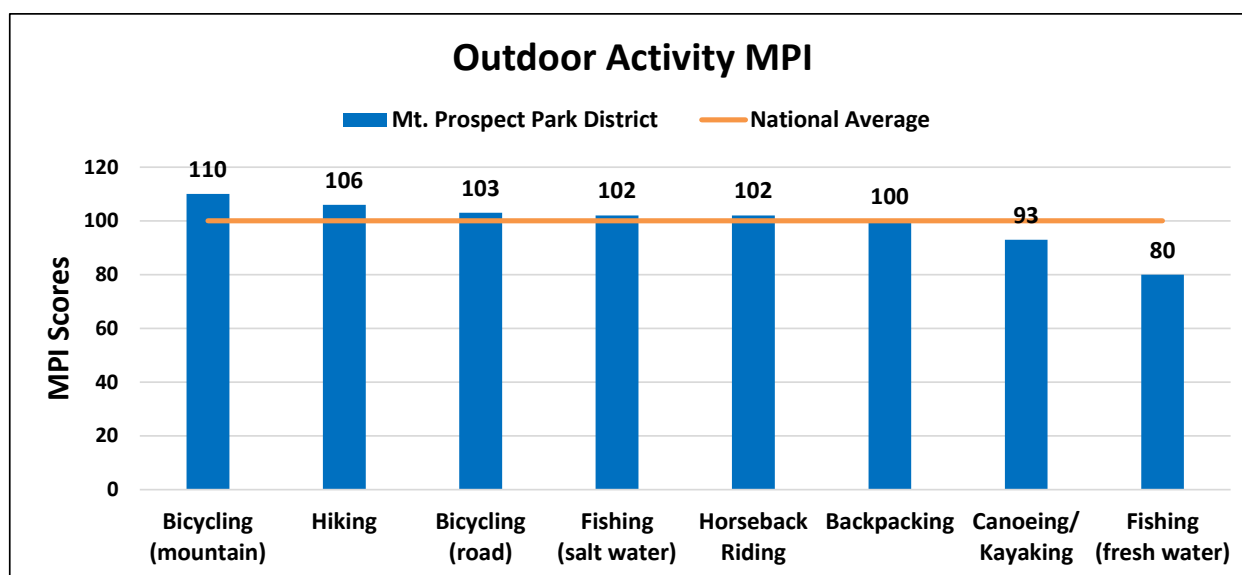


Figure 15 - Outdoor Activity Participation Trends

COMMERCIAL RECREATION MARKET POTENTIAL

The commercial recreation category reveals that there are several activities that have a MPI score above the national average. The most popular events are ones where the individual has experienced an event rather than doing an activity. Those events are went to an art gallery (119), went to live theater (117), attended a dance performance (114), went to a museum (113), and attended a sporting event (112). The events where an Individual does an activity are participated in a book club, (112), visited a theme park (112), danced or went dancing (109), visited an indoor water park (104), and did photography and did painting / drawing have the same score (101). The money spent on sports equipment is below the national average which is in line with the below average income from the demographic report.

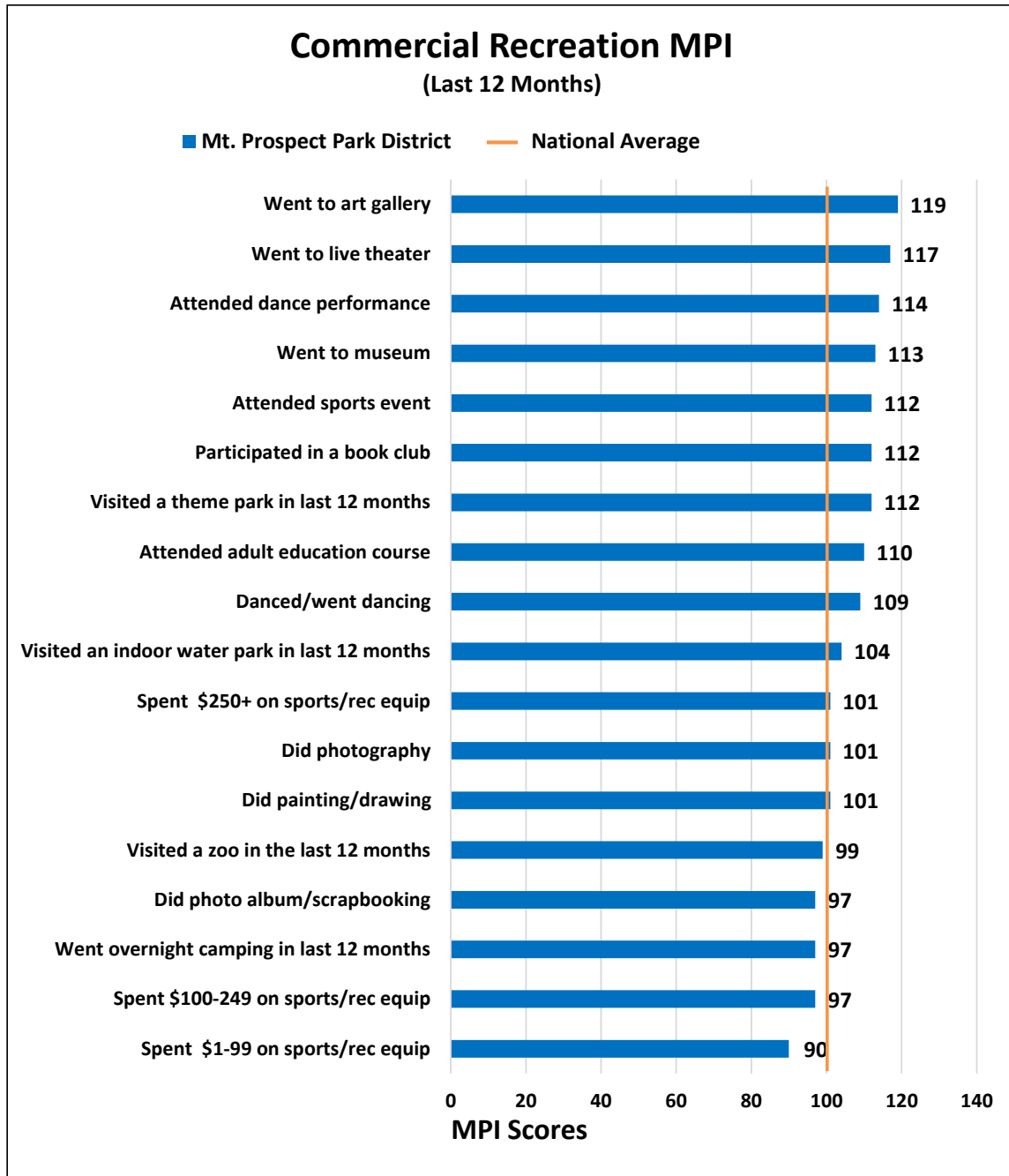


Figure 16 - Commercial Recreation Participation Trends



1.3 BENCHMARK ANALYSIS

1.3.1 METHODOLOGY

PROS Consulting with assistance from Mt. Prospect Park District ("District") identified operating metrics to benchmark against comparable parks and recreation agencies. The goal of the analysis is to evaluate how the District is positioned among peer agencies. The benchmark assessment is organized into specific categories based on peer agency responses to targeted questions that lend an encompassing view of each system's operating metrics as compared to Mt. Prospect Park District.

Due to differences in how each system collects, maintains, and reports data, variances may exist. These variations can impact the per capita and percentage allocations, and the overall comparison must be viewed with this in mind. The benchmark data collection for all systems was complete as of April 2022, and it is possible that information in this report may have changed since the original collection date. The information sought was a combination of operating metrics that factor budgets, staffing levels, and inventories. In some instances, the information was not tracked or not available from the participating agencies. Des Plaines Park District was invited to participate in the analysis but did not respond. The agencies listed below were benchmarked:

- Arlington Heights Park District
- Buffalo Grove Park District
- Downers Grove Park District
- Elmhurst Park District
- Palatine Park District
- Park Ridge Park District

Additionally, in several of the data sets there is information available from the 2022 National Recreation and Parks Association's *Annual Performance Report*. The National Recreation and Parks Association (NRPA) is a national industry association that provides professional development, performance support, research, and advocacy for parks and recreation agencies across the United States. Taken from the report, "The 2022 NRPA *Agency Performance Review* summarizes the key findings from NRPA Park Metrics — the benchmarking resource that assists park and recreation professionals in the effective management and planning of their operating resources and capital facilities." (2022 NRPA *Agency Performance Review*) Where available, 2022 national benchmarking data has been included in this analysis.

The information provided are not being used as recommendations by the consulting team but only as information for the District to inquire about with those districts involved in the benchmark report on their operational philosophy, board policy or approach that they may be interested in learning more about that could benefit the District in the future.

The table below lists each benchmark agency in the study, arranged by total population served. Peer agencies represent similar operating circumstances in the Chicago metro area, and those selected have demographic and organizational characteristics like Mt. Prospect. For all agencies examined, Mt. Prospect Park District falls above the benchmark median for population density (4,957 residents per sq. mi.) at 5,308 residents per square mile. EAV is the Equalized Assessed Value of assets (land and improvements), and the District is positioned as second lowest in EAV per capita (\$33,832) falling just above Palatine Park District (\$29,885).

Agency	County	Population	Jurisdiction Size (Sq. Mi.)	Population per Sq. Mi.	EAV	EAV per Capita	CAPRA Accredited (Year)
Downers Grove Park District	DuPage	50,247	16.00	3,140	\$2,816,251,912	\$56,048	No
Buffalo Grove Park District	Cook and Lake	43,212	10.21	4,232	\$1,755,474,844	\$40,625	No
Arlington Heights Park District	Cook	73,692	16.30	4,521	\$3,249,612,320	\$44,097	No
Park Ridge Park District	Cook	39,656	8.00	4,957	\$1,790,141,268	\$45,142	No
Mt. Prospect Park District	Cook	58,390	11.00	5,308	\$1,975,432,038	\$33,832	No
Palatine Park District	Cook	83,000	14.00	5,929	\$2,480,495,752	\$29,885	No
Elmhurst Park District	DuPage	45,786	7.30	6,272	\$2,805,361,855	\$61,271	No

Figure 17 - Benchmark Agencies

1.3.2 BENCHMARK COMPARISON

PARK ACRES

The following table provides a general overview of each system's park acreage. Mt. Prospect Park District ranks third lowest in total number of parks (30) for the districts evaluated in this analysis but is the actual median for total number of acres owned or managed at 511 acres. Assessing level of service for park acres, the District is the second lowest in the study with 8.76 acres of parkland per 1,000 residents, which is just below the NRPA median for agencies of 10.4 acres per 1,000 residents. Additionally, the District ranks similarly when analyzing total developed acres per 1,000 residents, ranking third lowest amongst benchmark agencies that responded with 5.87 acres.

Agency	Population	Total Number of Parks	Total Developed Acres (not golf)	Total Developed Acres per 1,000 Residents	Total Acres Owned or Managed	Total Acres per 1,000 Residents
Park Ridge Park District	39,656	21	138.10	3.48	138	3.48
Mt. Prospect Park District	58,390	30	342.50	5.87	511	8.76
Palatine Park District	83,000	52	439.20	5.29	735	8.86
Arlington Heights Park District	73,692	58	81.40	1.10	714	9.69
Buffalo Grove Park District	43,212	50	376.48	8.71	420	9.72
Elmhurst Park District	45,786	28	404.33	8.83	468	10.22
Downers Grove Park District	50,247	48	523.60	10.42	618	12.30
NRPA Median 2022 = 10.4 Acres per 1,000 Residents						

Figure 18 - Park Acres



TRAIL MILES

The information below reveals the service levels for dedicated trails within each system. By comparing total trail mileage to the population of the service area, the level of service provided to the community can be determined, which is expressed as trail miles for every 1,000 residents. Mt. Prospect Park District represents the benchmark's second lowest agency in terms of total trail mileage (4.8 total miles) and is also the second lowest agency for trail mileage per capita (0.08 miles per 1,000) among agencies assessed. With 0.08 miles per 1,000, the District is significantly below the national best practice of 0.25-0.5 of trail miles per 1,000 residents.

Agency	Population	Total Trail Miles	Trail Miles per 1,000 Residents
Park Ridge Park District	39,656	1.86	0.05
Mt. Prospect Park District	58,390	4.80	0.08
Palatine Park District	83,000	14.00	0.17
Downers Grove Park District	50,247	9.60	0.19
Arlington Heights Park District	73,692	16.30	0.22
Elmhurst Park District	45,786	11.14	0.24
Buffalo Grove Park District	43,212	11.05	0.26
Best Practice = 0.25-0.5 Trail Miles 1,000 Residents			

Figure 19 - Trail Miles

OPERATING EXPENSE PER CAPITA

Agencies participating in the benchmark study are spending on parks and recreation operations at a substantial rate. Dividing the annual operational budget by each service area's population allows for a comparison of how much each agency is spending per resident. Mt. Prospect Park District is the median among peer agencies for both total operating expense (\$14,235,968) and expense per resident (\$243.81).

This is in large part due to the multiple special use facilities including but not limited to RecPlex, Central Community Center, Big Surf, and Mt. Prospect Golf Club which contributes to its higher operating budget.

Agency	Population	Total Operating Expense	Operating Expense per Resident
Palatine Park District	83,000	\$ 17,024,316	\$ 205.11
Downers Grove Park District	50,247	\$ 11,240,695	\$ 223.71
Buffalo Grove Park District	43,212	\$ 10,127,020	\$ 234.36
Mt. Prospect Park District	58,390	\$ 14,235,968	\$ 243.81
Park Ridge Park District	39,656	\$ 11,207,935	\$ 282.63
Arlington Heights Park District	73,692	\$ 21,870,375	\$ 296.78
Elmhurst Park District	45,786	\$ 15,656,941	\$ 341.96

Figure 20 - Operating Expense Capita

DISTRIBUTION OF EXPENDITURES

The table below compares the distribution of expenditures for each agency across personnel, benefits, operations, capital, and other expenses. The median distribution for all agencies reporting to the NRPA database is also provided for additional perspective. Skewing these results somewhat is the relatively high reporting of “Other” expenses by Arlington Heights, which may include some form of labor expense, potentially by contract labor. That is unclear at this point. Other than Arlington Heights, Mt. Prospect Park District is spending the lowest percentage on personnel (51%) and has below median (4%) percentage of capital expense not in CIP (10%) when compared to the other benchmark agencies. This personnel expenditure as a portion of total operations expenses is below the national median. This indicates the likelihood that Mt. Prospect may not have sufficient operating resources for both personal and annual capital expenditures not included in their CIP budgets.

Agency	Personnel	Operations	Capital Expense not in CIP	Other
Mt. Prospect Park District	51%	47%	2%	0%
Palatine Park District	64%	35%	1%	0%
Elmhurst Park District	60%	34%	6%	0%
Park Ridge Park District	66%	33%	1%	0%
Downers Grove Park District	58%	38%	4%	0%
Arlington Heights Park District	44%	18%	4%	34%
Buffalo Grove Park District	72%	23%	5%	0%
NRPA Agencies Benchmark 2022	54%			

Figure 21 - Distribution of Expenditures

1.3.3 SUMMARY OF BENCHMARK FINDINGS

The peer agencies selected are well performing park systems which allows Mt. Prospect Park District to benchmark itself. Specific areas where study participants perform to an exceptional level include acres per 1,000 residents, earned income, and operational cost recovery.

The benchmark comparison highlighted many of the challenges of Mt. Prospect Park District such as park acres per 1,000 residents, trail miles per 1,000 residents, and capital expenditures. While Mt. Prospect Park District ranks as the median amongst benchmarked agencies in operating expenditures per resident, given the number and age of extensive special use facilities it is anticipated these operating resources do not support optimal operational needs. Regardless, Mt. Prospect Park District is also well above the NRPA Median for operational cost recovery at 40%.

The benchmark study also uncovered where Mt. Prospect Park District falls below the benchmark median and/or national best practices:

- Parks per 1,000 residents
- Trail miles per 1,000 residents
- Annual CIP budget/expenditures

Overall, the benchmark analysis reveals that Mt. Prospect Park District is a strong park system, especially given the number of parks it operates and maintains but has opportunities for growth and improvement. The perspective gained through the peer comparison is valuable in identifying areas for improvement and establishing strategic goals to pursue (E.g., Mt. Prospect Park District should use this analysis as a baseline comparison that provides key performance indicators (KPIs) to be tracked and measured over time).



CHAPTER TWO - COMMUNITY ENGAGEMENT

2.1 LEADERSHIP AND STAKEHOLDER INTERVIEWS

It is critical that a project as important to the community as the Mt. Prospect Park District Comprehensive Master Plan 2022 reflect the vision and values of the community and stakeholders that are impacted. Relatedly, successful identification of needs and priorities to inform recommendations must acknowledge and be responsive to the multitude of insights and sentiments held by community leadership and stakeholders locally and throughout the region. While developing the recommendations contained with this plan multiple stakeholders were engaged in various ways including public forums, focus groups, and one-on-one interviews. Those that participated in this process included, but were not limited to the general public, local elected leadership, local municipal staff, school district leadership, partner organizations, user groups, and other relevant public agencies.

To collect the vision and values of the community the consultant team conducted personal one-on-one interviews that included the commissioners of the Mt. Prospect Park District, the mayor, trustees, village leadership of the Village of Mount Prospect, and other key partner organizations and community leaders. This sub-report is a summary of findings from those interviews.

2.1.1 HIGHLIGHTS OF FINDINGS

There were several key highlights of the findings from the leadership interview process. First, most of the community leaders engaged are familiar with Mt. Prospect Park District and see it as a strong contributor to quality-of-life for residents and the broader community of the area, and as an important agency in contributing to economic development opportunities. Additionally, the answers detailed below were summarized at a high level from conversations during the interview groups.

GENERAL PERCEPTIONS OF THE PARK DISTRICT AND ITS VALUE TO THE COMMUNITY

- Strong programs, well-loved sites, and facilities
- Reliable provider and partner in the community
- Generally, above-average quality of facilities and programs
- Some areas for improvement in staying modern and with emerging trends
- Several facilities need refreshment or redevelopment to meet needs and demand

MOST IMPORTANT PRIORITIES

- Sport and recreational facilities that are versatile and usable throughout the year
- Updated aquatic facilities
- Ensuring inclusivity and accessibility throughout the entire district
- Staying modern, creative, and responsive to emerging trends
- Meeting the needs and interests of the community

VISION FOR MT. PROSPECT PARK DISTRICT

- World-class facilities and programming
- Facilities and programs that are reflective of the community and its needs
- The system includes signature, destination amenities
- The system is fully inclusive and accessible
- The system is modern and evolving

MOST SIGNIFICANT CONCERNS

- Reliability and availability of sufficient funding
- Ability to recruit and retain sufficient staffing and volunteers
- Select facilities that are deteriorating and need to be addressed
- Being more engaged with local, state, and federal funding opportunities
- Addressing gaps in service to ensure accessibility and inclusivity to park and recreation opportunities

KEY DESIRED OUTCOMES OF THE COMPREHENSIVE MASTER PLAN

- A clear vision for Mt. Prospect Park District
- A strategy for taking care of what we already have, refreshing older sites and amenities, and building new to meet the needs of the community
- A system that is fully inclusive and accessible by all
- A creative and evolving system of parks and recreation facilities and programs
- A more resilient approach for funding and financial resources

2.2 FOCUS GROUP INTERVIEWS

2.2.1 HIGHLIGHTS OF FINDINGS

There were several key highlights of the findings from the focus group interviews. Most of the focus group participants were familiar with the Mt. Prospect Park District parks and recreation facilities.

The following is a summary of results for each question. Detailed responses can be found in **Appendix B**

1. What are the key outcomes you would like to see come from this Parks and Recreation Master Plan for Mt. Prospect Park District?

Most of the participants felt that the park district needs to update the facilities they have now in place to include the RecPlex, existing pools, sports fields, and some of the parks especially neighborhood parks. Ideally residents of the District felt that they need additional facilities in the form of an indoor fieldhouse that can be used for practice and games for basketball, volleyball, softball, and baseball. In addition, residents felt the park district needs to replace outdated equipment in the parks. More programs are desired for nature programs, seniors, summer camps, multicultural groups, and people with disabilities. More availability for summer camps is needed because the existing camps fill up so fast. Residents of the District would like to see more trails that are connected on both sides of the tracks that run through the Village.

2. What types of parks and recreation opportunities are needed most in Mt. Prospect Park District? This could be something new that Mt. Prospect Park District does not have today, or something we need more of, or something we need to take care of in the current system.

The community wants more innovation in the programs that are provided. The program brochures need more detail on what is provided in the programs and what are the features and benefits of the program being provided. The community would like the park district and the school district do a better job of facility coordination to try to open more space for practice and games in schools. The online registration system needs to be improved including how to receive a receipt for program registration. Consistency in how programs are delivered across the District needs to be improved. There is a need for a teen drop in place for after school and summer programs.



3. Are there barriers preventing some residents of Mt. Prospect Park District from using the parks and recreation facilities more frequently?

The focus group representatives would like to see better signage along trails as well as more benches for people to rest. Residents feel that there is not enough access to the RecPlex pool. Tennis courts need updated as well as the soccer fields in the district. Language is a barrier for some families as well transportation to get to areas of the district. The ability to pay for programs is a barrier for some families in the district.

4. Do you think most residents feel welcome when they visit a Mt. Prospect Park District Facility? What can the District do to make them feel more welcome?

Residents feel welcome at District facilities and programs. There is an old school feel about how they are treated at the District programs and facilities. More signage in both English and Spanish would be appreciated as well.

5. Do you feel people feel safe when they are using Mt. Prospect Park District parks and trails?

Residents feel safe in District parks. Some trails like Melas Park trail does not feel safe at times. Residents would like to see more lighting along trails. Safety in parks is better than it used to be. The bandshell can draw problems at times because of a lack of visibility.

6. Do you feel the efforts by the Mt. Prospect Park District to get the information about parks and recreation services is effectively communicated to the community? i.e. (Social Media, District Website, Program Guide, etc. is working for you). How do you want to get information about the park system?

The park district has gotten better at getting information out the last two years. Residents would like to see a printed program guide. The District needs to do a better job of balancing social media and print media.

7. What are the major challenges you see coming to Mt. Prospect Park District in the next 5-10 years? How should District respond to those challenges?

A referendum would be a challenge and the residents must understand what is in it and what is going to happen with the money they are voting on which would be especially important. The District needs to help bring in younger families and we need the support of citizens to make the District as viable as possible. More access to school facilities is needed on weekends. Park District facilities need updating and made to be more inviting. Ideally the District needs to update its sports complexes, pools, and the RecPlex. Aging infrastructure needs updated in parks including playgrounds.

8. Did your perception and/or use of the District's parks change during COVID-19? How do you think the impacts from COVID-19 will impact the parks in Mt. Prospect moving forward?

The park district did a great job of providing opportunities for residents to access parks and programs during the pandemic. Residents need reliable rental space to recreate in.

9. What new partnership opportunities should Mt. Prospect Park District explore in the future? These could be partnerships with local business, private corporations, school districts, non-profit organizations, other public agencies, friends' groups, etc.

More partnerships with the high schools are desired. Consider development of maker space in the District and maybe at the library. Look to local businesses to teach programs for kids and adults in their spaces.

The Green and White Soccer Club would like to have a better partnership with the District. Older adults would like to increase the diversity of users in programs across the district.

10. Is access to and preservation of natural areas and open space important for Mt. Prospect residents? Do you feel that every resident in the District should have close-to-home access to nature and open space?

The residents would like to have more open space along the creek by the golf course and across the District to access. Preservation of natural areas is important to residents as well as access.

11. Please finish this statement. "My vision for Mt. Prospect Park District is _____ within the next fifteen years."

Development of new facilities and or updating existing facilities are at the top of the interviewees list of improvements that the District should make. More positive programs for youth and adults are desired. Use the District as a means of bringing the community together through facility access, programs, and special events.

12. What do you think is the best way to pay for the identified outcomes of the Master Plan? (user fees, sales tax, property taxes, grants, other)

People will support the District in an updated levy request but do not focus on the golf course. Some people would like to pay more for classes than have their taxes go up. People recognize the District has not had a levy increase for a long time. Positioning the need and the history of no tax increases for 60+ years needs to be made front and center in the promotion of a levy increase or bond issue. Explaining how the money will be used will be especially important.

13. Are there amenities that you do not see value in?

More communication on what the District needs will be important for seeking voter approval. Updating of all the facilities needs to be explained and what would be developed new in the future. The Hispanic community needs to be a part of the communication to seek their support.



2.3 STATISTICALLY VALID SURVEY

ETC Institute administered a Needs Assessment Survey for the Mt. Prospect Park District during the summer months of 2022. The survey will help the Mt. Prospect Park District plan for future recreation programs and facilities that meet the community's needs and preferences.

2.3.1 METHODOLOGY

ETC Institute mailed a survey packet to a random sample of households in the Mt. Prospect Park District. Each survey packet contained a cover letter, a copy of the survey, and a postage-paid return envelope. Residents who received the survey were given the option of returning the survey by mail or completing it online.

After the surveys were mailed, ETC Institute followed up by sending text messages and mailing postcards to encourage participation. The text messages and postcards contained a link to the online version of the survey to make it easy for residents to complete the survey. To prevent people who were not residents of Mt. Prospect Park District from participating, everyone who completed the survey online was required to enter their home address prior to submitting the survey. ETC Institute then matched the addresses that were entered online with the addresses that were originally selected for the random sample. If the address from a survey completed online did not match one of the addresses selected for the sample, the online survey was not included in the final database for this report.



The goal was to complete a minimum of 375 completed surveys from residents. The goal was exceeded with 434 completed surveys collected. The overall results for the sample of 434 households have a precision of at least +/-4.7 at the 95% level of confidence.

The major findings of the survey are summarized on the following pages.

2.3.2 PARKS AND RECREATION FACILITIES USE

USE OF PARKS

Respondents were asked to select all the parks their household has visited within the past year. Melas Park (56%) and Lions Memorial Park (46%) were the most popular parks as indicated by respondents. Those respondents were then asked to rate the overall condition of those parks. Respondents were most satisfied (rating either “excellent” or “good”) with Rosemary S. Argus Friendship Park (100%), Busse Park (97%), and We-Go Park (93%).

USE OF FACILITIES

Respondents were asked to select all the facilities their household has visited within the past year. RecPlex (43%), Meadows Pool (31%), and Central Community Center (31%) were the most popular facilities as indicated by respondents. Those respondents were then asked to rate the overall condition of those facilities. Respondents were most satisfied (rating either “good” or “excellent”) with G.C. Club House (91%),

and Veterans Memorial Bandshell (91%), and Friendship Park Conservatory (89%). The Art Studio received no negative ratings.

BENEFITS OF SERVICES

Respondents were asked to rate their level of agreement with fourteen statements regarding ways Parks and Recreation services benefit their household and community. The highest number of respondents agreed or strongly agreed that parks and recreation make the community a more desirable place to live (86%), improves physical health and fitness (85%), and improves overall quality of life (81%).

2.3.3 PARKS AND RECREATION PROGRAMS PARTICIPATION

PARTICIPATION IN PROGRAMS

Respondents were asked if they had participated in Mt. Prospect Park District recreation programs within the year. Forty-seven percent (47%) of respondents said someone in their household had participated. Of those respondents, the highest number (39%) said they participated in 2-3 programs, followed by 4-6 program (27%). Respondents most often said they participated because of the convenient location for the programs (70%). Those same respondents were then asked to rate the overall quality of those programs and events: most respondents (60%) rated them good, 26% said excellent, and 15% said either fair (12%) or poor (3%).

BARRIERS TO USE

Respondents were asked to select all their barriers to use for parks, recreation facilities, and programs. The highest number of respondents said lack of time (22%), inconvenient hours of operation (21%), or program of interest not offered (19%).

ORGANIZATIONS USED FOR RECREATION

Respondents were asked to select all the organizations their household used for recreation programs, services, and facilities. Most common were Mt. Prospect Park District (68%), the library (45%), and other park districts (30%).

COMMUNICATION METHODS

Respondents most often learned about recreation programs and activities from the District online program guide (51%), the District website (47%), or friends and neighbors (41%). Respondents most preferred to use the District online program guide (52%), District website (44%), and park district e-newsletter (32%).

2.3.4 FACILITIES AND AMENITIES NEEDS AND PRIORITIES

FACILITY/AMENITY NEEDS

Respondents were asked to identify if their household had a need for thirty-four facilities/amenities. ETC then estimated the number of households with needs based on the 2020 census data for number of households in Mt. Prospect Park District.

The four facilities/amenities with the highest estimated number of households that have a need are as follows:

1. Aquatic center (indoor) – 9,820 households
2. Aquatic center (outdoor) – 9,680 households
3. Shade structures in parks – 9,400 households
4. Paved trails – 9,360 households

The estimated number of households with needs for each of the thirty-four facilities/amenities assessed is shown in the chart below.

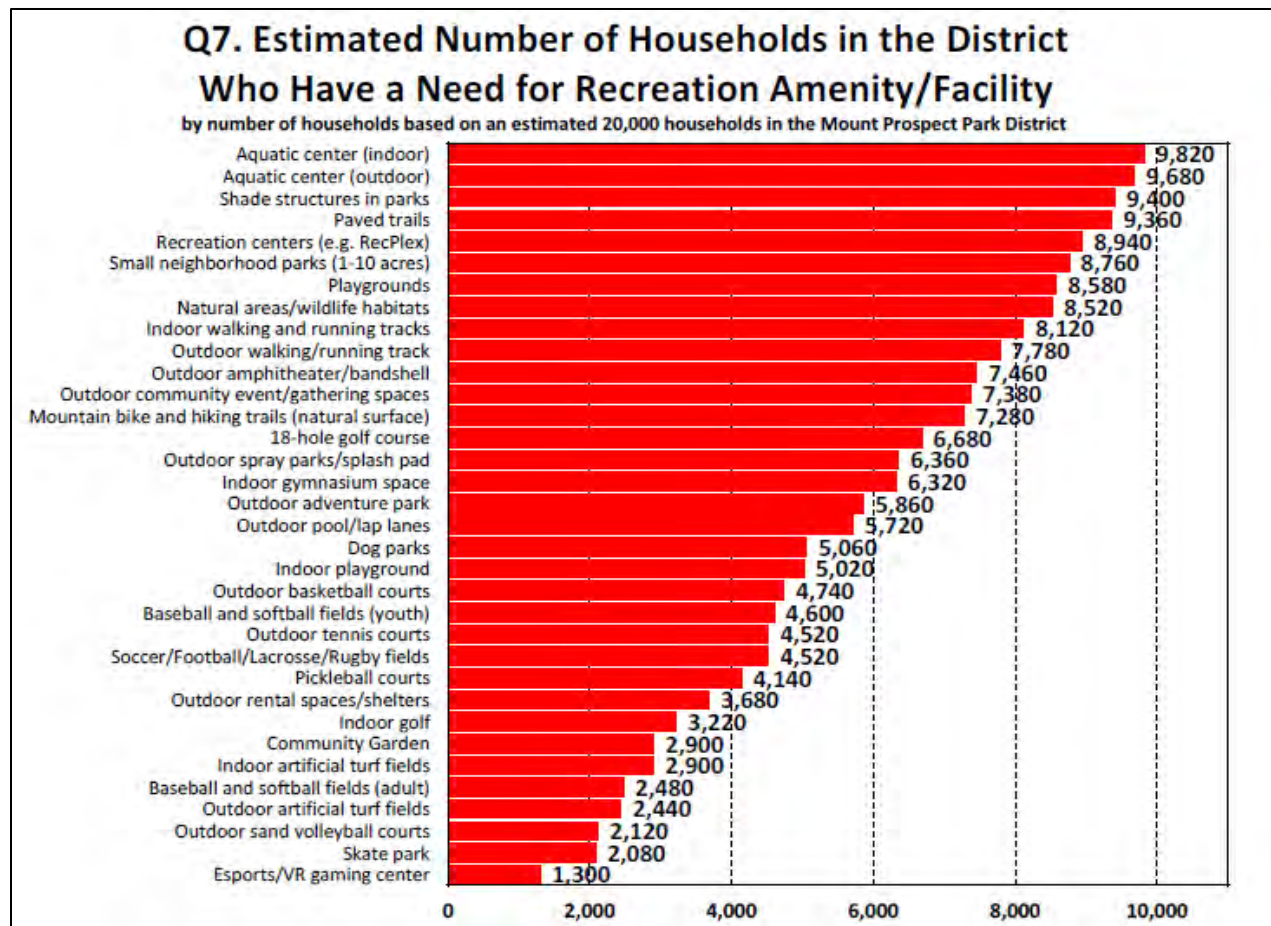


Figure 22 - Facility/Amenity Needs

FACILITIES AND AMENITIES IMPORTANCE

In addition to assessing the needs for each facility/amenity, ETC Institute also assessed the importance that residents placed on each item. Based on the sum of respondents' top four choices, these were the four most important amenities to residents:

1. Aquatic center (outdoor) (24%)
2. Playgrounds (19%)
3. Aquatic center (indoor) (17%)
4. 18-hole golf course (16%)

The percentage of residents who selected each facility/amenity as one of their top four choices is shown in the chart below.

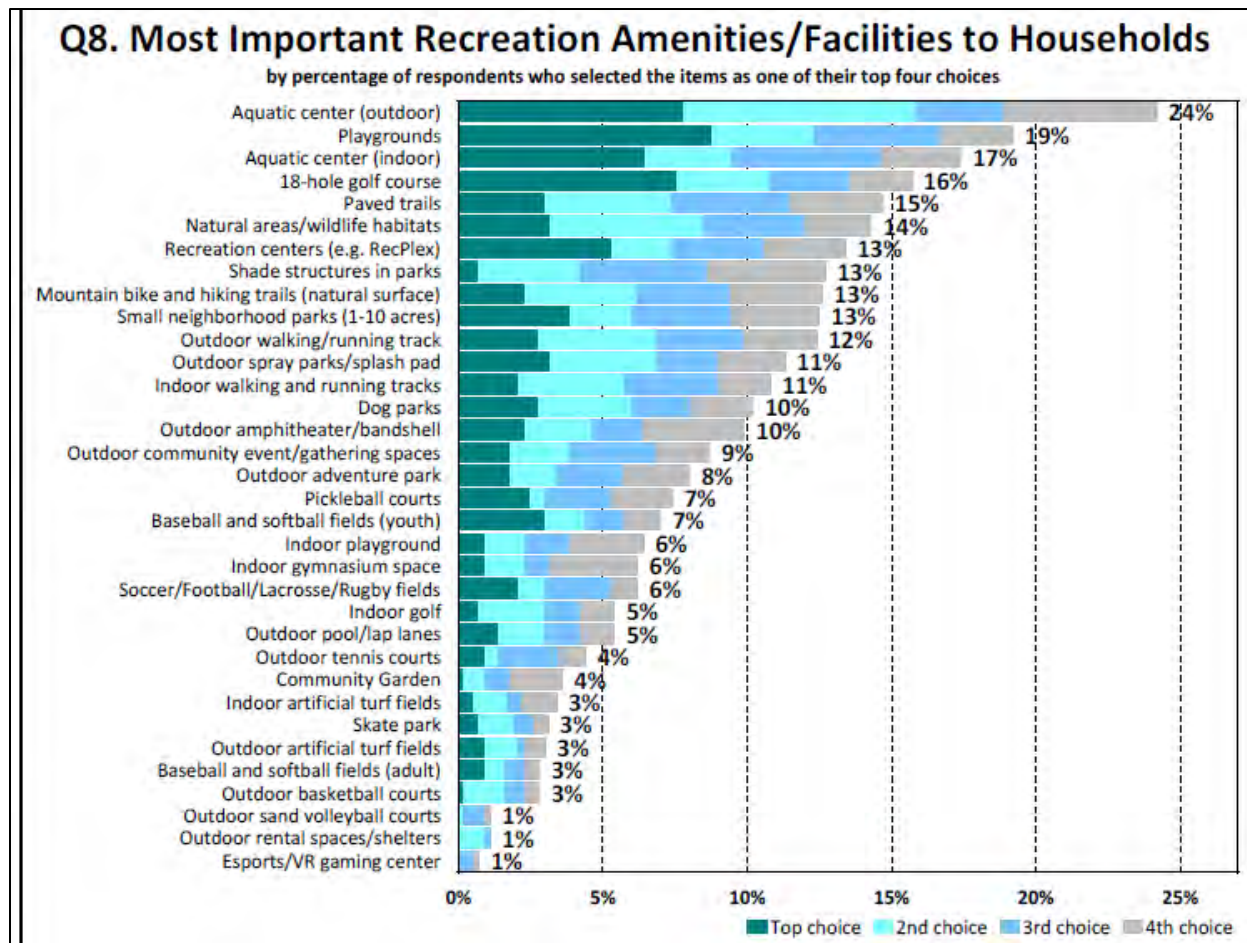


Figure 23 - Facilities and Amenities Importance

PRIORITIES FOR FACILITY INVESTMENTS

The Priority Investment Rating (PIR) was developed by ETC Institute to provide organizations with an objective tool for evaluating the priority that should be placed on recreation and parks investments. The Priority Investment Rating (PIR) equally weights (1) the importance that residents place on amenities/facilities and (2) how many residents have unmet needs for the facility/amenity.

Based the Priority Investment Rating (PIR), the following parks and recreation facilities/amenities were rated as high priorities for investment:

- Aquatic center (outdoor) (PIR=177)
- Natural areas/ wildlife habitats (PIR=155)
- Shade structures in parks (PIR=152)
- Aquatic center (indoor) (PIR=147)
- Paved trails (PIR=141)
- Mountain bike and hiking trails (natural surface) (PIR=140)
- Outdoor spray parks/ splash pad (PIR=130)
- Outdoor walking/ running track (PIR=125)
- Indoor walking and running tracks (PIR=114)
- Outdoor adventure park (PIR=113)
- Playgrounds (PIR=113)
- Small neighborhood parks (1-10 acres) (PIR=100)

The chart below shows the Priority Investment Rating for each of the thirty-four facilities/amenities assessed on the survey.

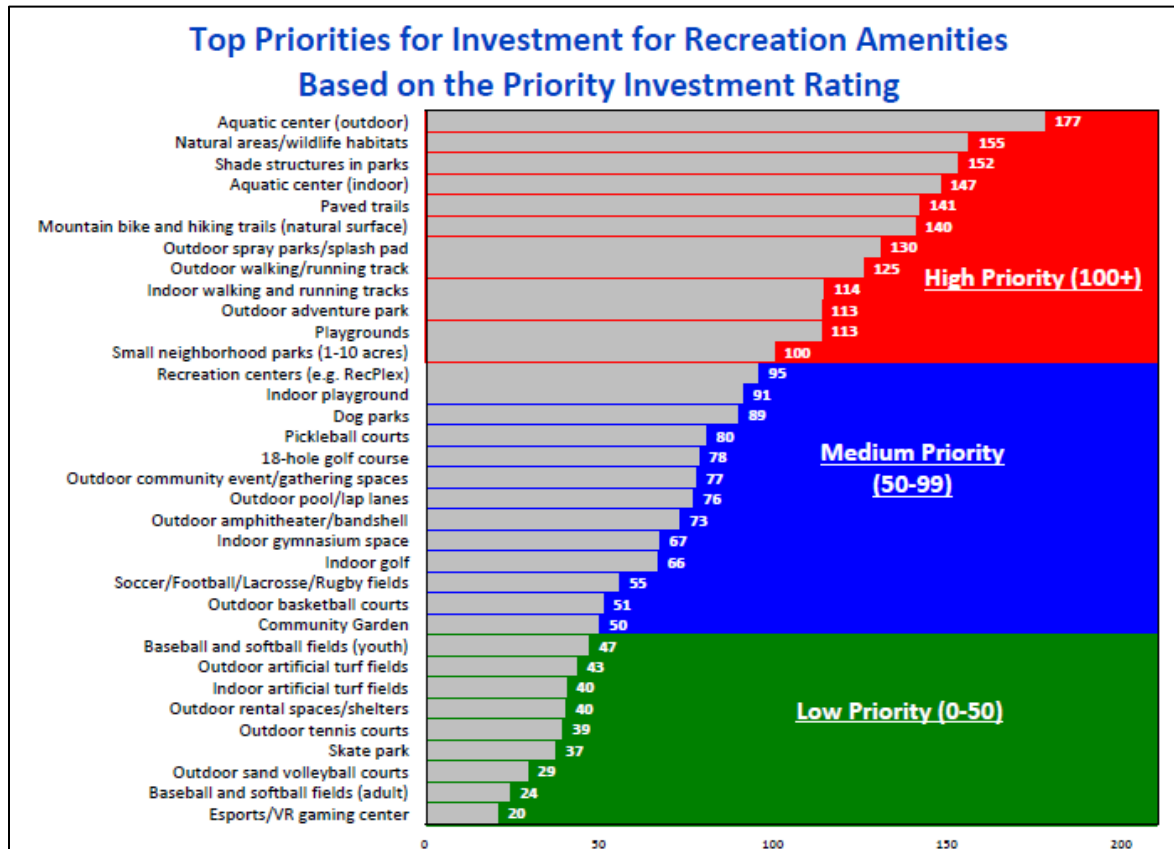


Figure 24 - Priorities For Facility Investments

2.3.5 MT. PROSPECT PARK DISTRICT RECREATION PROGRAM NEEDS AND PRIORITIES

PROGRAM NEEDS

Respondents were asked to identify if their household had a need for twenty-five recreation programs. ETC then estimated the number of households with needs based on the 2020 census data for number of households in Mt. Prospect Park District.

The four recreation programs with the highest estimated number of households that have a need are as follows:

1. Adult fitness and wellness programs – 10,140 households
2. Youth sports programs – 6,640 households
3. Senior fitness, wellness, and recreation programs – 5,260 households
4. Swim lessons and youth summer camp programs – 4,940 households

The estimated number of households with needs for each of the twenty-five recreation programs assessed is shown in the chart below.

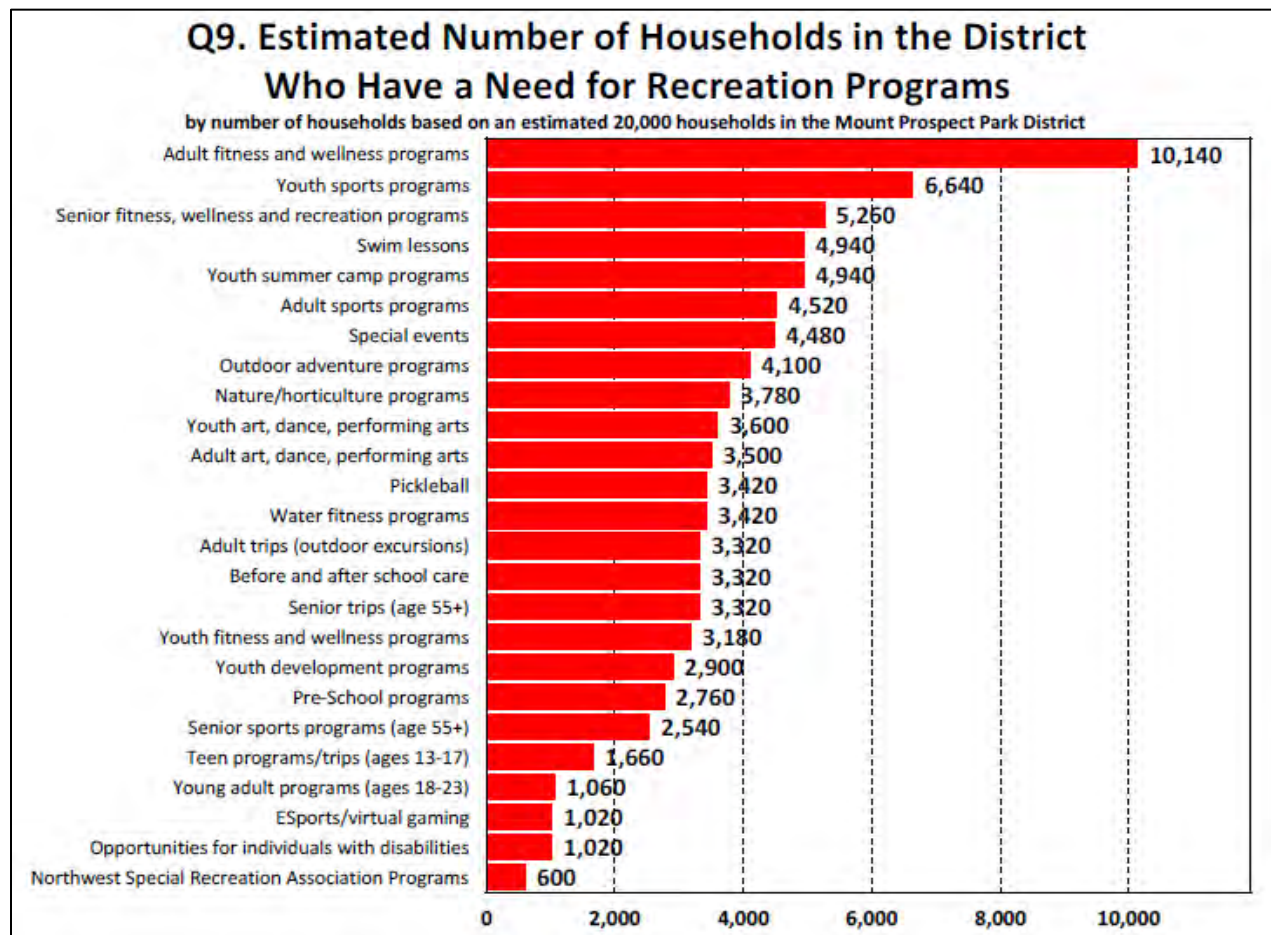


Figure 25 - Program Needs

PROGRAMS IMPORTANCE

In addition to assessing the needs for each program, ETC Institute also assessed the importance that residents placed on each item. Based on the sum of respondents' top four choices, these are the four most important programs to residents:

1. Adult fitness and wellness programs (32%)
2. Youth sports programs (23%)
3. Senior fitness, wellness, and recreation programs (19%)
4. Swim lessons (16%)

The percentage of residents who selected each program as one of their top four choices is shown in the chart below.

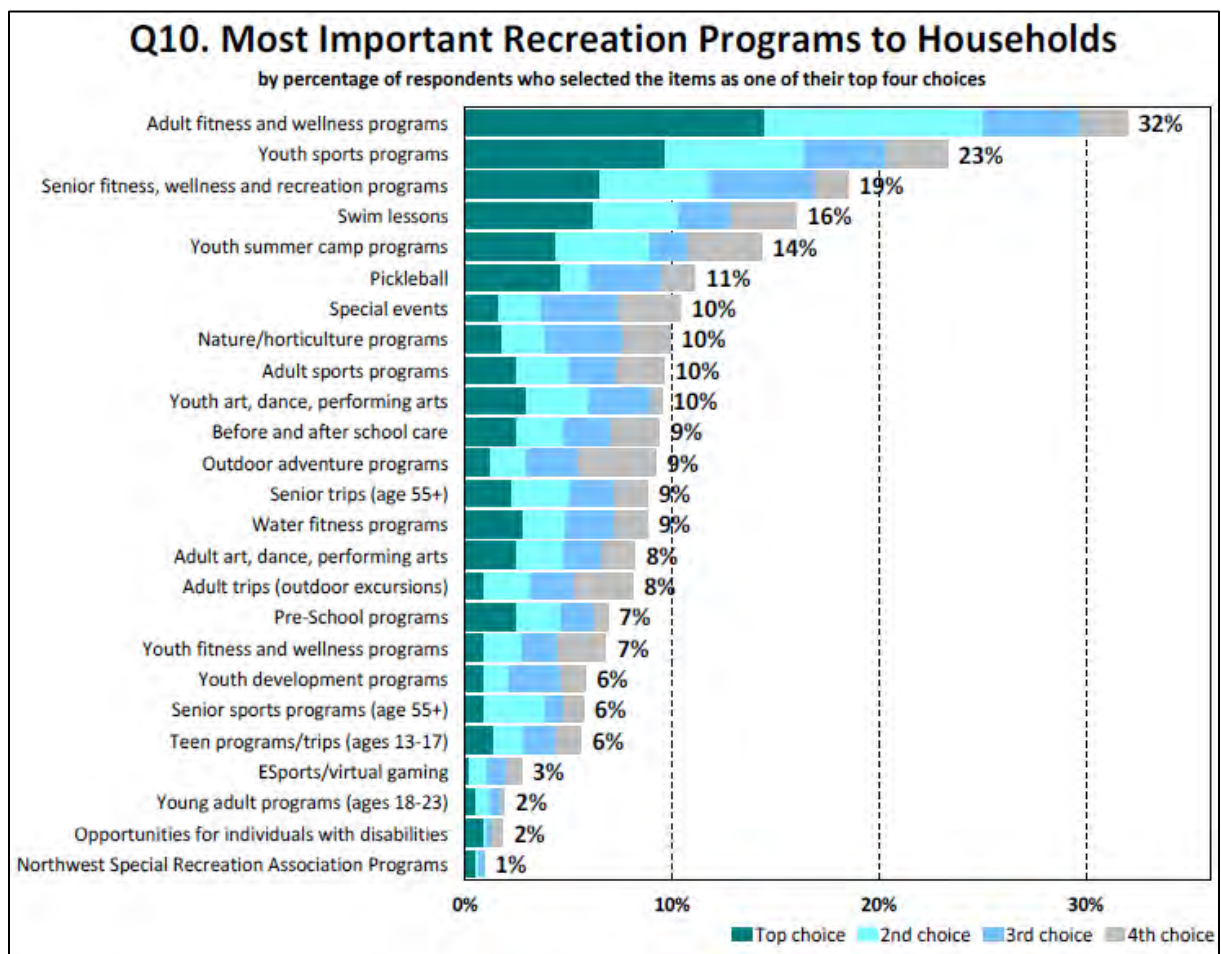


Figure 26 - Program Importance

PRIORITIES FOR PROGRAM INVESTMENTS

The Priority Investment Rating (PIR) was developed by ETC Institute to provide organizations with an objective tool for evaluating the priority that should be placed on recreation and parks investments. The Priority Investment Rating (PIR) equally weights (1) the importance that residents place on each program and (2) how many residents have unmet needs for the program.

Based the Priority Investment Rating (PIR), the following Mt. Prospect Park District programs were rated as high priorities for investment:

- Adult fitness and wellness programs (PIR = 200)
- Senior fitness, wellness, and recreation programs (PIR = 109)
- Youth sports programs (PIR = 108)

The chart below shows the Priority Investment Rating for each of the twenty-five programs assessed.

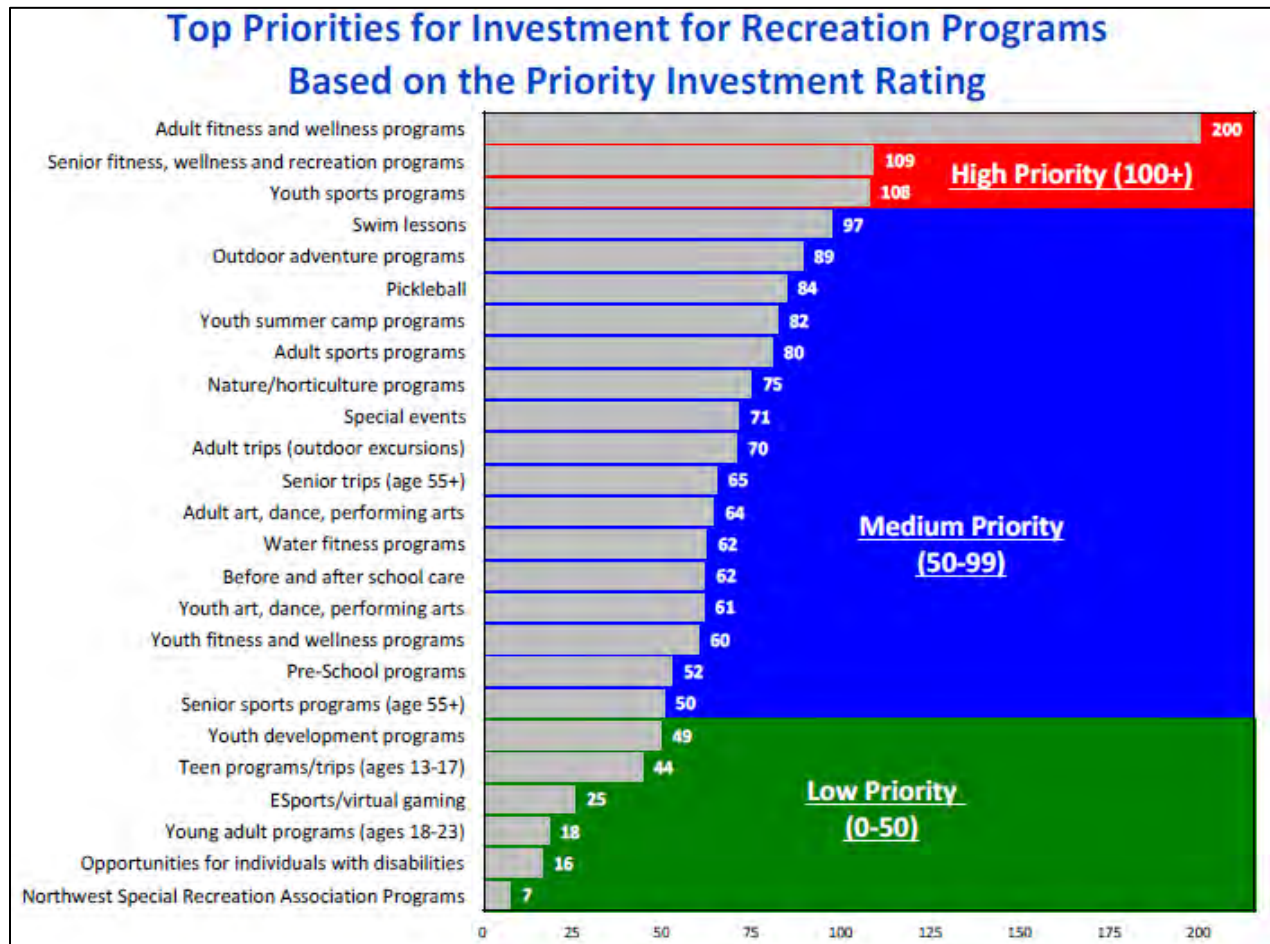


Figure 27 - Priorities for Program Investments



2.3.6 VALUE OF PARKS AND RECREATION AND ALLOCATION OF FUNDS

OVERALL VALUE

Respondents were asked to rate their level of satisfaction with the overall value they received from the Mt. Prospect Park District. The highest percentage of respondents felt somewhat satisfied (51%) followed by very satisfied (24%). Households were then asked if their perception of value had changed given the COVID-19 pandemic. Most respondents (51%) said it either significantly increased (28%) or somewhat increased (23%). Forty percent (40%) of respondents felt funding should increase based on their perception of value, 39% thought it should stay the same, and 19% were not sure.

ALLOCATION OF FUNDS

Respondents were asked to allocate a hypothetical \$100 budget for Parks and Recreation. The highest amount of funding (\$24.56) went to improvements/maintenance to existing outdoor parks and recreation facilities, \$19.03 for redevelopment of aquatic facilities, and \$15.04 for redevelopment of Lions Recreation Center, RecPlex, and Central Community Center.

SUPPORT FOR TAX CHANGES

Respondents were asked to indicate how supportive they would be of a tax increase to make the improvements that are most important to their household. Most respondents (60%) were either somewhat supportive (34%) or very supportive (26%). Twenty-seven percent (27%) were not supportive, and 13% were not sure. Of the respondents who were either somewhat supportive or very supportive (60% of respondents), 43% would support an \$11-\$13 yearly tax increase (on \$100,000 of home value) and 40% would support a \$16-\$20 increase. Of those who were either not supportive or not sure (40% of respondents), forty-nine percent (49%) said they would need more information and 21% do not support any increase in taxes.

SUPPORT FOR IMPROVEMENTS/ DEVELOPMENTS

Respondents were provided a list of seventeen potential actions to improve parks and recreation. Respondents were most supportive (selecting "very supportive" or "somewhat supportive") of repairs and improvements in infrastructure (75%), upgrading existing neighborhood and community parks (70%), and upgrading existing playgrounds (69%). Respondents were then asked to select the top four items they would be most willing to fund with tax dollars. These were the four items selected most often:

1. Repair and improve infrastructure (31%)
2. Develop new aquatic facility at Lions Park (30%)
3. Develop additional indoor recreation space (29%)
4. Acquire open space for passive activities (28%) and upgrade existing youth/adult athletic fields (28%)

2.3.7 COVID-19 AND SURVEY RESULTS

Effect on Survey. This survey was conducted in the summer months of 2022, just as COVID-19 restrictions from March 2020 were lifted. These likely affected results such as barriers to parks/facilities/programs use (16% of respondents listed it as a barrier).

2.4 ONLINE SURVEY

To ensure access to all while preserving the validity of ETC's survey, an online survey was utilized to gain a better understanding of the characteristics, preferences, and satisfaction levels of the Park District's users. This emulated the statistically valid survey questions distributed by ETC and allowed residents an opportunity to provide input even if they did not receive the statistically valid survey. An additional 403 surveys were received, and detailed results can be found in **Appendix C**.





CHAPTER THREE - PARK AND FACILITY ASSESSMENT

3.1 PARK AND FACILITIES INVENTORY ASSESSMENT

In March 2022, the team conducted a detailed inventory and assessment for each of the parks within the Mt. Prospect Park District. The assessments equipped the team with an understanding of existing features and conditions, along with size, age, and maintenance currently provided.

Based on these inventories, comprehensive recommendations for park classifications were developed based on National Recreation and Parks Association (NRPA) guidelines and expert advisement. These classifications help to define the existing level of service provided to the residents of the District and form the basis for capital improvement recommendations for future improvements, visionary recreation amenities, and expansion opportunities for the entire park district.

3.1.1 METHODOLOGY

Inventory and assessment of each park visited included evaluation of the conditions exhibited on the site of various program elements and site features. Park program elements and site feature conditions were rated using a differential scale of +/0/-. The definition for each of these condition ratings is as follows:

RATING SYSTEM

Assessment Rating Definition:

- + Program elements or site features are in excellent condition with no apparent immediate maintenance needed.
- 0 Program elements or site features are in good working condition with little or no immediate maintenance required.
- Program elements or site features are in poor condition requiring significant immediate maintenance, removal, or replacement.

Program elements and site features contained within individual assessments indicate various constructed elements or activities supported on site. Specific examples of program elements and features include picnic areas, playgrounds, shelters or pavilions, ball fields, sport courts, etc.

3.1.2 SUMMARY OF SYSTEM FACILITIES

The following Mt. Prospect Park District parks and facilities were evaluated:

- Highlines and High Ridge Knolls with Beau Drive Playground and Dara James Playground / 190 in Mt. Prospect to Mount Prospect Road, Des Plaines
- Brentwood Park / 260 Dulles Road, Des Plaines
- Busse Park / 111 North Owen Street, Mt. Prospect
- Central Community Center / 1000 W Central, Mt. Prospect
- Countryside Park / 913 South Emerson Street, Mt. Prospect
- Devonshire Park / 1401 Pennsylvania Avenue, Des Plaines
- Einstein Park / 345 West Walnut Avenue, Des Plaines
- Emerson Park / 317 North Emerson Street, Mt. Prospect
- Fairview Park / 300 North Fairview Avenue, Mt. Prospect
- Friendship Park Conservatory / 395 West Algonquin Road, Des Plaines
- Gregory Park / 413 West Gregory Street, Mt. Prospect

- Hill Street Nature Center / 525 East Hill Street, Mt. Prospect
- Kopp Park / 420 West Dempster Street, Mt. Prospect
- Lions Memorial Park, Lions Recreation Center & Big Surf / 411 South Maple Street, Mt. Prospect
- Majewski Park & Athletic Complex / 791 Willie Road, Des Plaines
- Melas Park & Canine Commons / 1400 West Central Road, Mt. Prospect
- Meadows Park & Pool / 1401 West Gregory Street, Mt. Prospect
- Mt. Prospect Golf Club / 600 S See-Gwun Ave., Mt. Prospect
- Owen Park / 100 South Owen Street, Mt. Prospect
- Prospect Meadows Park / 1101 North Forest Avenue, Mt. Prospect
- RecPlex / 420 W. Dempster Street, Mt. Prospect
- Robert Frost Park / 1308 Cypress Drive, Mt. Prospect
- Robert T. Jackson Clearwater Park / 1717 West Lonnquist Boulevard, Mt. Prospect
- Rosemary S. Argus Friendship Park / 350 Elizabeth Lane, Des Plaines
- Sunrise Park / 600 East Sunset Road, Mt. Prospect
- Sunset Park / 800 South Can-Dota Avenue, Mt. Prospect
- Tamarack Park / 1100 South Tamarack Drive, Mt. Prospect
- The Art Studio / 1326 West Central, Mt. Prospect
- Walter Cook Maintenance Facility / 1645 Carboy, Mt. Prospect
- We-Go Park / 132 South We-Go Trail, Mt. Prospect
- Weller Creek Park / 501 West Council Trail, Mt. Prospect
- Westbrook Park / 103 Busse Road, Mt. Prospect
- Lincoln Ballfield / 700 West Lincoln Street, Mt. Prospect
- O'Hare Cup Site / 725 Nicholas Boulevard, Elk Grove

Each park and facility was evaluated relative to amenities/activities offered, location, condition, accessibility, and potential for future improvements and/or expansion. Additional information was gathered pertaining to facility sizes, maintenance, and level of usage. A photographic inventory was assembled for each facility to document findings. The inventory and analysis for each facility are included in **Appendix E**.

STRENGTHS AND NEEDS

The following is a summary of the strengths and needs that exist throughout the Mt. Prospect Park District.

FACILITY STRENGTHS

- The Mt. Prospect Golf Club is a well-maintained amenity drawing visitors from surrounding communities and providing a steady revenue stream.
- The existing athletic fields are actively used and well maintained with full programming schedules.
- There are diverse aquatic facilities within the District that provide recreation opportunities to residents both indoors and outdoors, serving beyond the NRPA recommended level.
- The Friendship Park Conservatory provides residents a no cost experience/amenity that is also programmed with popular horticulture workshops and is attractive for rentals and community events.
- The park facilities are clean, free of debris and the landscape is well maintained.



FACILITY NEEDS

- Update Aquatic Facilities - Through public input, the value of outdoor and indoor aquatic facilities was identified as a high priority for future investment. This included both indoor and outdoor aquatic facilities as well as spray parks/splash pads.
- Natural Areas – Natural areas & wildlife habitat was highly rated as a priority for investment. Whenever possible natural meadows and planted areas should be incorporated into park facilities, especially where maintenance can be reduced by doing so.
- Trails – According to NRPA paved and natural surface trails are lacking in the District by over sixty miles. Trails should be added to parks wherever possible and planned with connectivity to existing trail and pedestrian networks.
- Provide More Variety in Amenities - Each park should have its own unique identity. Whether active or passive amenities are incorporated, elements should serve a wide range of age ranges, interests, and abilities. There is great potential to add 'destination' or 'adventure' type amenities to the District that draw residents and visitors repeatedly and encourage movement throughout the different parks.
- Consolidation of existing ball fields – Where it makes sense to do so ballfields should be consolidated into fewer geographic locations, alleviating maintenance needs and increasing playability with higher quality fields.
- Considerations and a Master Plan should be completed for Majewski Athletic Complex, Meadows, Melas and Kopp/RecPlex Park(s).
- Comfort amenities - There is a high priority to provide shade cover at parks. Some facilities would also benefit by the incorporation of restrooms and water fountains. These amenities will allow for park users to stay and comfortably enjoy the facilities for longer time periods.
- Update & Diversify Playgrounds – The District has identified and budgeted for playground replacements on a 20-year life cycle. In addition, the District should add diverse play elements such as natural play areas and inclusive play elements that are more consistent with market trends.
- ADA Facility Updates - The ADA requires that the Park District provide access to programs for all residents. Programs within the district are accessible or an accessible accommodation can be made. Some parks and facilities do not currently meet all of the 2010 ADA Standards for Accessible Design (2010 Standards). The Park District continues to work with the Park District's ADA Transition Plan (created in 2010) to provide access to programs by updating parks and facilities. All new construction in the Park District must meet the 2010 Standards and it is recommended that the Park District incorporate Universal Design solutions in all new development and continue to upgrade existing facilities with Universal Design features. Universal Design is the design process which increases access to all park users, regardless of experience, age, and abilities to use a facility typically more accommodating than 2010 Standards. The age and abilities of user groups should also be considered as updates are made to allow for a wider spectrum of residents to have their recreational needs addressed.

3.2 LEVEL OF SERVICE STANDARDS

Level of Service (LOS) standards is a matrix displaying inventory for the District. By totaling the inventory and applying the District’s population, we can understand the current level of service of parks, facilities, and amenities to the residents of Mt. Prospect Park District. The LOS can help support investment decisions related to the addition and development of parks, facilities, and amenities. The LOS can and will change over time as the program lifecycles change and demographics of a community change. The recommended standards were evaluated using a combination of resources.

These resources included: National Recreation and Park Association (NRPA) guidelines; recreation activity participation rates reported by the Sports & Fitness Industry Association’s (SFIA) 2022 Study of Sports, Fitness, and Leisure Participation as it applies to activities that occur in the United States and in the District’s area; community and stakeholder input; statistically valid survey; and findings from the prioritized needs assessment report and general observations. This combination of information allowed standards to be customized for Mt. Prospect Park District.

The LOS standards should be viewed as a guide for future planning purposes. The standards are to be coupled with conventional wisdom and judgment related to a particular situation and needs of the community. By applying these facility standards to the service area, gaps and surpluses in park and facility/amenity types are identified. The standards that follow are based upon population figures for 2021 and 2026.

Note: The table below includes current (developed) and future (to be developed) park projects.



Current Inventory					Current LOS			Metrics				Recommended Standard			2021 Current Needs			Inded and Approved		2026 Need Forecast					
Item	Mt. Prospect Park District	Schools	Other Providers	Total Inventory	Service Level Based on Current Population			NRPA Park Metrics Median Metric by Jurisdiction Population			Survey Needs Assessment Priority	Recommended Service Levels for Study Area			Assessment		Additional Need	Projects	Total	Assessment	Additional Need				
PARKLAND																									
Neighborhood Parks (Acres)	84.18			84.18	1.49	acres per	1,000				High	1.75	acres per	1,000	Need Exists	14	Acres	-	-	Need Exists	13	Acres			
Community Parks (Acres)	241.58	-	-	241.58	4.29	acres per	1,000				Medium	5.00	acres per	1,000	Need Exists	40	Acres	-	-	Need Exists	35	Acres			
Special Use Parks/Facilities (Acres)	152.01			152.01	2.70	acres per	1,000					2.25	acres per	1,000	Meets Standard	-	Acres	-	-	Meets Standard	-	Acres			
Total Developed Park Acres	477.77	-	-	477.77	8.48	acres per	1,000					9.00	acres per	1,000	Need Exists	30	Acres	-	-	Need Exists	20	Acres			
Undeveloped Parks (Acres)	47.70			47.70	0.85	acres per	1,000					0.00	acres per	1,000	Meets Standard	-	Acres	-	-	Meets Standard	-	Acres			
Total Park Acres	525.47	-	-	525.47	9.32	acres per	1,000	9.2	acres per	1,000		9.00	acres per	1,000	Meets Standard	-	Acres	-	-	Meets Standard	-	Acres			
TRAILS																									
Paved Trails (Miles)	7.41	-	0.80	8.21	0.15	miles per	1,000	14 miles of trails			High	0.20	miles per	1,000	Need Exists	3.06	Miles	Friendship	0.10	Need Exists	2.76	Miles			
OUTDOOR FACILITIES																									
Shelters/Pavilions	9	-	1	10	1	site per	5,637				Low	1	site per	6,000	Meets Standard	-	Sites	Friendship	2.00	Meets Standard	-	Sites			
Rectangular Fields (Football, Soccer, Multipurpose)	21	-	-	21	1	field per	2,684				1	field per	Multipurpose - 13,151 Youth Soccer - 8,224 Adult Soccer - 16,231 Field Hockey - 37,230 Football Field - 30,599 Lacrosse Field - 37,763 Cricket Field - 70,764	Medium	1	field per	4,000	Meets Standard	-	Fields	-	-	Meets Standard	-	Fields
Ball Diamonds (Baseball and Softball)	29	-	-	29	1	field per	1,944				1	field per	Youth Baseball - 8,095 Adult Baseball - 25,097 Youth Softball - 11,688 Adult Softball - 17,228	Low	1	field per	4,000	Meets Standard	-	Fields	-	-	Meets Standard	-	Fields
Basketball Courts	12	-	-	12	1	court per	4,698	1	court per	8,477	Medium	1	court per	4,000	Need Exists	2	Courts	-	-	Need Exists	2	Courts			
Tennis Courts	16	-	-	16	1	court per	3,523				Low	1	court per	4,000	Meets Standard	-	Courts	-	-	Meets Standard	-	Courts			
Pickleball Courts	6	-	-	6	1	court per	9,396				Medium	1	court per	6,000	Need Exists	3	Courts	Friendship	4.00	Meets Standard	-	Courts			
Playgrounds	20	1.32	1	22	1	site per	2,526	1	site per	3,807	High	1	site per	2,500	Meets Standard	-	Sites	-	-	Meets Standard	-	Sites			
Dog Parks	1	-	-	1	1	site per	56,374	1	site per	56,084	Medium	1	site per	35,000	Need Exists	1	Sites	-	-	Need Exists	1	Sites			
Ice Skating	2	-	-	2	1	site per	28,187	1	site per	28,000		1	site per	40,000	Meets Standard	-	Sites	-	-	Meets Standard	-	Sites			
Outdoor Pool	2	-	-	2	1	site per	28,187				High	1	site per	20,000	Need Exists	1	Sites	-	-	Need Exists	1	Sites			
INDOOR FACILITIES																									
Indoor Aquatic Space (Sq. Ft.)	19,488	-	-	19,488	0.35	SF per	person	1	site per	60,495	High	0.50	SF per	person	Need Exists	8,699	Sq. Ft.	-	-	Need Exists	8,186	Sq. Ft.			
Indoor Recreation Space (Sq. Ft.)	179,362	-	-	179,362	3.18	SF per	person	1	site per	Community Center - 44,933 Recreation Center - 40,817	Medium	3.50	SF per	person	Need Exists	17,947	Sq. Ft.	-	-	Need Exists	14,356	Sq. Ft.			
Special Use Facilities (Sq. Ft.)	43,950	-	-	43,950	0.78	SF per	person	1	site per			0.75	SF per	person	Meets Standard	-	Sq. Ft.	-	-	Meets Standard	-	Sq. Ft.			
2021 Estimated Population		56,374																							
2026 Estimated Population		55,348																							

Notes:
School inventory has been reduce to a third based on availability to the general public
MPPD also has an additional 4 miles of trail located on the golf course that is available during the off-season
The tent at the golf course (40x60) is counted as a shelter
Other Provider Inventory includes amenities found at Melas Park that are owned and controlled by Arlington Heights Park District
The Indoor Recreation Space number includes square footage from Central Community Center, RecPlex, Lions Park & Big Surf Aquatic Center, and The Art Studio
The Special Use Facility number includes square footage from the Friendship Park Conservatory, Majewski Park & Athletic Complex (clubhouse) and Mt. Prospect Golf Club (clubhouse)

Figure 28 - Level of Service Matrix

Park Name	Classification	Address	Acreage	Picnic Shelters	Rectangular Fields	Ball Fields	Basketball Courts	Tennis Courts	Pickleball Courts	Sand Volleyball	Playgrounds	Dog Park	Ice Skating	Outdoor Pool	Paved Trails	Indoor Recreation Center (Sq. Ft.)	Indoor Aquatic Space (Sq. Ft.)	Indoor Special Use Facilities (Sq. Ft.)
Brentwood Park	Neighborhood Park	260 Dulles Road	2.5			1					0							
Busse Park	Neighborhood Park	111 North Owen Street	7.12	1		2	2	2			1							
Countryside Park	Neighborhood Park	913 S Emerson Street	2.7				1				1				0.22			
Devonshire Park	Neighborhood Park	1401 Pennsylvania Ave	3			1					1							
Einstein Park	Neighborhood Park	345 West Walnut Ave	6.01	1	1	1	1				1				0.33			
Emerson Park	Neighborhood Park	317 North Emerson Street	2.3				1				1							
Fairview Park	Neighborhood Park	300 North Fairview Ave	3			2					0							
Gregory Park	Neighborhood Park	413 West Gregory Street	8		1	1												
Lincoln Ballfield	Neighborhood Park	700 West Lincoln Street	5.3			1												
Owen Park	Neighborhood Park	100 South Owen Street	2.3			1	1				1							
Prospect Meadows Park	Neighborhood Park	1101 North Forest Ave	3.5	1		1	1				1							
Robert Frost Park	Neighborhood Park	1308 Cypress Drive	3		1		1				1				0.25			
Sunrise Park	Neighborhood Park	600 East Sunset Road	11		3						1				0.42			
Sunset Park	Neighborhood Park	800 South Can-Dota Ave	7			1					1							
Tamarack Park	Neighborhood Park	1100 South Tamarack Drive	1.65															
We Go Park	Neighborhood Park	132 South We-Go Trail	1.3				1				1							
Weller Creek Park	Neighborhood Park	501 West Council Trail	12				1											
Westbrook Park	Neighborhood Park	103 Busse Road	2.5			2	2				1							
Neighborhood Park Totals:			84.18	3	6	14	12	2	0	0	12	0	0	0	1.22	-	-	-
Highlines & High Ridge Knolls with Beau Drive Playground and Dara James Playground	Community Park	I90 in Mt. Prospect to Mount Prospect Road in Des Plaines	85			2					2		1		2.75			
Kopp Park	Community Park	420 West Dempster Street	27.4		2	2					1							
Lions Memorial Park & Big Surf Pool	Community Park	411 South Maple Street	24.7	1	2	2		8			1			1		32,250		
Meadows Park & Pool	Community Park	1401 West Gregory Street	14.6	1		3								1				
Melas Park & Canine Commons	Community Park	1400 West Central Road	35	1	5	0						1			1.5			
Robert T. Jackson Clearwater Park	Community Park	1717 West Lonnquist Blvd	25.82	1	1			2	6		1				0.75			
Rosemary S. Argus Friendship Park & Conservatory	Community Park	350 Elizabeth Lane	29.06		1	3		4			1				0.94			26,300
Community Park Totals:			241.58	4	11	12	0	14	6	0	6	1	1	2	5.94	32,250	-	26,300
Hill Street Nature Center	Special Use Park	525 East Hill Street	2.9	1							1				0.25			
Majewski Park & Athletic Complex	Special Use Park	791 Willie Road	29.5		4	3												2,900
Mt. Prospect Golf Club	Special Use Park	600 S See-Gwun Ave	115	1									1					14,750
Central Community Center	Facility	1000 W Central	4.15													55,600		
RecPlex	Facility	420 W. Dempster Street								1	1					80,512	19,488	
The Art Studio	Facility	1326 W. Central	0.46													11,000		
Special Use Totals:			152.01	2	4	3	0	0	0	1	2	0	1	0	0.25	147,112	19,488	17,650
O'Hare Cup Site	Undeveloped Site	725 Nicholas Blvd	47.7															
Undeveloped Space:			47.70	0	0	0	0	0	0	0	0	0	0	0	0	-	-	-
Grand Totals:			525.47	9	21	29	12	16	6	1	20	1	2	2	7.41	179,362	19,488	43,950

Figure 29 - Inventory Matrix



3.3 EQUITY MAPPING

Equity maps and standards assist the District in assessing where services are offered, how equitable the service distribution and delivery is across the District's service area and how effective the service is as it compares to the demographic densities. In addition, looking at guidelines with reference to population enables the District to assess gaps or overlaps in its services, where amenities/facilities are needed, or where an area is oversaturated.

Based on this, the District can make appropriate capital improvement decisions to meet systemwide needs while assessing the ramifications of the decision on a specific area.

The following list shows the equity maps that were developed for each of the major assets:

- Parkland
 - Neighborhood Parks
 - Community Parks
 - Special Use Parks/Facilities
- Trails
 - Paved Trails
- Outdoor Amenities
 - Shelters/Pavilions
 - Rectangular Fields (Football, Soccer, Multipurpose)
 - Ball Diamonds (Baseball and Softball)
 - Basketball Courts
 - Tennis Courts
 - Pickleball Courts
 - Playgrounds
 - Dog Parks
 - Ice Skating
 - Outdoor Pool
- Indoor Facilities
 - Indoor Aquatic Space (Sq. Ft.)
 - Indoor Recreation Space (Sq. Ft.)
 - Special Use Facilities (Sq. Ft.)

The source for the population used for standard development is the estimated 2021 population as reported by ESRI. The shaded areas within the equity maps indicate the service level (i.e., the population being served by that park type/amenity) as outlined in the LOS.

The circles' sizes vary dependent upon the amount of a given amenity (or acres) located at one site and the surrounding population density. Lower density causes the circle to be larger, as more geographical area is needed to reach the population number served by the level of service. Higher density areas will cause a smaller circle, as there are more people served in a smaller area, meaning less geographical area is needed to reach the population for said standard.

The legend at the bottom left-hand corner of each map depicts the various owners included in the equity mapping process. The areas of overlapping circles represent adequate service, or duplicated service, and the areas with no shading represents the areas not served by a given amenity or park acre type.

3.3.1 NEIGHBORHOOD PARKS

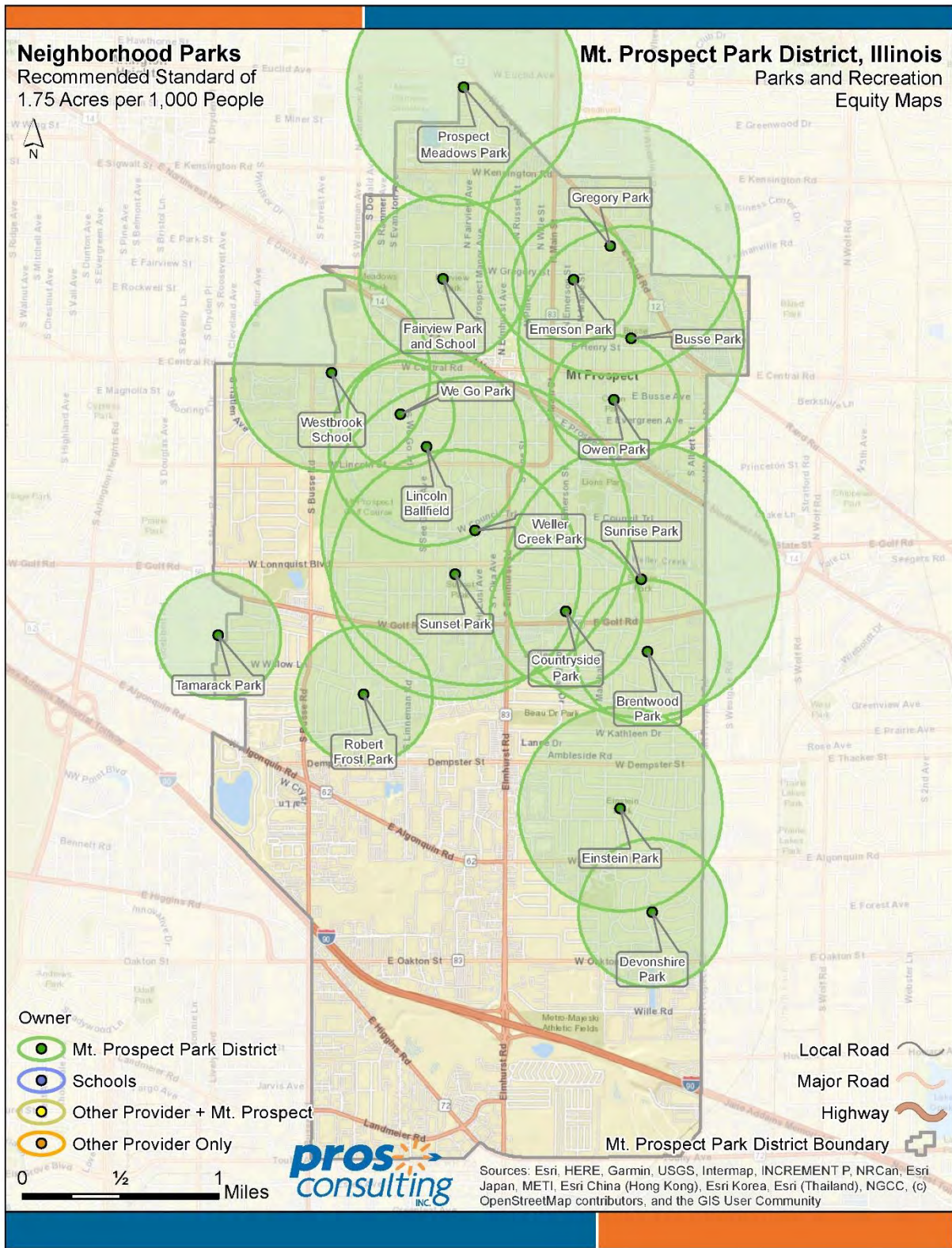


Figure 30 - Neighborhood Parks

3.3.2 COMMUNITY PARKS

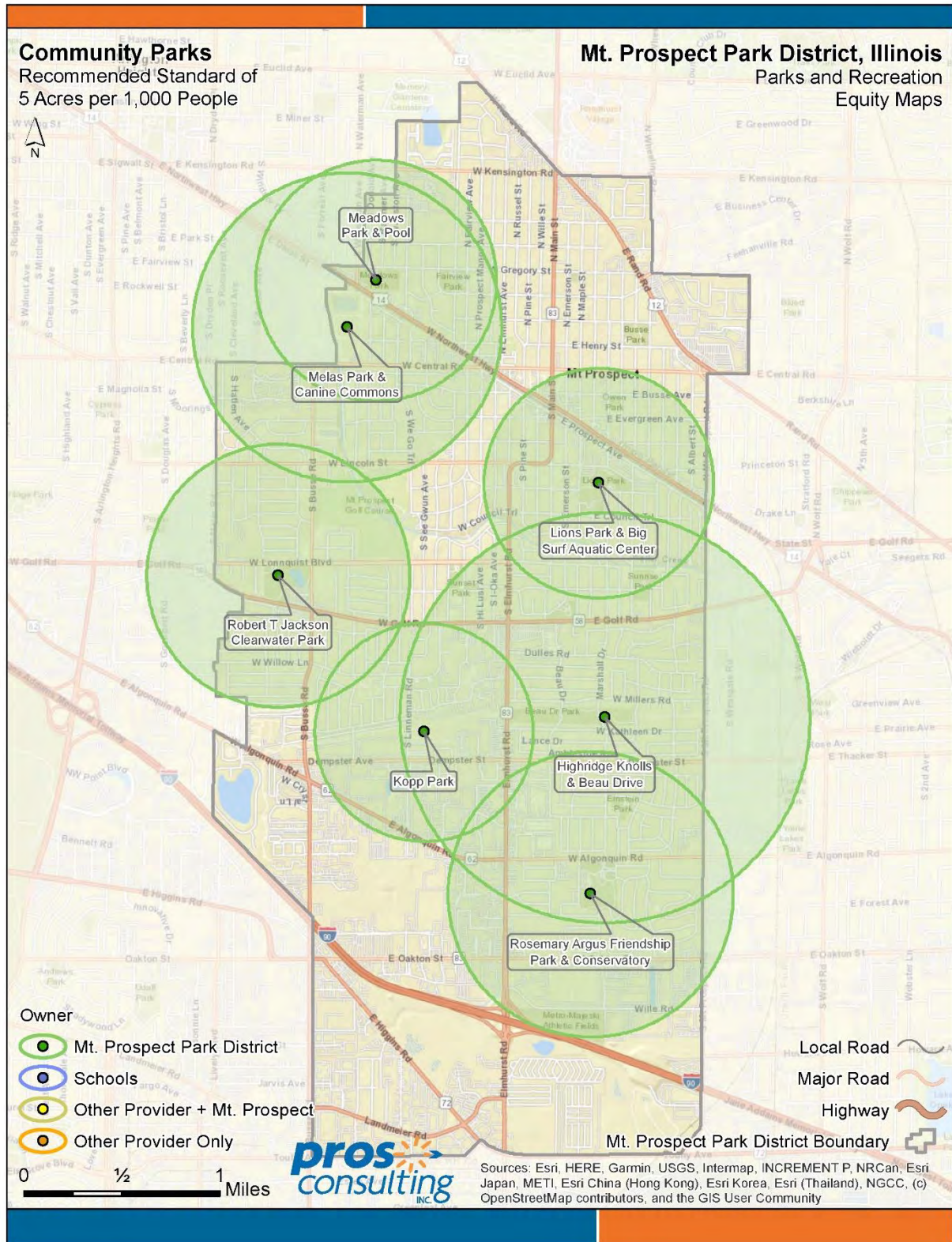


Figure 31 - Community Parks

3.3.3 SPECIAL USE PARKS/FACILITIES

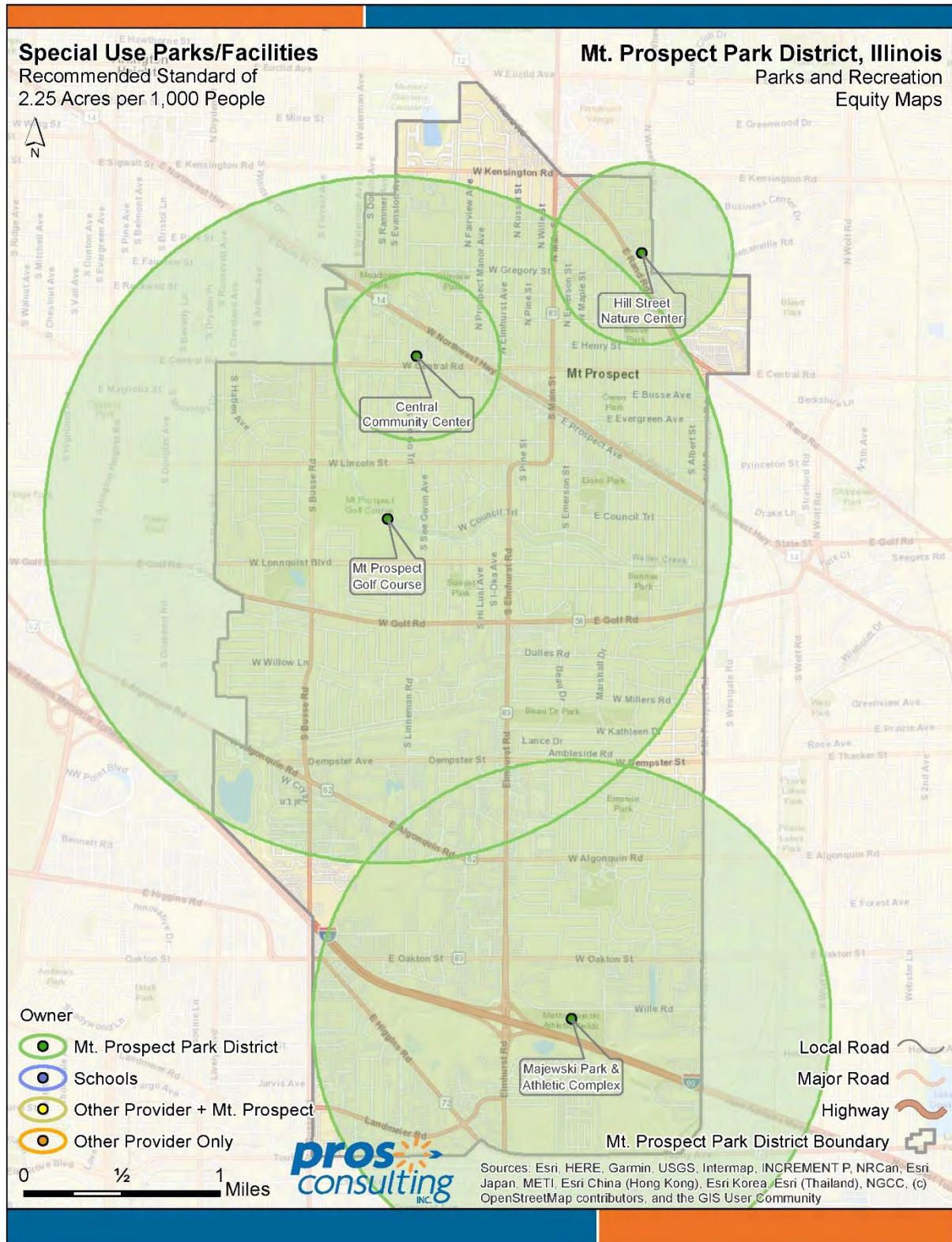


Figure 32 - Special Use Parks/Facilities

3.3.4 PAVED TRAILS

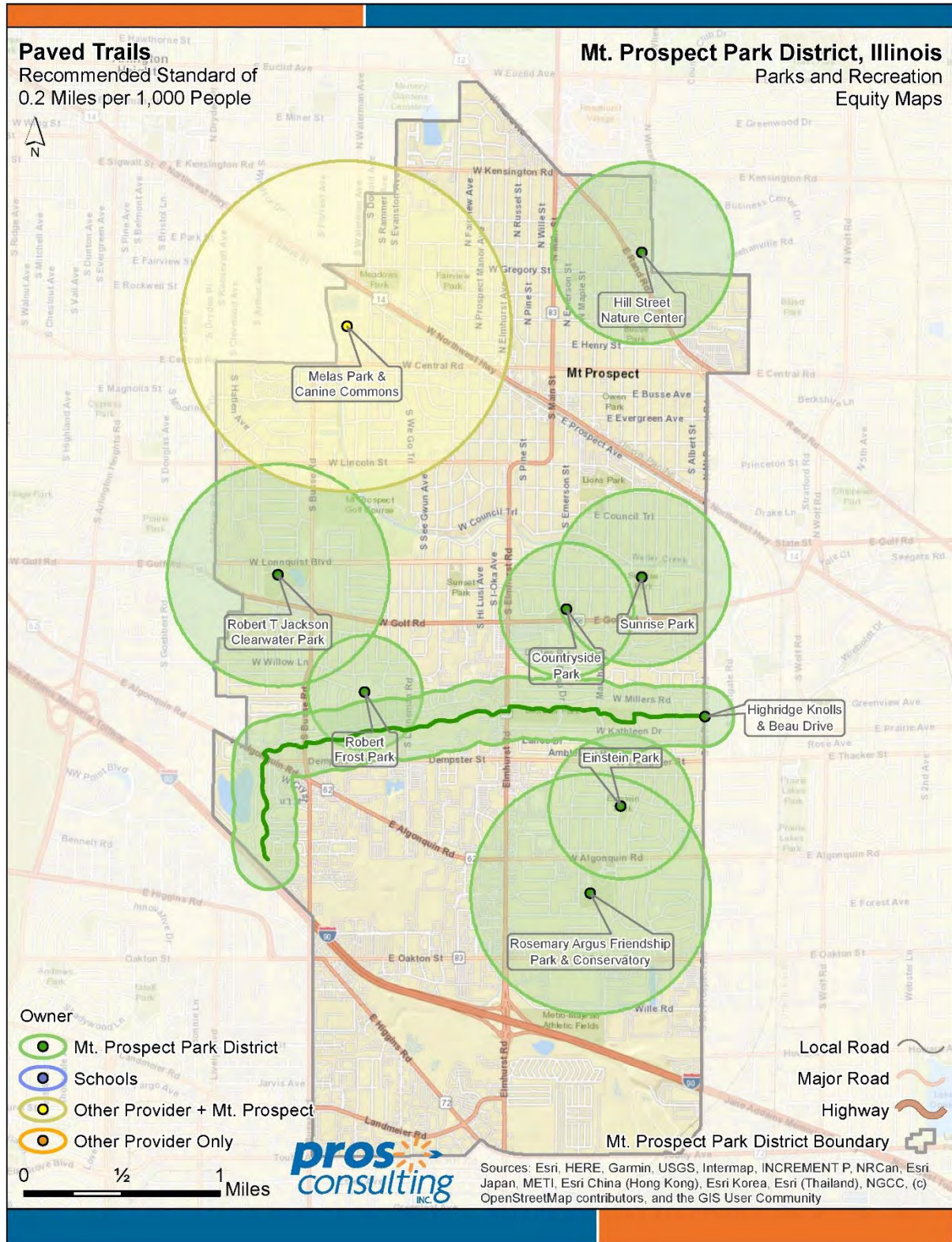


Figure 33 - Paved Trails

3.3.5 SHELTERS/PAVILIONS

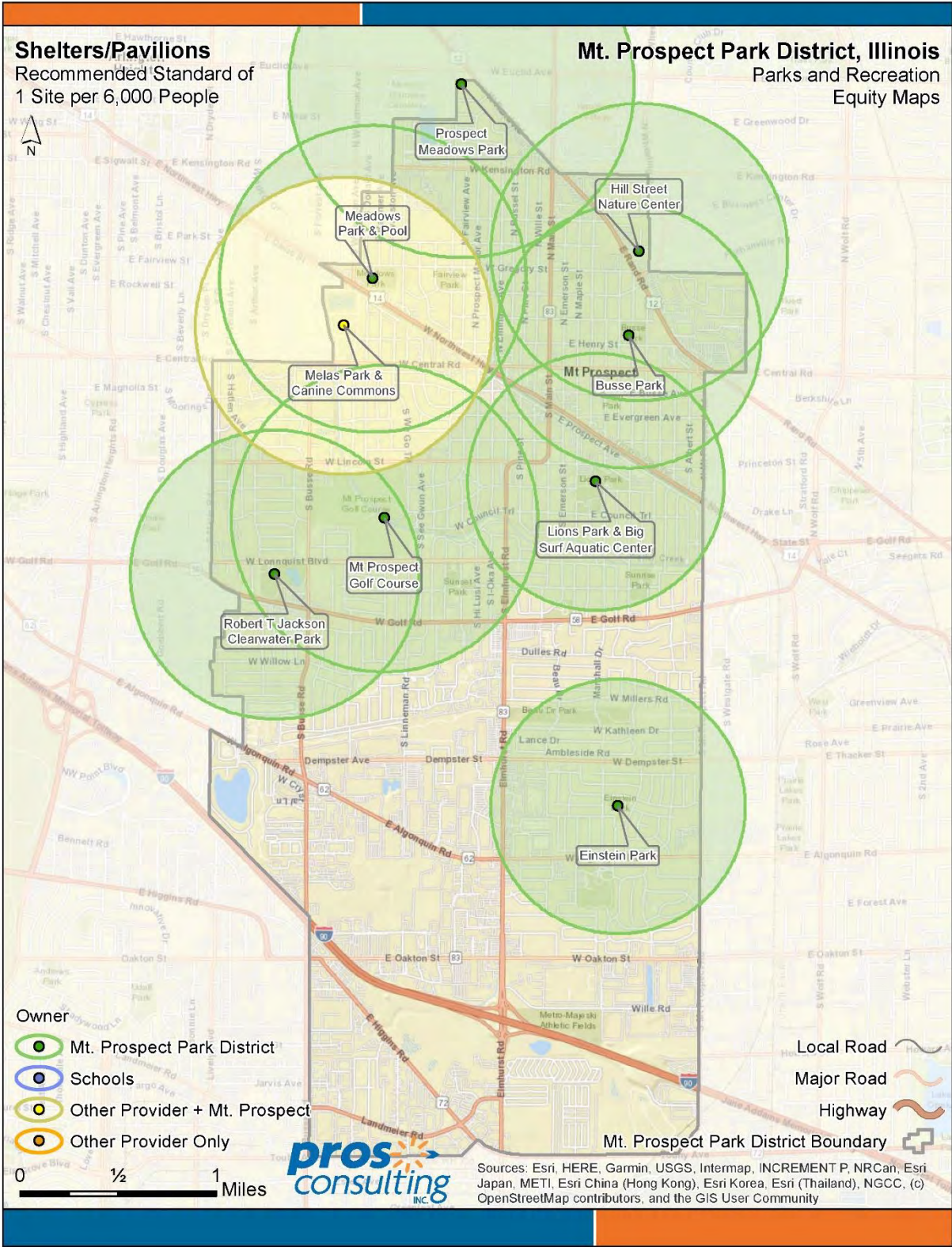


Figure 34 - Shelters/Pavilions

3.3.6 RECTANGULAR FIELDS (FOOTBALL, SOCCER, MULTIPURPOSE)

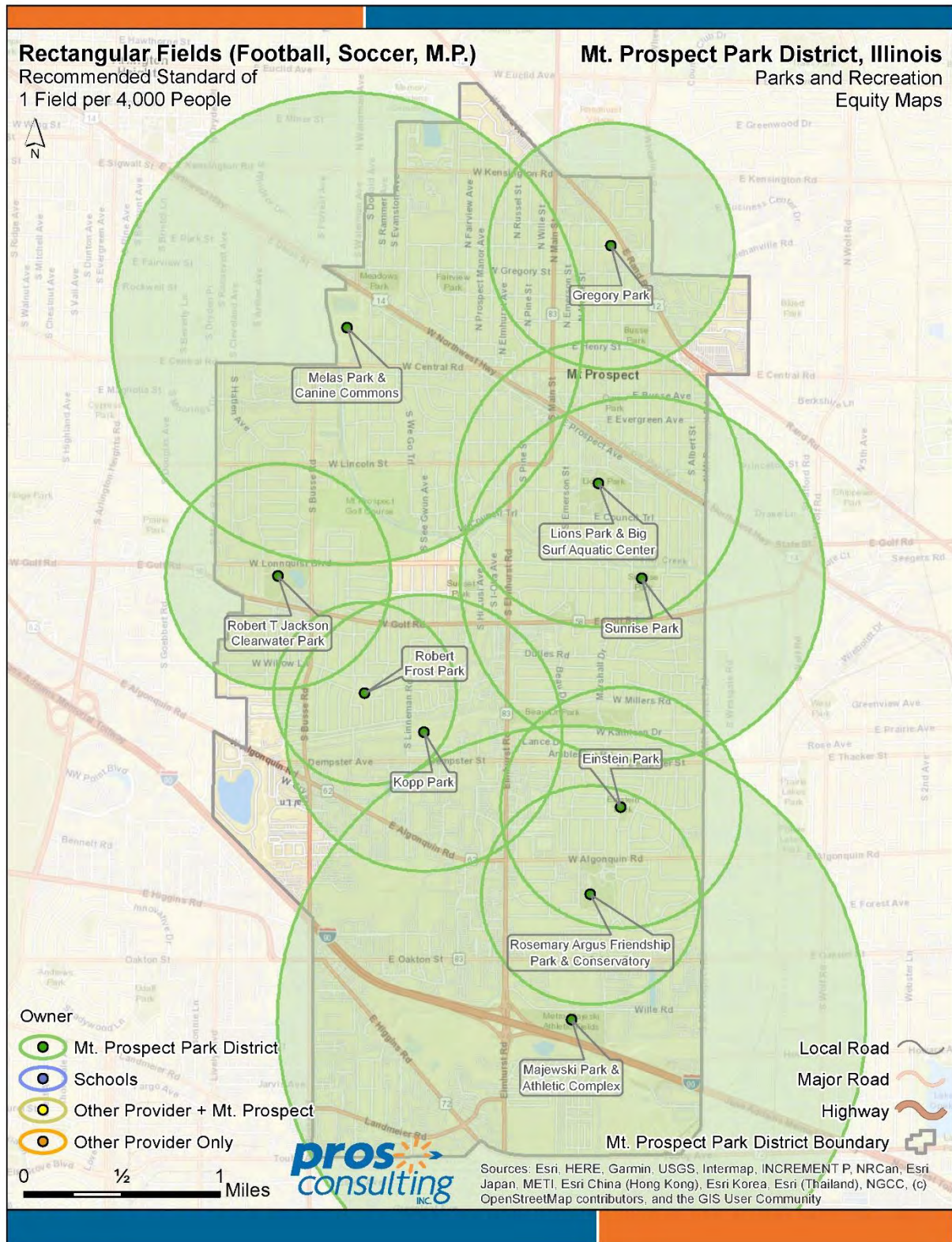


Figure 35 - Rectangular Fields

3.3.7 BALL DIAMONDS (BASEBALL AND SOFTBALL)

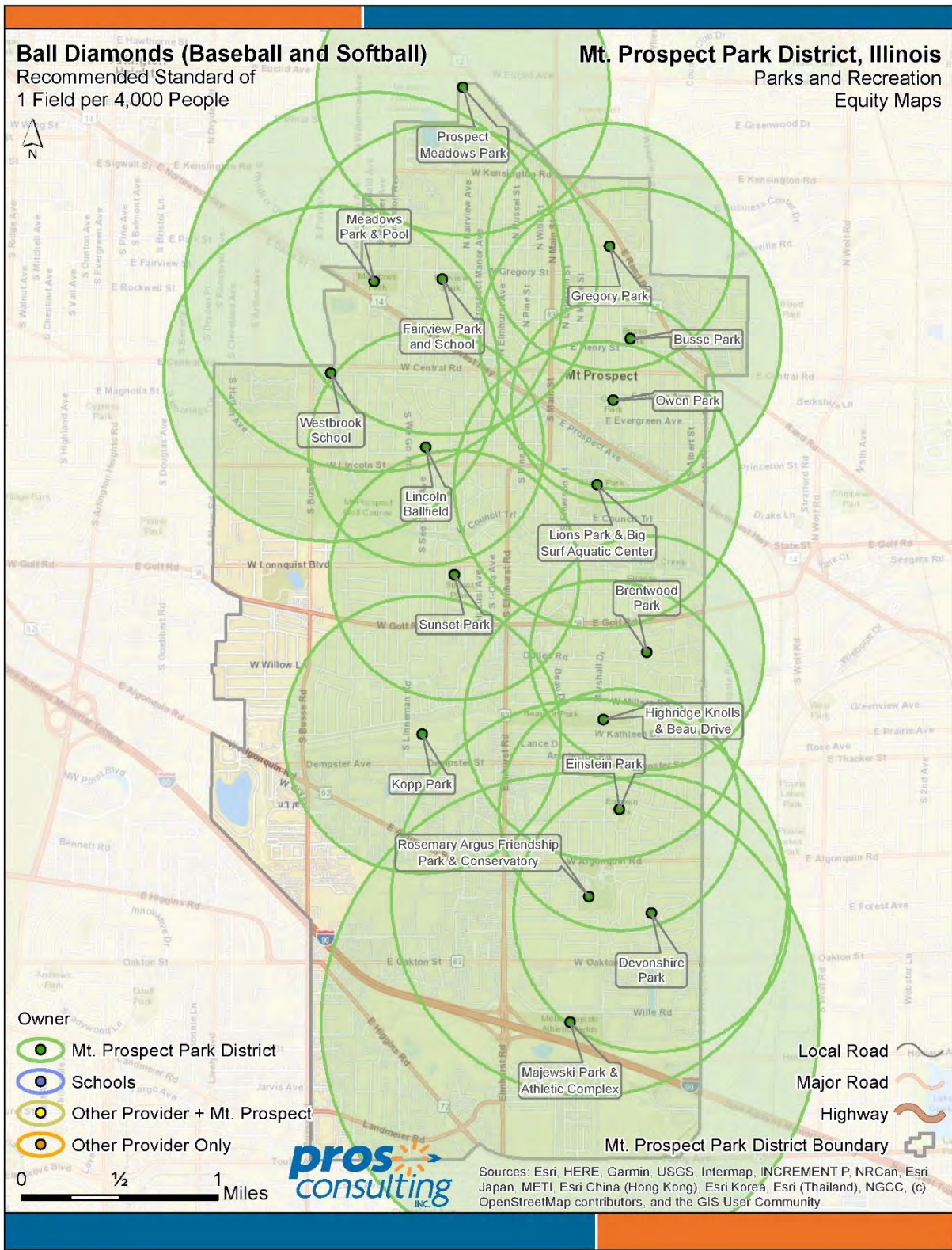


Figure 36 - Ball Diamonds

3.3.8 BASKETBALL COURTS

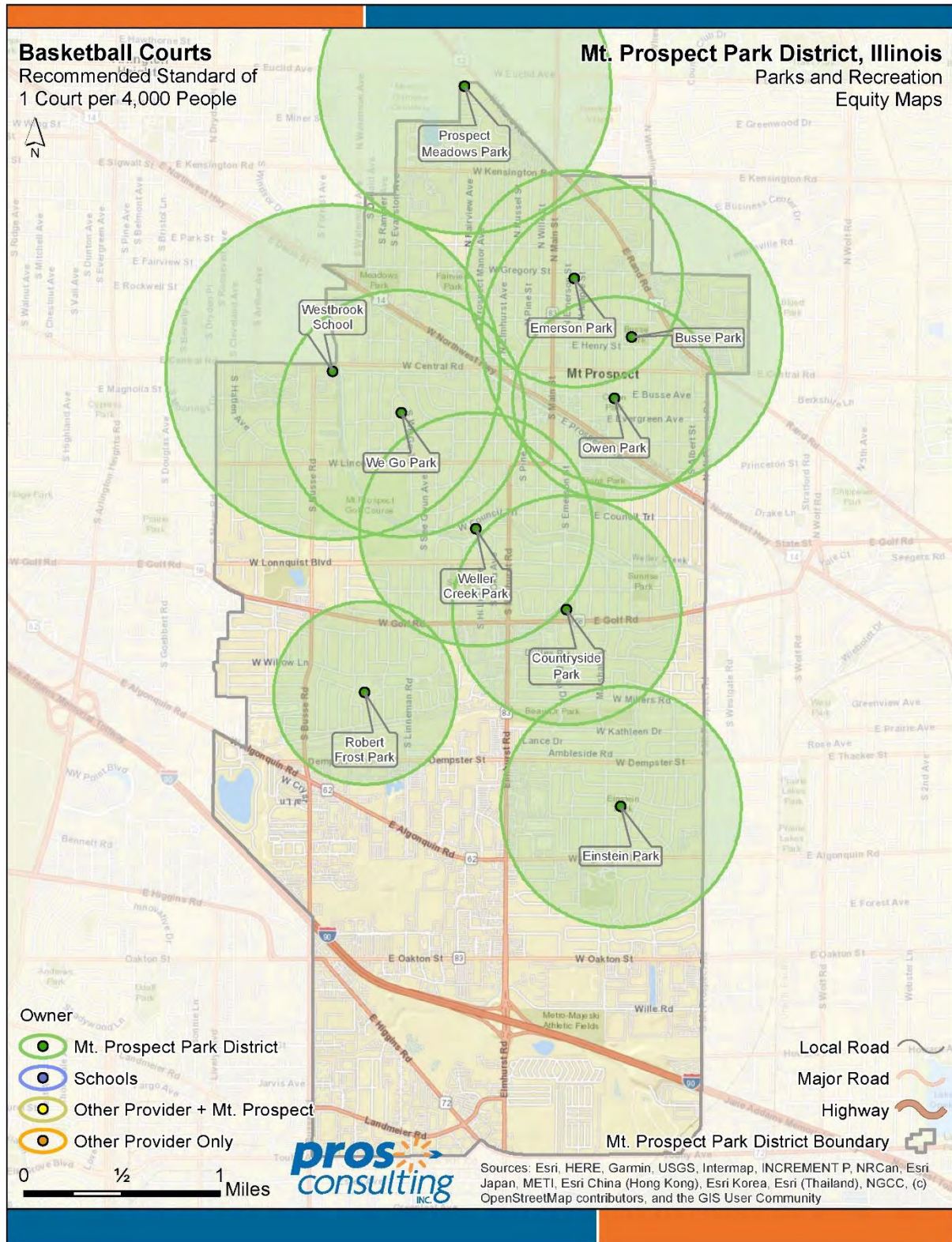


Figure 37 - Basketball Courts

3.3.9 TENNIS COURTS

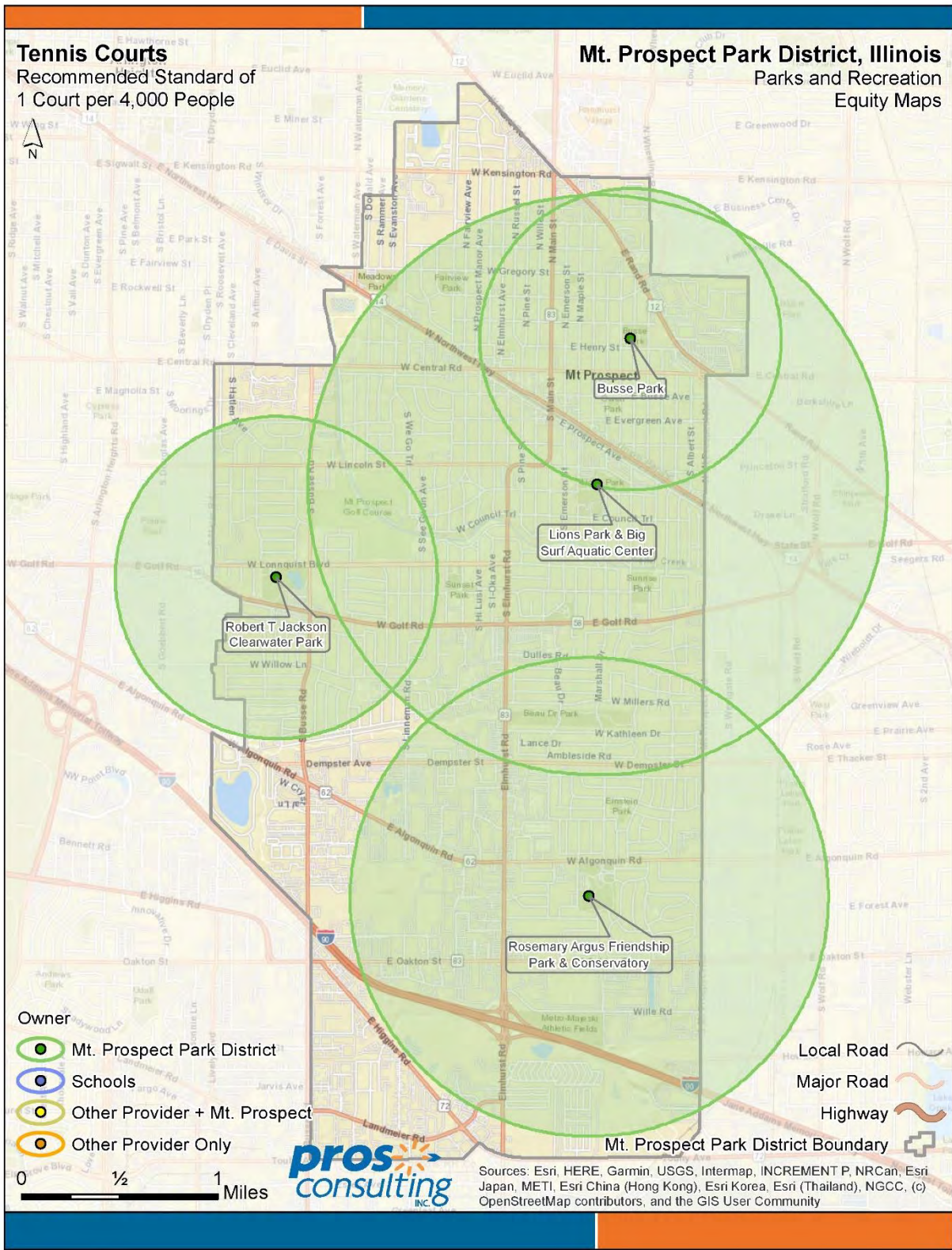


Figure 38 - Tennis Courts

3.3.10 PICKLEBALL COURTS

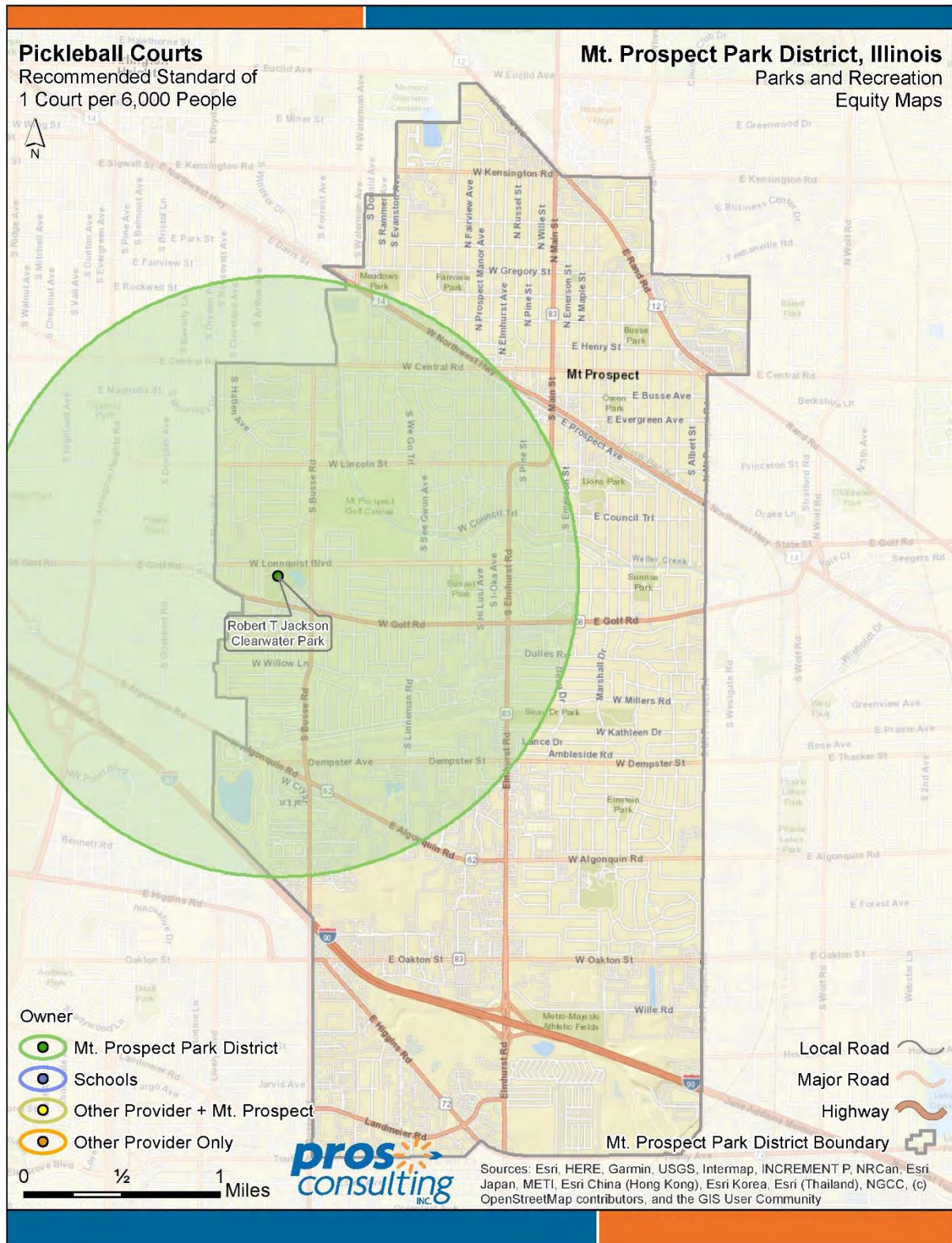


Figure 39 - Pickleball Courts

3.3.11 PLAYGROUNDS

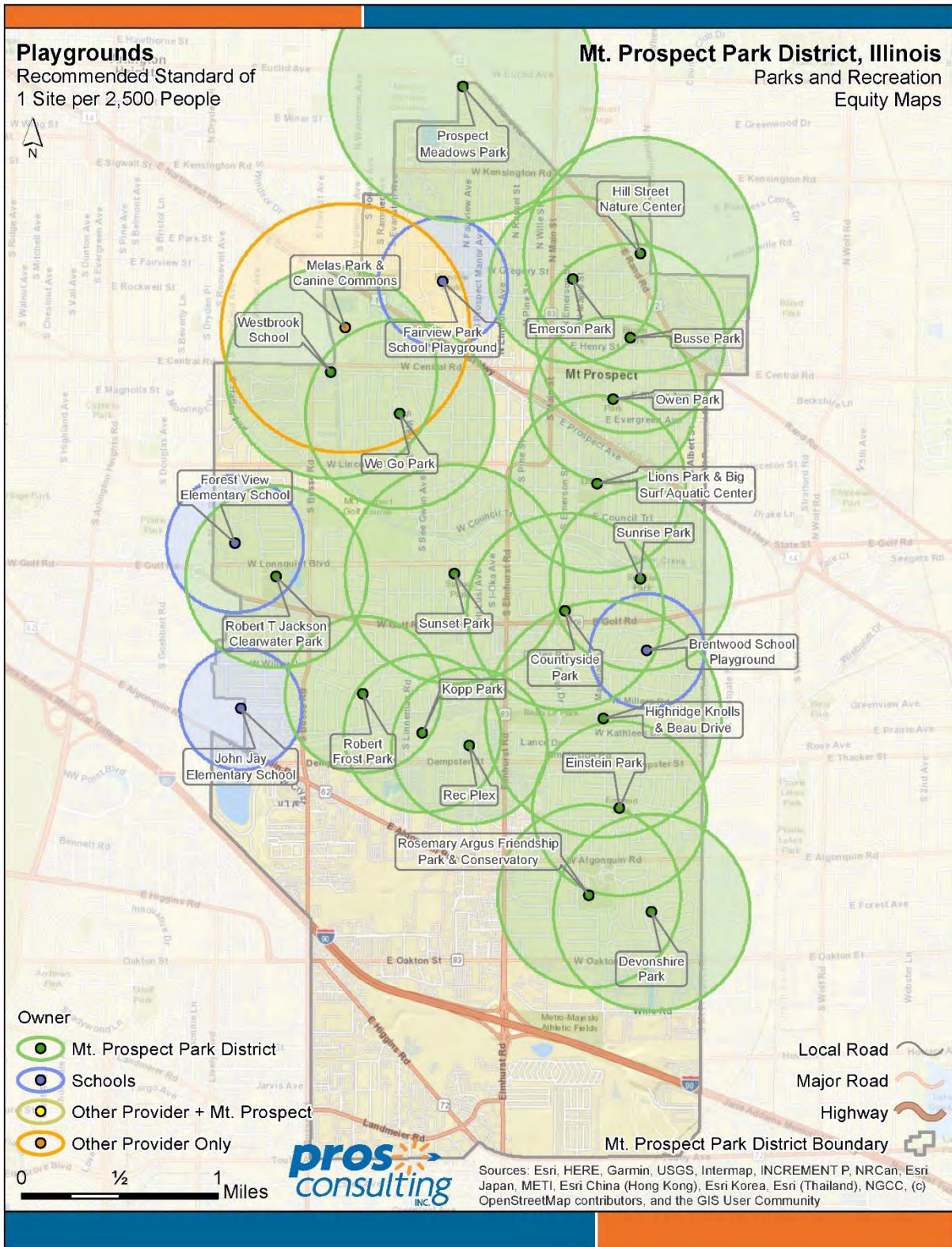


Figure 40 - Playgrounds

3.3.12 DOG PARKS

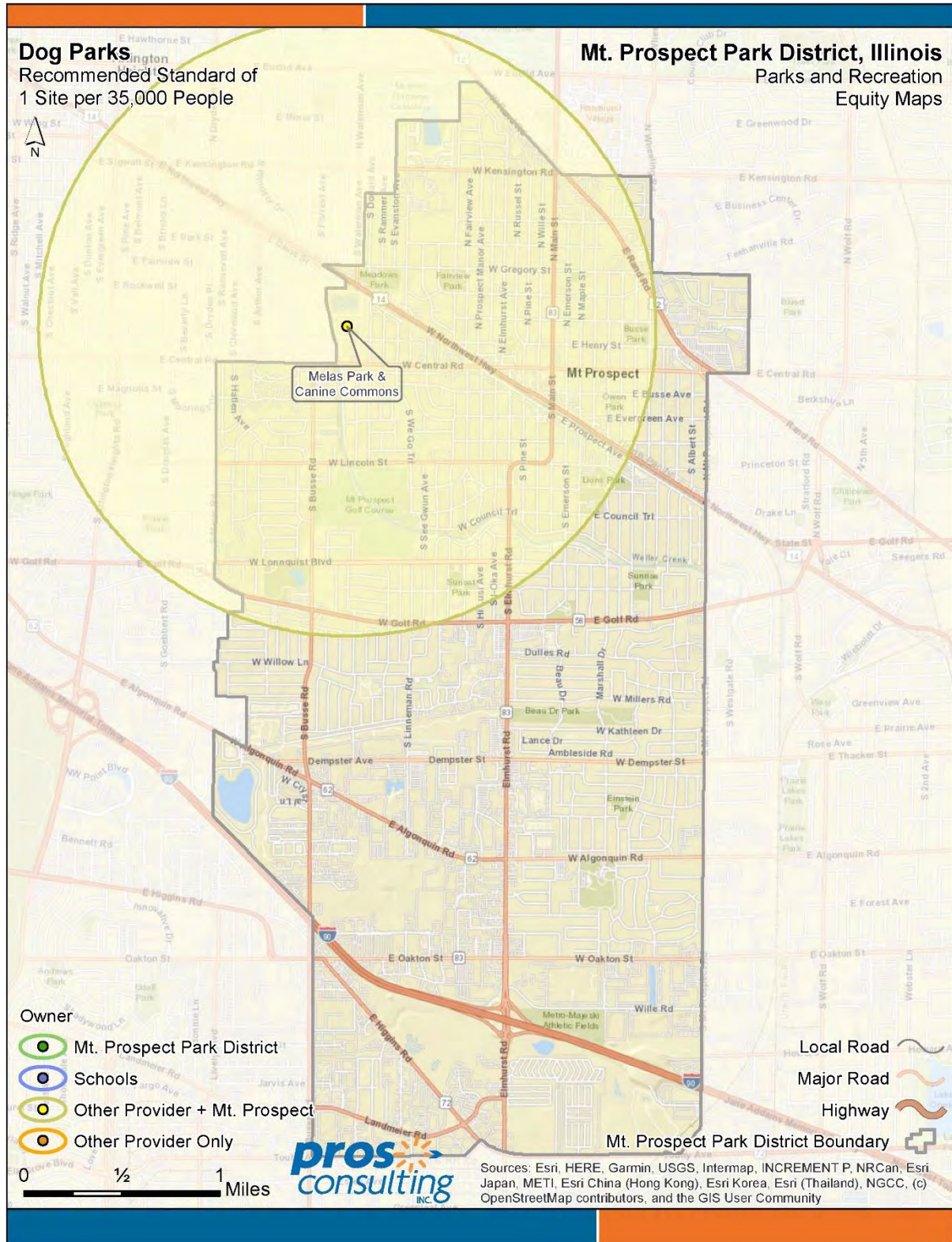


Figure 41 - Dog Parks

3.3.13 ICE SKATING

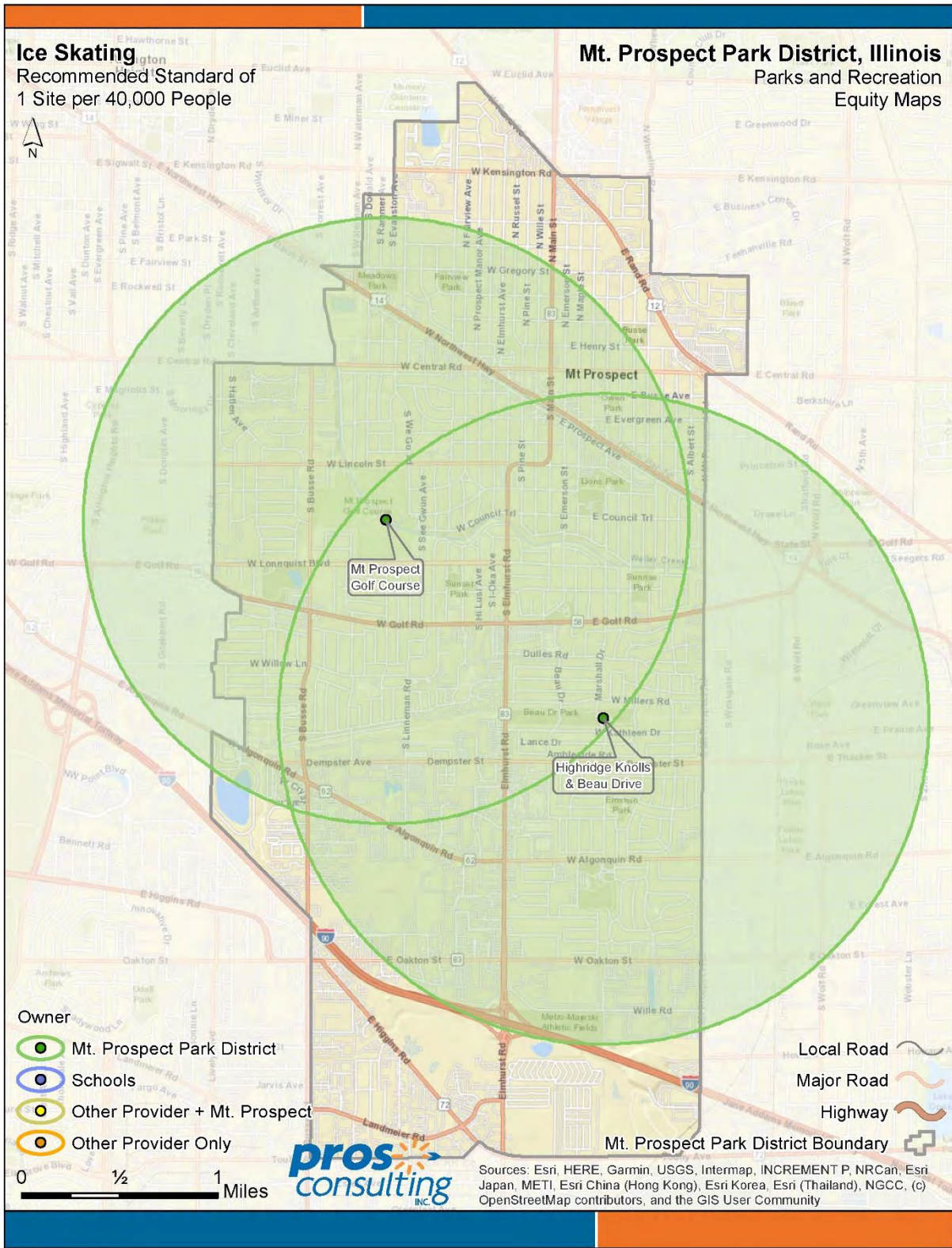


Figure 42 - Ice Skating

3.3.14 OUTDOOR POOLS

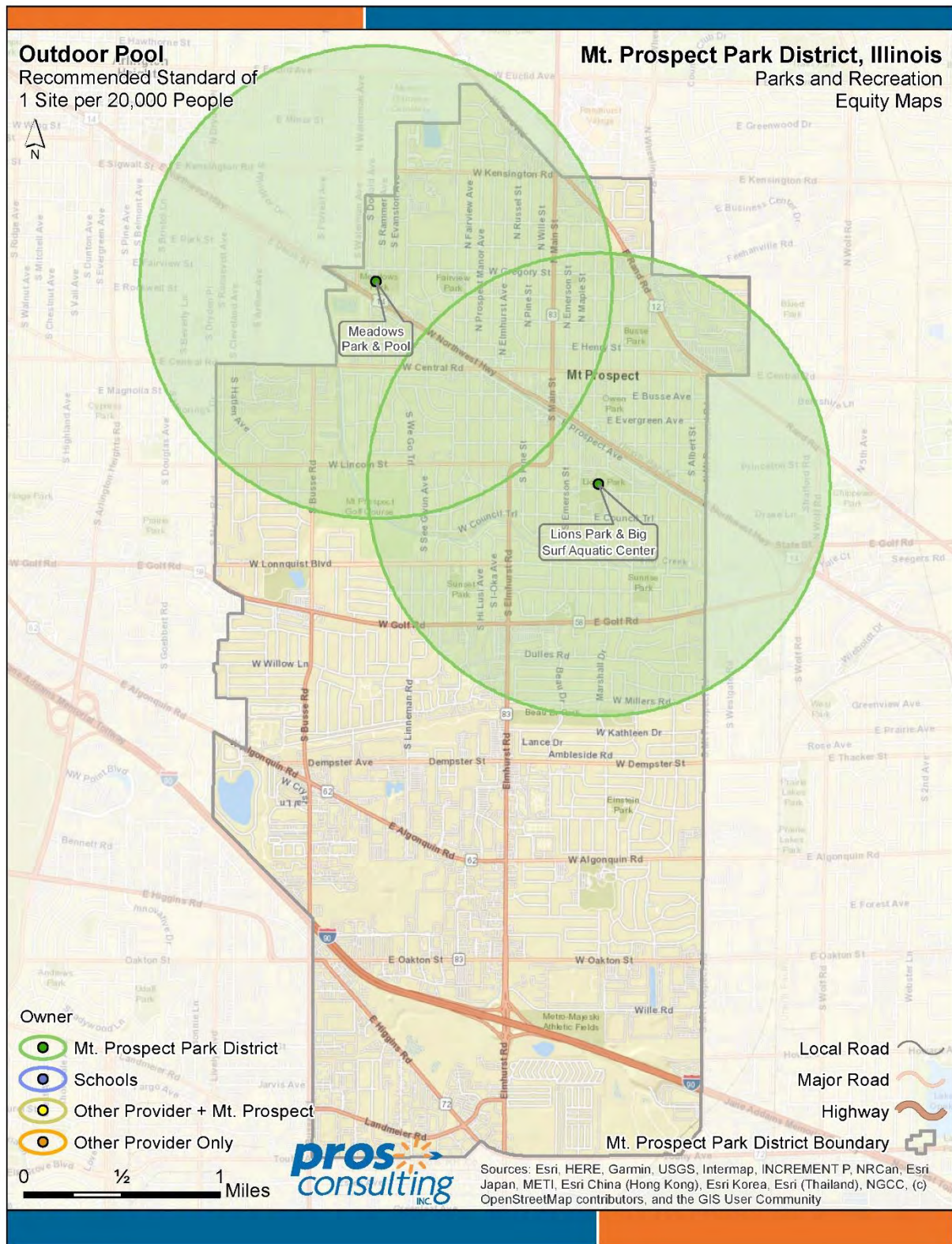


Figure 43 - Outdoor Pools

3.3.15 INDOOR AQUATIC SPACE (SQ. FT.)

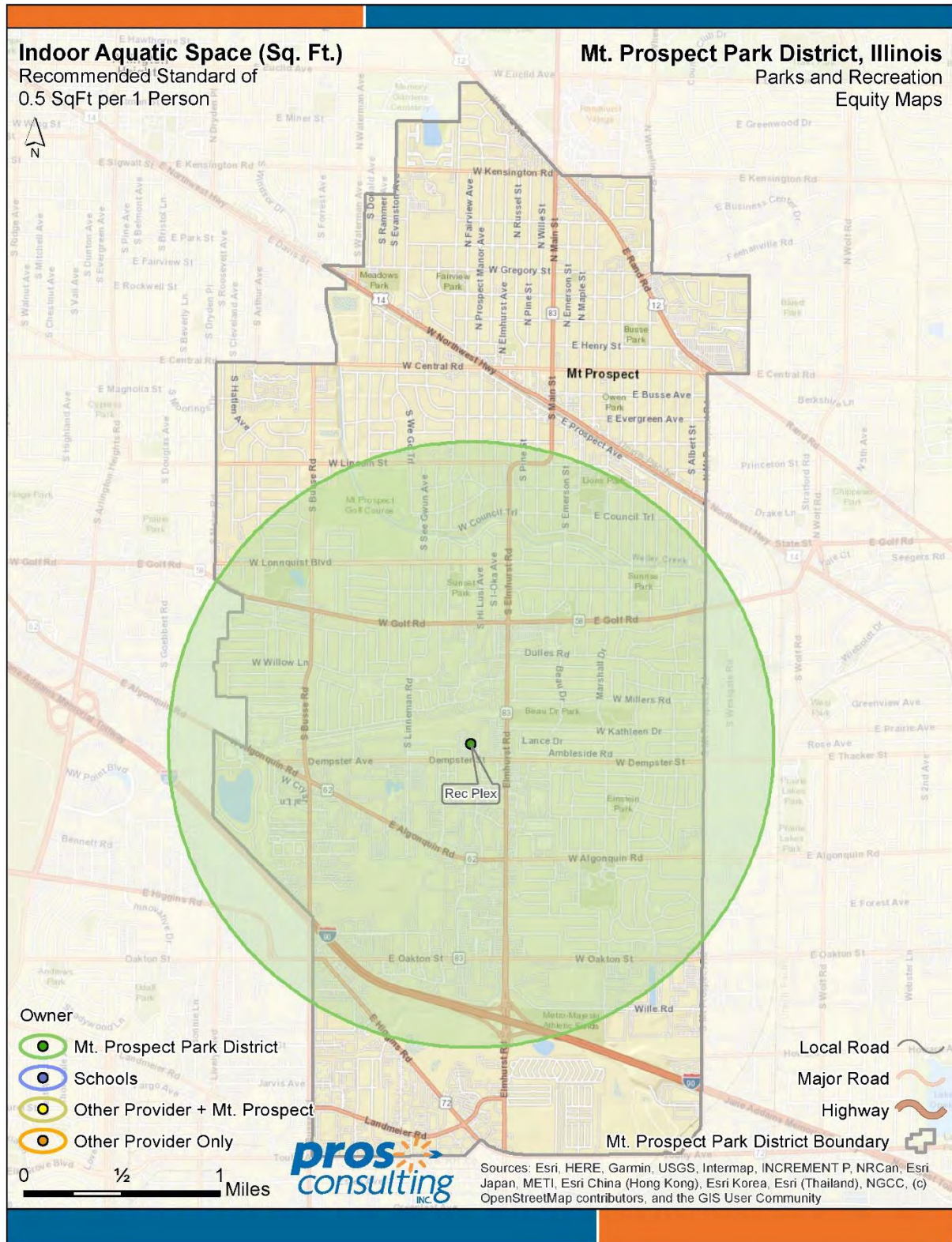


Figure 44 - Indoor Aquatic Space

3.3.16 INDOOR RECREATION SPACE (SQ. FT.)

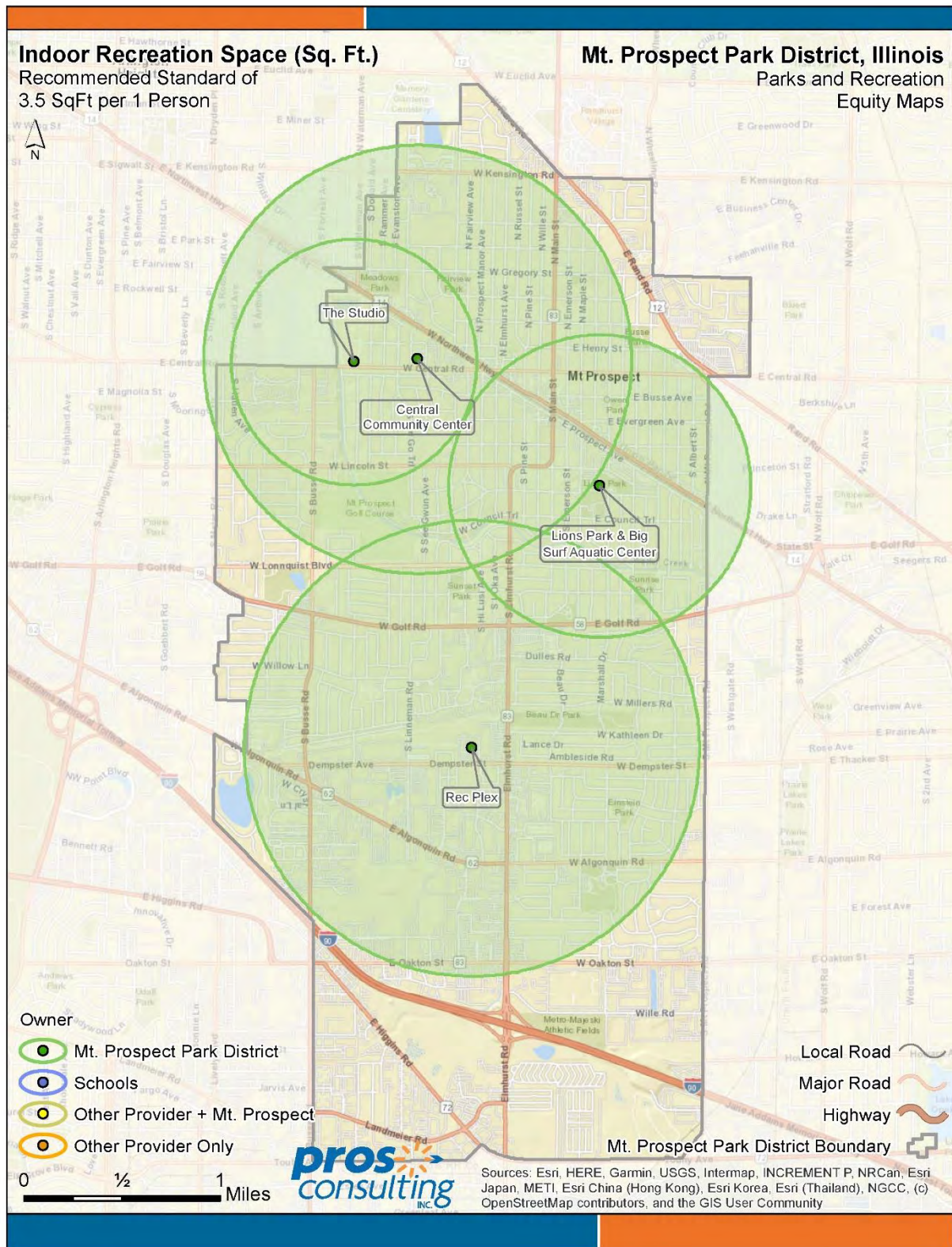


Figure 45 - Indoor Recreation Space

3.3.17 INDOOR SPECIAL USE FACILITIES (SQ. FT.)

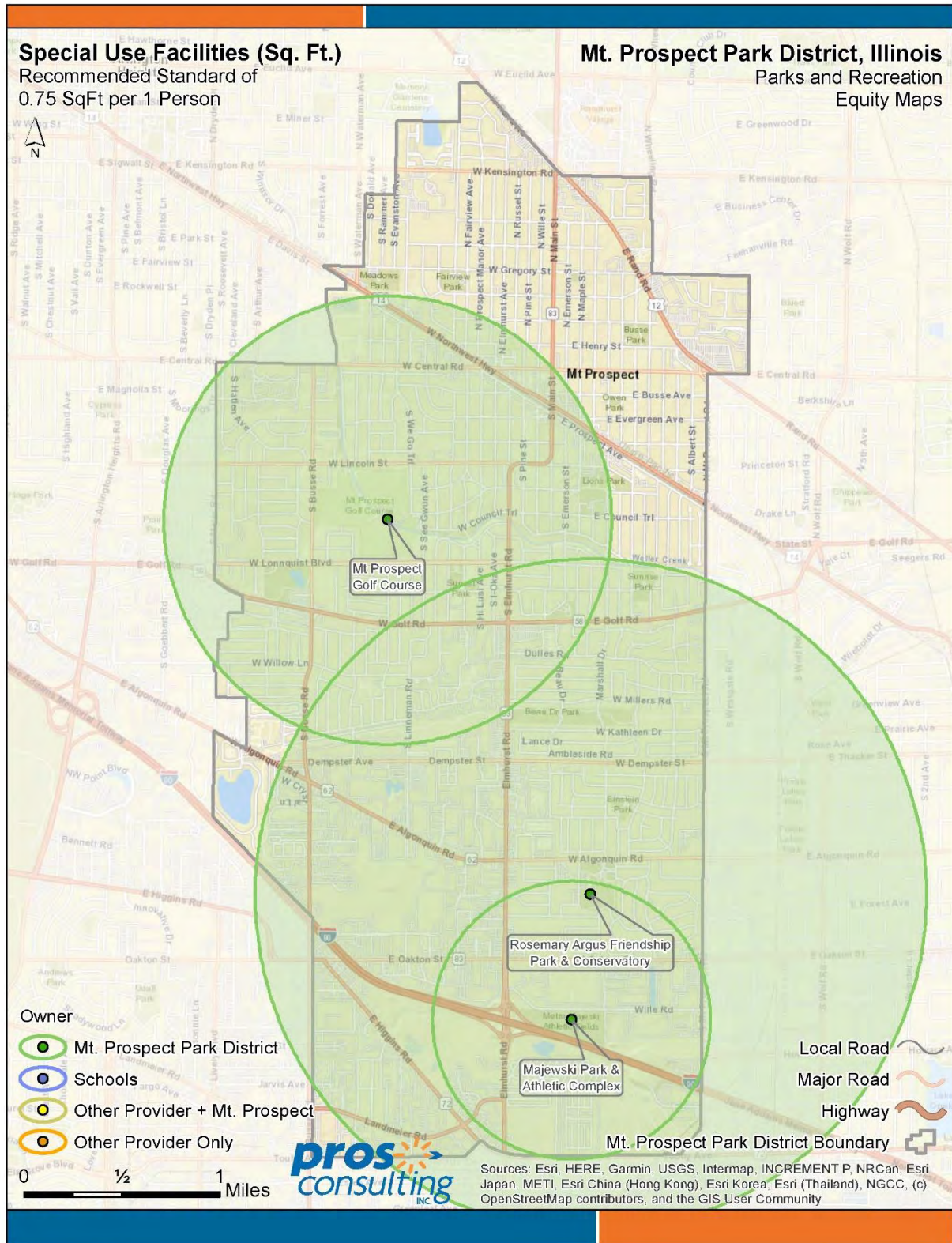


Figure 46 - Indoor Special Use Facilities

CHAPTER FOUR - RECREATION PROGRAM AND SERVICE ASSESSMENT

4.1 OVERVIEW

4.1.1 INTRODUCTION

As part of the Mt. Prospect Park District Comprehensive Master Plan, the consulting team conducted a Recreation Program Assessment of the services offered by the park district. The assessment offers an in-depth perspective of program and service offerings and helps identify strengths, challenges, and opportunities regarding programming. The assessment also assists in identifying Core Program Areas, program gaps within the community, key system-wide issues, areas of improvement, and future programs and services for residents and visitors.

The consulting team based these program findings and recommendations based off a review of information provided by the park district including program descriptions, financial data, website content, and discussions with staff. This report addresses the program offerings from a systems perspective for the entire portfolio of programs.

4.1.2 FRAMEWORK

The District's mission is to provide exceptional parks and recreation experiences that enrich the quality of life for present and future generations. To help achieve this mission, the park district provides a broad range of recreation and leisure programming, with 2,000+ programs for all ages. These program offerings are supported with dedicated spaces which includes: (27) parks, (3) recreation/community centers, (2) athletic complexes, (3) swimming pools (including a wave pool), (1) golf course, (1) dog park, (1) conservatory, (1) bandshell, (1) The Art Studio, and several walking paths.



4.1.3 PROGRAM ASSESSMENT OVERVIEW

Below are some overall observations that stood out when analyzing the program assessment sheet:

- Overall, the **program descriptions/goals** do an excellent job of effectively communicating to the public key benefits and desired outcomes of each Core Program Area.
- **Age segment distribution** is aligned with the community's current population but needs to be monitored annually to ensure program distribution continues to match Mt. Prospect Park District's demographics.
- The **program lifecycle** reveals approximately 11% of the system's current programs are categorized in the Introduction Stage, while 6% of programs fall into the Decline Stage. A complete description of Lifecycle Stages can be found in **Section 4.3.2**.
- The District's current **volunteer program** is primarily headed by HR with assistance from Recreation, Parks and Planning and Marketing. Moving forward, the park district should ensure volunteer opportunities are marketed to residents to help increase volunteer numbers.
- From a **marketing and promotions** standpoint, the staff utilizes a variety of marketing methods when promoting their programs including: an online program guide, the District's website, flyers/posters, Email blasts, in-facility signage, road sign marquees, monthly e-newsletters, and various social media platforms as a part of the marketing mix.
 - The District would benefit from identifying Return on Investment (ROI) for all marketing initiatives.
 - Opportunity to increase the number of cross-promotions.
- Currently, **customer feedback methods** are rather limited. Moving forward, it is highly recommended that the District begin incorporating user feedback, on a more consistent basis, as a key performance measure that can be tracked over time. Specifically, pre-program evaluation, lost customer/user surveys, and focus groups are all strong feedback tools that should be considered moving forward.
- **Pricing strategies** are rather sporadic across all core program areas. Currently, the most frequently utilized approaches are residency rates, customer's ability to pay, and cost recovery goals. These are all useful strategies in increasing participation as well as helping the District become more self-sufficient and should be continued. Moving forward, the District should consider implementing some new pricing strategies which can be found in **Section 4.3.5**. COVID-19 impacted the use of indoor programs which impacted the operational revenues to the District. Other park systems across the United States and in Illinois are slowly coming out of that revenue crises which most are near 70% of where they were pre COVID-19. Revenues should continue to increase through the coming year as the public feels more comfortable with using indoor space.
- **Financial performance measures** such as cost recovery goals are currently being utilized and tracked on a Core Program Area level. This is a best practice and should be continued moving forward. Looking ahead, the District should consider starting to track cost recovery on an individual program level, when deemed appropriate. When doing so, the staff should factor in all direct and indirect costs pertaining to each specific program. It is suggested that the staff do one core program at a time in assessing true cost (both direct and indirect) to determine cost recovery levels existing and desired.
 - A focus on developing consistent earned income opportunities would be beneficial to the park district's overall quest for greater fiscal sustainability.

4.2 CORE PROGRAM AREAS

To help achieve the District's mission, it is important to identify Core Program Areas based on current and future needs to create a sense of focus around specific program areas of greatest importance to the community. Public recreation is challenged by the premise of being all things to all people. The philosophy of the Core Program Area is to assist staff, policy makers, and the public to focus on what is most important to the community. Program areas are considered as Core if they meet most of the following criteria:





- The program area has been provided for a long period of time (over 4-5 years) and/or is expected by the community.
- The program area consumes a relatively large portion (5% or more) of the agency's overall budget.
- The program area is offered 3-4 seasons per year.
- The program area has wide demographic appeal.
- There is a tiered level of skill development available within the program area's offerings.
- There is fulltime staff responsible for the program area.
- There are facilities designed specifically to support the program area.
- The agency controls a significant percentage (20% or more) of the local market.

4.2.1 EXISTING CORE PROGRAM AREAS

Through discussions with the park district staff, (8) Core Program Areas were identified that are currently being offered.



4.2.2 CORE PROGRAM AREA DESCRIPTIONS, GOALS, & EXAMPLE PROGRAMS

 Aquatics	<p>Description: The Aquatics Department strives to provide a safe and fun environment to learn and develop swimming skills, play at the pools, and engage in aqua fitness.</p> <p>Goals: Provide safe and fun programs and facilities for all ages to recreate in water.</p> <p>Teach a crucial lifesaving skill, swimming, to our community.</p>	<ul style="list-style-type: none"> • Adult Swim Lessons • Aquafit Classes • Jr. Lifeguarding • SCUBA Training • Sharks Swim Team
 Athletics	<p>Description: Athletic programs target all ages and are designed to provide recreational opportunities to teach, play, and compete.</p> <p>Goals: Provide youth and adult athletic programs for a wide range of skills and abilities.</p> <p>Achieve an average of 35-40% cost recovery for leagues and programs.</p>	<ul style="list-style-type: none"> • Men's Basketball League • Pre-K Soccer League • Youth Tennis Lessons
 Conservatory	<p>Description: The Conservatory has thrived with nature programming and planter classes as well as special events and rentals.</p> <p>Goals: Our goal is to offer a peaceful and reflective place for the community to gather and learn more about nature.</p>	<ul style="list-style-type: none"> • Earth Day Celebration • Easter Bunny Photos • My Mini and Me • Winter Wonderland
 Cultural Arts-Performing	<p>Description: We strive to provide the best environment for students to develop a love of dance, theater, and music to accomplish goals for individuals of all ages.</p> <p>Goals: Provide a wide range of programs for youth and adults. Core to this mission is the belief that opportunities to experience and participate in the visual and performing arts can strengthen and contribute to a sense of community and self-expression. The Cultural Arts Department strives to achieve a goal of 30-40% cost recovery for our programs.</p>	<ul style="list-style-type: none"> • Adult Hip Hop • Beginning Jazz • Cardio Tap for Adults • Contemporary Dance • Kids on Stage • Intermediate Ballet



Cultural Arts-Visual	<p>Description: We strive to provide the best environment for students to develop a love of art to accomplish goals for individuals of all ages.</p> <p>Goals: Provide a wide range of programs for youth and adults. Core to this mission is the belief that opportunities to experience and participate in the visual and performing arts can strengthen and contribute to a sense of community and self-expression. The Cultural Arts Department strives to achieve a goal of 30% cost recovery for our programs.</p>	<ul style="list-style-type: none">• Advanced Drawing• Art Start Camp• Daddy Daughter Paint Night• Exploring Pastels• Kindergarten Art Adventure• Open Studio
Early Childhood 0-5	<p>Description: Early Childhood Programs are designed to have our littlest learners thrive in a classroom environment. Our programs start as young as 9 months with parents, and kids can go through all the stages to be Kindergarten ready.</p> <p>Goals: To set toddlers and children up for success in a classroom setting, by providing a bridge to independency while growing from program to program, each year.</p>	<ul style="list-style-type: none">• Fun In the Sun w/ Your Little One• Parent/Toddler Open Gym• Preschool Prep• Ready, Set, Play!• Winter Rock n Kids- Kid Rock I & II
Fitness	<p>Description: The Fitness Department strives to provide the very best fitness training programs and facilities to our community to stay happy, fit, and active.</p> <p>Goals: Provide programs and facilities for all ages to improve their mental and physical wellbeing.</p> <p>Provide a lower cost alternative to boutique studios.</p> <p>Achieve a 30% cost recovery on all programs and facilities.</p>	<ul style="list-style-type: none">• Belly Dance• Chair Yoga• Mt. Melas Adventure Run• POUND Fitness• Triple Turkey Burner• Turf Boot Camp
General Youth 5-12	<p>Description: Youth programs are designed to engage kids 5-12 in recreational programs, while they are not in school.</p> <p>Goals: Provide fun, engaging programs for kids in this age group. Many times, childcare is a need, not a want, so programs need to be exciting for kids to want to attend. STEM programs are offered to enhance their minds.</p>	<ul style="list-style-type: none">• Camp Elevate• Chess Camp• Intro to 3D Programming & Design• STEM Robot Builder

4.2.3 EXISTING CORE PROGRAM AREA RECOMMENDATIONS

These existing Core Program Areas provide a generally well-rounded and diverse array of programs for the community. Based upon the observations of the consulting team as well as demographic and recreation trends information, park district staff should evaluate Core Program Areas and individual programs, ideally on an annual basis, to ensure offerings are relevant to evolving demographics and trends in the local community. Furthermore, based on key leadership/focus group input, statistically valid survey results, and discussions with District staff, additional programming needs have been identified within the existing Core Program Areas.

CHILD CARE

Child Care, including preschool and before/after care programs, has been difficult to regain the number of users and revenue pre-pandemic. Several factors have played into this reduction in revenue and use. There are over 30 competitors offering preschool and child care in the District. The two elementary school districts also provide childcare services as a funding opportunity and to have their future students become accustomed to the school they will be attending.

Below is a snapshot of the 2021-2022 school year demographics for Mount Prospect School Districts 57 and Community Consolidate School District 59. The demographics and economic differences are clear between the two districts. The difference in the students is highlighted in the chart below.

	Student Demographics					
	Low Income	English Learners	White	Hispanic	Asian	2 or more
District 59 - South of Golf	58%	44%	38.2%	42%	12.2%	2.5%
District 57 - North of Golf	5%	8%	76.8%	6.7%	9.3%	6.3%

Childcare enrollment combined for the 2021-2022 was down by over 500 students. One reason is CCSD59 and MPD57 are losing enrollment to homeschooling and private schools and this decline in enrollment affects the Park District enrollment in before/care programs by reducing the pool of users. Also there are direct correlations to traditional recreational offerings and childcare enrollment in a community based on your demographics, along with culture-based activities that may not take place at a park district, rather at a separate club, church, etc. The childcare program needs an updated business plan to address these challenges in the future.

FITNESS

Fitness/Health and Wellness was an area that scored extremely high in terms of community need, on the statistically valid survey. Adult and Senior Fitness/Wellness Programs were the top two ranked “Highest Priorities” in terms of programming needs. This does not come as a surprise as fitness and health/wellness has seen a drastic increase in participation nationwide over the past decade. With the US population becoming more health conscious and remaining active into their senior years, it is recommended that the District work towards expand existing Fitness/Health and Wellness offerings. Such program areas as (new) group fitness classes, health education programs, additional dedicated senior (low impact) workout classes are all opportunities the park district should consider when looking to add new Fitness/Health and Wellness offerings.



ATHLETICS

Currently, the Athletics Core Program Area has 30+ various program offerings. Athletics were a key topic during stakeholder meetings and community focus groups, in addition to scoring relatively high in terms of community need, on the statistically valid survey. Both Youth and Adult Sport Programs ranked among the top eight “Highest Priorities” in terms of programming needs.



This is not to say existing athletic programs are not loved and strongly participated in by residents, rather additional sport programs are desired in addition to programs that are currently being offered. It is recommended that going forward the District continue their current athletic offerings while exploring new local and national sport trends to help ensure current and future needs are met.

Additionally, with the recent increase in the popularity of Pickleball, as well as Pickleball ranking sixth overall on the statistically valid survey in terms of programming needs, the community would benefit by having additional dedicated Pickleball courts. Based on level of service best practice standards, a community the size of Mt. Prospect Park District would need three additional Pickleball courts to meet current population needs. This would not only help alleviate current open play participation restraints but also allow the opportunity for new program offerings (e.g., Pickleball tournaments).



PROGRAMMING PRIORITY INVESTMENT RATINGS (PIR)

Below are the findings from the programming Priority Investment Ratings (PIR) from the statistically valid survey conducted by ETC Institute. The following recreational program areas ranked “High” in terms of community need.

- Adult fitness and wellness programs (PIR: 200)
- Senior fitness, wellness, and recreation programs (PIR: 109)
- Youth sport programs (PIR: 108)

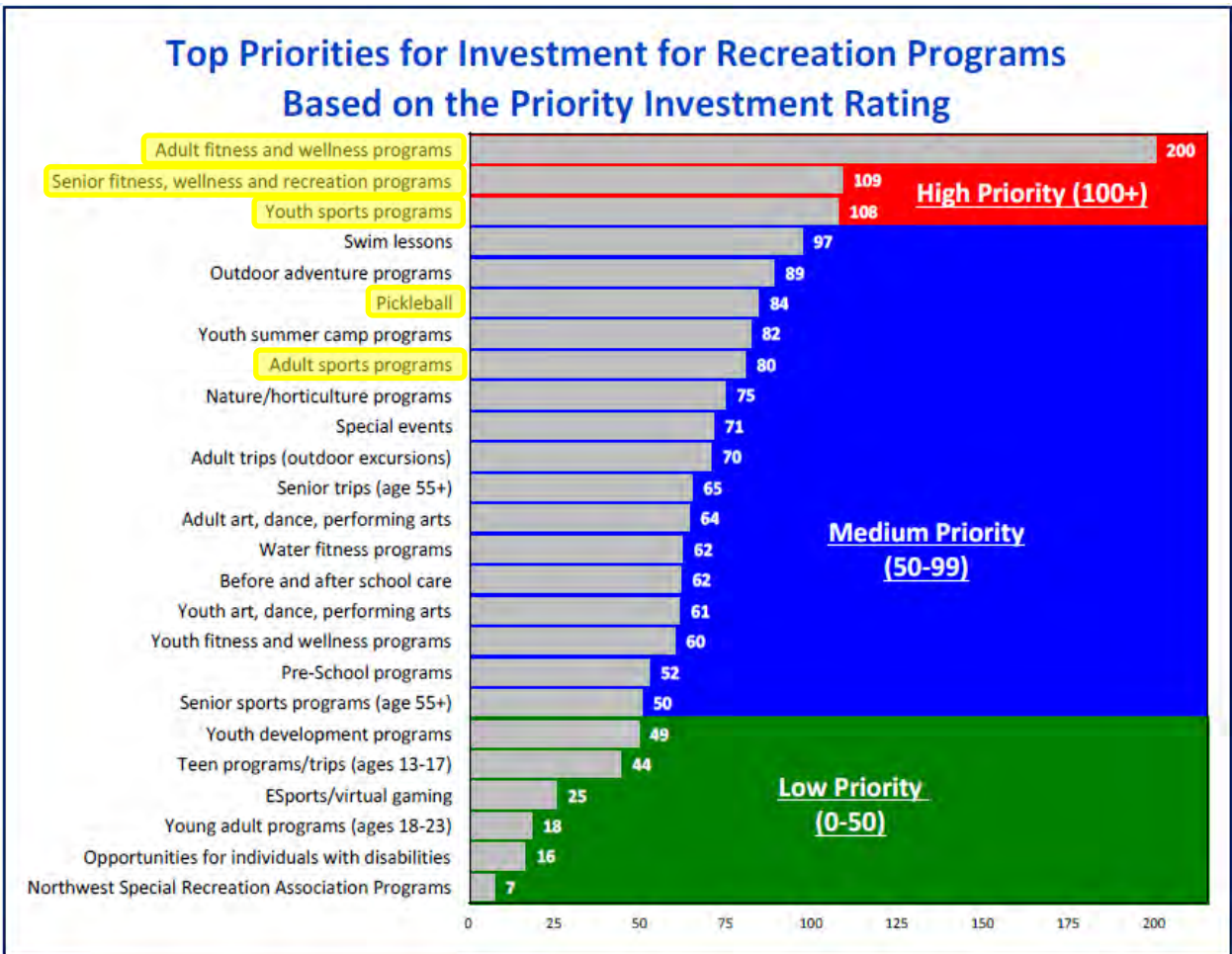


Figure 47: Recreation Program Top Priorities

4.2.4 POTENTIAL NEW CORE PROGRAM AREA RECOMMENDATIONS

Currently, the District provides its residents with a variety of programs focused within eight core program areas (aquatics, athletics, conservatory, cultural arts-performing, cultural arts-visual, early childhood, fitness, and general youth). In addition to these existing offerings, the park district should explore providing additional core program areas to assist in fulfilling existing/future unmet needs.

Throughout the community engagement process, several key programming themes emerged including nature/outdoor adventure programs, senior programs, special events, and golf. Additionally, multiple of these programs areas also rank “high” in terms of community need on the statistically valid survey. (See **Figure 47**)

- Senior fitness, wellness, and recreation programs (PIR: 109)
- Outdoor adventure programs (PIR: 89)
- Nature/horticulture programs (PIR: 75)
- Special events (PIR: 71)
- Adult trips: Outdoor excursions (PIR: 70)
- Senior trips (PIR: 65)



4.3 PROGRAM STRATEGY ANALYSIS

4.3.1 AGE SEGMENT ANALYSIS

The table below depicts each Core Program Area and the most prominent age segments they serve. Recognizing that many Core Program Areas serve multiple age segments, Primary (noted with a 'P') and Secondary (noted with an 'S') markets are identified.

Age Segment Analysis						
Core Program Area	Preschool (5 and Under)	Elementary (6-12)	Teens (13-17)	Adult (18+)	Senior (55+)	All Ages Programs
Aquatics						P
Athletics	P	P	P	P	S	S
Conservatory	P	P	S	P	S	S
Cultural Arts-Performing	P	P	P	P/S	P/S	S
Cultural Arts-Visual	P/S	P	S	P/S	P/S	S
Early Childhood 0-5	P					
Fitness			S	P	P	
General Youth 5-12		P				

Figure 48: Program Priority by Age Segment

For this report, an Age Segment Analysis was completed by Core Program Area, exhibiting an overarching view of the age segments served by different program areas, and displaying any gaps in segments not served. It is also useful to perform an Age Segment Analysis by individual programs, to gain a more nuanced view of the data. Based on the age demographics of the park district, current program offerings seem to be well-aligned with the community's age profile. With approximately half of the park district's total population being between 18-54 years-old, it is fitting that the adult age segment is highly catered to.

The District has also done a great job catering to the remaining 50% of the community, by ensuring all age segments have dedicated programming geared towards them. Moving forward, it is recommended that the District continues introducing new programs to address any potential unmet needs in the future. Particularly, dedicated senior programs, as the District's population is projected to continue aging over the next decade.

Staff should continue to monitor demographic shifts and program offerings to ensure that the needs of each age group are being met. It would be best practice to establish a plan including what age segment to target, establish messaging, identify which marketing method(s) to utilize, create a social media campaign, and determine what to measure for success before allocating resources towards a particular effort.

4.3.2 PROGRAM LIFECYCLE

A Program Lifecycle Analysis involves reviewing each program offered by the District to determine the stage of growth or decline for each. This provides a way of informing strategic decisions about the overall mix of programs managed by the District to ensure that an appropriate number of programs are “fresh” and that relatively few programs, if any, need to be discontinued. This analysis is not based on strict quantitative data, but rather, is based on staff members’ knowledge of their programs. The following table shows the percentage distribution of the various lifecycle categories of the District’s programs. These percentages were obtained by dividing the number of programs in each individual stage with the total number of programs listed by staff members.

Lifecycle Analysis				
Stages	Description	Actual Programs Distribution		Recommended Distribution
Introduction	New Programs; modest participation	11%	36%	50%-60% Total
Take-Off	Rapid participation growth	3%		
Growth	Moderate, but consistent participation growth	22%		
Mature	Slow participation growth	50%	50%	40%
Saturated	Minimal to no participation growth; extreme competition	8%	14%	0%-10% Total
Decline	Declining participation	6%		

Figure 49: Program Lifecycle Distribution

Overall, the Lifecycle Analysis depicts a rather healthy program distribution when compared to the recommended distribution. Approximately 36% of all programs fall within the beginning stages (Introduction, Take-Off, & Growth). It is recommended to have 50%-60% of all programs within these beginning stages as they provide the District an avenue to energize its programmatic offerings. These stages ensure the pipeline for new programs is there prior to programs transitioning into the Mature stage. According to staff, half (50%) of all program offerings fall into the Mature Stage. This stage anchors a program portfolio, and it is recommended to have roughly 40% of programs within this stage to achieve a stable foundation.

Additionally, 14% of programs are identified as being Saturated (8%) or Declining (6%). It is a natural progression for programs to eventually transition into Saturation and Decline Stages. However, if programs reach these stages rapidly, it could be an indication that the quality of the programs does not meet expectations, or there is not as much of a demand for those programs. As programs enter the Decline Stage, they must be closely reviewed and evaluated for repositioning or elimination. When this occurs, the District should modify these programs to begin a new lifecycle within the Introductory Stage or replace the existing programs with new programs based upon community needs and trends.

It should be noted that even though the District’s percentage of Saturated and Declining programs is slightly above the recommended level, **the COVID-19 Pandemic has negatively affected participation numbers nationwide** and should be taken into consideration when reviewing this Lifecycle Analysis. Moving forward, these programs should be monitored closely over the coming years to ensure they “bounce back.” There has been no agency that PROS Consulting has worked with over the last two years that have gotten back to pre-covid numbers in terms of indoor participation in recreation services.

Staff should complete a Program Lifecycle Analysis on an annual basis and ensure that the percentage distribution closely aligns with desired performance. Furthermore, the staff should include annual performance measures for each Core Program Area to track participation growth, customer retention, and percentage of new programs as an incentive for innovation and alignment with community trends.

4.3.3 PROGRAM CLASSIFICATION

Conducting a classification of services analysis informs how each program serves the overall organization mission, the goals, and objectives of each Core Program Area, and how the program should be funded regarding tax dollars and/or user fees and charges. How a program is classified can help to determine the most appropriate management, funding, and marketing strategies.

Program classifications are based on the degree to which the program provides a public benefit versus a private benefit. Public benefit can be described as everyone receiving the same level of benefit with equal access, whereas private benefit can be described as the user receiving exclusive benefit above what a general taxpayer receives for their personal benefit.

For this exercise, the park district used a classification method based on three categories: Essential Services, Important Services, and Value-Added Services. Where a program or service is classified depends upon alignment with the organizational mission, how the public perceives a program, legal mandates, financial sustainability, personal benefit, competition in the marketplace, and access by participants. The following graphic describes each of the three program classifications.

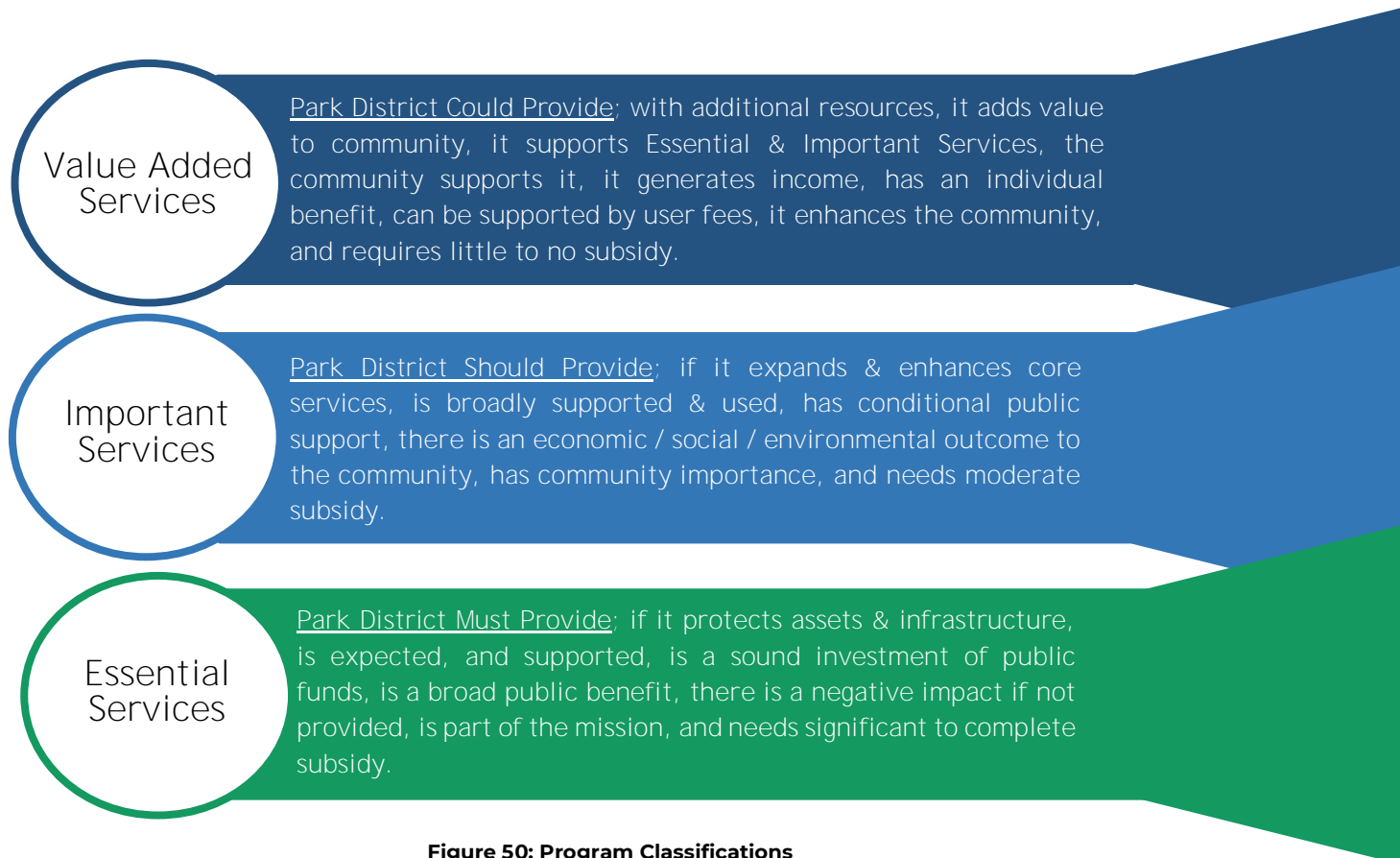


Figure 50: Program Classifications

With assistance from staff, a classification of programs and services was conducted for all the recreation programs offered by the District. The results presented in the following table represent the current classification distribution of recreation program services. Programs should be assigned cost recovery goal ranges within those overall categories.

Program Classification Distribution		
Essential	Important	Value-Added
15%	73%	12%

Figure 51: Mt. Prospect Program Classification Distribution

As the park district continues to evolve to better meet the community's needs, there could be an added benefit to managing the services if they all were classified according to the Cost Recovery Model for Sustainable Services.

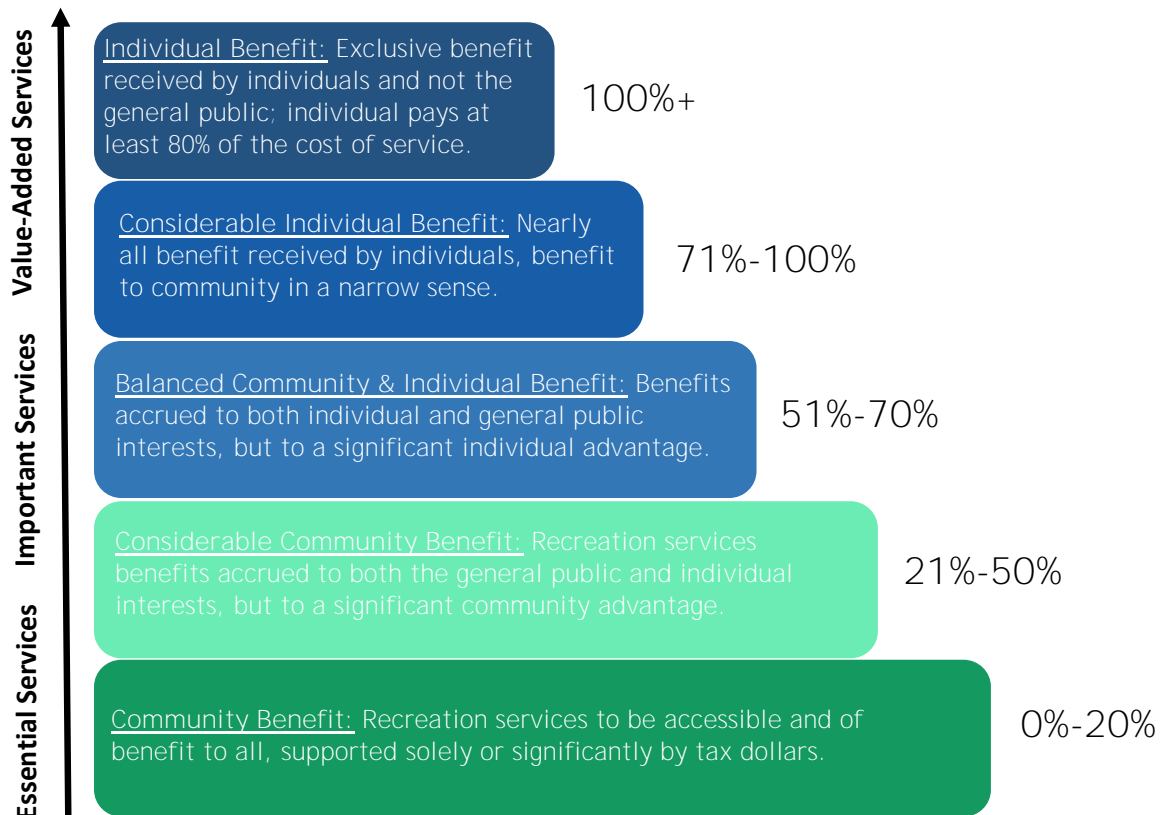


Figure 52: Cost Recovery Model

Given the broad range of cost recovery goals (i.e., 0%-40% for Essential Services or 40%-80% for Important Services), it would be helpful to further distribute programs internally within sub-ranges of cost recovery as depicted in **Figure 52**. This will allow for programs to fall within an overall service classification tier while still demonstrating a difference in expected/desired cost recovery goals based on a greater understanding of the program's goals (e.g., Pure Community Services versus Mostly Community Services or Community and Individual Mix versus Mostly Individual Mix).

4.3.4 COST-OF-SERVICE & COST RECOVERY

Cost recovery targets should at least be identified for each Core Program Area at a minimum, and for specific programs or events when realistic. The previously identified Core Program Areas would serve as an effective breakdown for tracking cost recovery metrics including administrative costs. Theoretically, staff should review how programs are grouped for similar cost recovery and subsidy goals to determine if current practices still meet management outcomes.

Determining cost recovery performance and using it to make informed pricing decisions involves a three-step process:

1. Classify all programs and services based on the public or private benefit they provide (as completed in the previous section).
2. Conduct a Cost-of-Service Analysis to calculate the full cost of each program.
3. Establish a cost recovery percentage, through park district policy, for each program or program type based on the outcomes of the previous two steps and adjust program prices accordingly.

The following section provide more details on steps 2 & 3.

UNDERSTANDING THE FULL COST-OF-SERVICE

To develop specific cost recovery targets, full cost of accounting needs to be created on each class or program that accurately calculates direct and indirect costs. Cost recovery goals are established once these numbers are in place, and the Park district's program staff should be trained on this process. A Cost-of-Service Analysis should be conducted on each program, or program type, that accurately calculates direct (i.e., program-specific) and indirect (i.e., comprehensive, including administrative overhead) costs. Completing a Cost-of-Service Analysis not only helps determine the true and full cost of offering a program, but it also provides information that can be used to price programs based upon accurate delivery costs. **Figure 53** illustrates the common types of costs that must be accounted for in a Cost-of-Service Analysis.

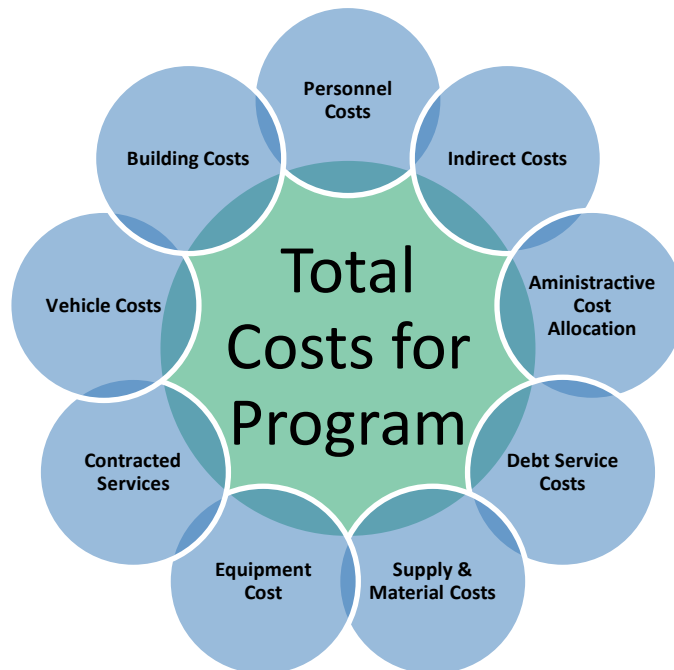


Figure 53: Cost-of-Service Analysis



The methodology for determining the total Cost-of-Service involves calculating the total cost for the activity, program, or service, then calculating the total revenue earned for that activity. Costs (and revenue) can also be derived on a per unit basis. Program or activity units may include:

- Number of participants
- Number of tasks performed
- Number of consumable units
- Number of service calls
- Number of events
- Required time for offering program/service

Agencies use Cost-of-Service Analyses to determine what financial resources are required to provide specific programs at specific levels of service. Results are used to determine and track cost recovery as well as to benchmark different programs provided by the District between one another. Cost recovery goals are established once Cost-of-Service totals have been calculated. Program staff should be trained on the process of conducting a Cost-of-Service Analysis and the process should be undertaken on a regular basis. Ideally it would be good to do a cost of service for a core program area each year.

CURRENT COST RECOVERY

The District currently tracks cost recovery on a Core Program Area level. This is a great practice and should continue to be calculated and tracked annually to help ensure goals are being met. This will allow the District to benchmark itself against its goals year over year. Below, **Figure 54** shows each Core Program Areas' cost recovery goal as well as actual cost recovery from the most recent fiscal year.

The District's current Core Program Area with the greatest average cost recovery is Cultural Arts-Visual (40%-45%), followed by Aquatics, Athletics, and Cultural Arts-Performing General Youth 5-12 all with 35%-40%. Moving forward, it is recommended that the District continue tracking cost recovery on all Core Program Areas and for individual programs when deemed appropriate and realistic.

Cost Recovery Goal by Core Program Area		
Core Program Area	Cost Recovery Goal	Actual Cost Recovery for Most Recent FY
Aquatics	30%	35%-40%
Athletics	30%	35%-40%
Conservatory	30%	32%
Cultural Arts-Performing	30%	35%-40%
Cultural Arts-Visual	30%	40%-45%
Early Childhood 0-5	30%	32%
Fitness	30%	15%
General Youth 5-12	30%	36%

As shown in **Figure 54**, actual cost recovery can vary based on the Core Program Area, and even at the program level within a Core Program Area. Several variables can influence the cost recovery target, including lifecycle stage, demographic served, and perhaps most important, program classification. It is normal for programs within each Core Program Area to vary in price and subsidy level. The program mix within each Core Program Area will determine the cost recovery capabilities.

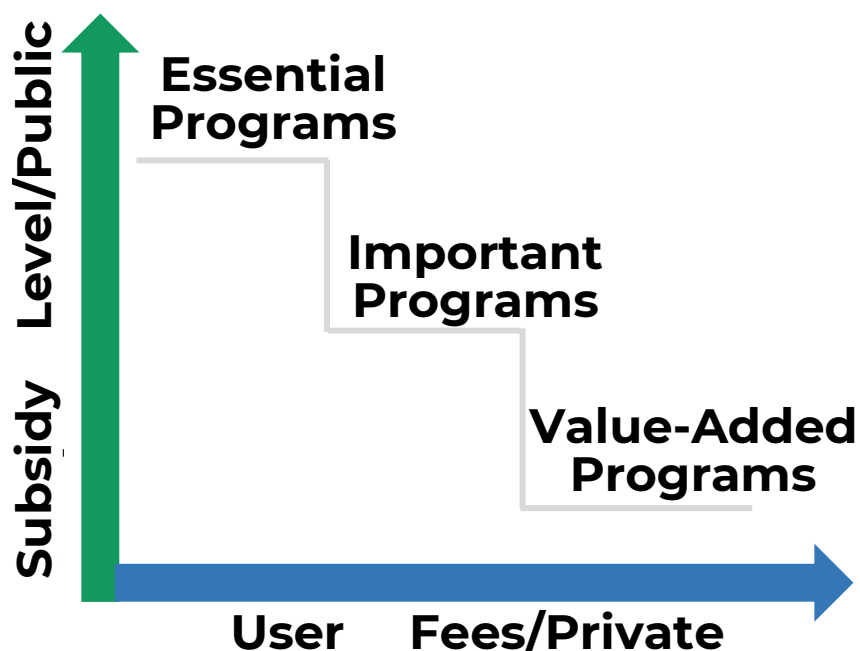
With approved cost recovery goals, annual tracking, and quality assurance, actual cost recovery will improve. Use the key performance indicator on the previous page (**Figure 54**) and update it annually to include the cost recovery goal and the actual cost recovery achieved. Each Core Program Area can be benchmarked against itself on an annual basis.

COST RECOVERY BEST PRACTICES

Cost recovery targets should reflect the degree to which a program provides a public versus individual good. Programs providing public benefits (i.e., Essential programs) should be subsidized more by the Park district; programs providing individual benefits (i.e., Value-Added programs) should seek to recover costs and/or generate revenue for other services. To help plan and implement cost recovery policies, the consulting team has developed the following definitions to help classify specific programs within program areas.



- **Essential** programs category is critical to achieving the organizational mission and providing community-wide benefits and therefore, generally receive priority for tax-dollar subsidization.
- **Important or Value-Added** program classifications generally represent programs that receive lower priority for subsidization.
 - **Important** programs contribute to the organizational mission but are not essential to it; therefore, cost recovery for these programs should be high (i.e., at least 50%- 80% overall).
 - **Value-Added** programs are not critical to the mission and should be prevented from drawing upon limited public funding, so overall cost recovery for these programs should be near or more than 100%.



4.3.5 PRICING

Pricing strategies are one mechanism agencies can use to influence cost recovery. Overall, the degree to which the District uses various pricing strategies is rather sporadic. However, pricing tactics are primarily concentrated in residency rates, customer's ability to pay, and cost recovery goals.

Currently, the Core Program Area that utilizes the largest variety of pricing strategies is Conservatory (7 of 10) followed by Athletics (4 of 10). Moving forward, the District should consider implementing some additional strategies, when deemed appropriate, such as family/household status pricing and location rates, as they are both valuable strategies when setting prices. Additionally, applying age segment pricing, weekday/weekend rates, prime/non-prime time rates, and group discounts more frequently is encouraged. These untapped pricing strategies are useful to help stabilize usage patterns and help with cost recovery for higher quality amenities and services.

Staff should continue to monitor the effectiveness of the various pricing strategies they employ and adjust, as necessary. It is also important to regularly monitor for local competitors and other similar service providers as an increase in competition may alter program pricing. The table below details pricing methods currently in place by each Core Program Area and additional areas for strategies to be implemented over time.

Pricing Strategies										
Core Program Area	Age Segment	Family/ Household Status	Residency	Weekday/ Weekend	Prime / Non-Prime Time	Group Discounts	By Location	By Competition (Market Rate)	By Cost Recovery Goals	By Customer's Ability to Pay
Aquatics	X		X							X
Athletics			X					X	X	X
Conservatory	X		X	X	X	X			X	X
Cultural Arts-Performing			X						X	X
Cultural Arts-Visual			X						X	X
Early Childhood 0-5			X					X		
Fitness			X							
General Youth 5-12			X					X		

Figure 55: Various Pricing Strategies

4.3.6 PROGRAM STRATEGY RECOMMENDATIONS

In general, the District program staff should continue the cycle of evaluating programs on both individual merit as well as the program mix as a whole. This can be completed at one time on an annual basis, or in batches at key seasonal points of the year, if each program is checked once per year. The following tools and strategies can help facilitate this evaluation process:

MINI BUSINESS PLANS

The consulting team recommends that Mini Business Plans (2-3 pages) for each Core Program Area be updated on a yearly basis. These plans should evaluate the Core Program Area based on meeting the outcomes desired for participants, cost recovery, percentage of the market and business controls, Cost-of-Service, pricing strategy for the next year, and marketing strategies that are to be implemented. If developed regularly and consistently, they can be effective tools for budget construction and justification processes in addition to marketing and communication tools.

PROGRAM DEVELOPMENT & DECISION-MAKING MATRIX

When developing program plans and strategies, it is useful to consider all the Core Program Areas and individual program analysis discussed in this Program Assessment. Lifecycle, Age Segment, Classification, and Cost Recovery Goals should all be tracked, and this information, along with the latest demographic trends and community input, should be factors that lead to program decision-making. Community input can help staff focus in on specific program areas to develop new opportunities for various target markets including the best marketing methods to use.

A simple, easy-to-use tool like **Figure 56** below will help compare programs and prioritize resources using multiple data points, rather than relying solely on cost recovery. In addition, this analysis will help staff make an informed, objective case to the public when a program in decline, but beloved by a few, is retired. If the program/service is determined to have strong priority, appropriate cost recovery, good age segment appeal, good partnership potential, and strong market conditions the next step is to determine the marketing methods by completing a similar exercise as the one seen below.

Marketing & Promotion Methods			
Program Idea (Name or Concept): _____			
Marketing Methods	Content Developed	Contact Information	Start Date
Program Guide			
Website			
Newspaper Article			
Radio			
Social Media			
Flyers - Public Places			
Newspaper Ad			
Email Notification			
Event Website			
School Flyer/Newsletter			
Television			
Digital Sign			
Friends & Neighbors Groups			
Staff Promotion @ Events			

Internal Factors			
Priority Ranking:	High	Medium	Low
Program Area:	Core	Non-core	
Classification	Essential	Important	Discretionary
Cost Recovery Range	0-40%	60-80%	80+%
Age Segment	Primary	Secondary	
Sponsorship/Partnership			
Potential Partnerships	Monetary	Volunteers	Partner Skill Location/Space
Potential Sponsors	Monetary	Volunteers	Sponsor Skill Location/Space
Market Competition			
Number of Competitors			
Competitiveness	High	Medium	Low
Growth Potential	High	Low	

Figure 56: Mini Business Plan Examples

PROGRAM EVALUATION CYCLE (WITH LIFECYCLE STAGES)

Using the Age Segment and Lifecycle Analysis, and other established criteria, program staff should evaluate programs on an annual basis to determine program mix. This can be incorporated into the Program Operating/Business Plan process. A diagram of the program evaluation cycle and program lifecycle is found in **Figure 57**. During the Introductory Stages, program staff should establish program goals, design program scenarios and components, and develop the program operating/business plan. Regular program evaluations will help determine the future of a program.

If participation levels are still growing, continue to provide the program. When participation growth is slowing (or non-existent) or competition increases, staff should look at modifying the program to re-energize the customers to participate. When program participation is consistently declining, staff should terminate the program and replace it with a new program based on the public's priority ranking and/or program areas that are trending nationally/locally, while taking into consideration the anticipated local participation percentage.

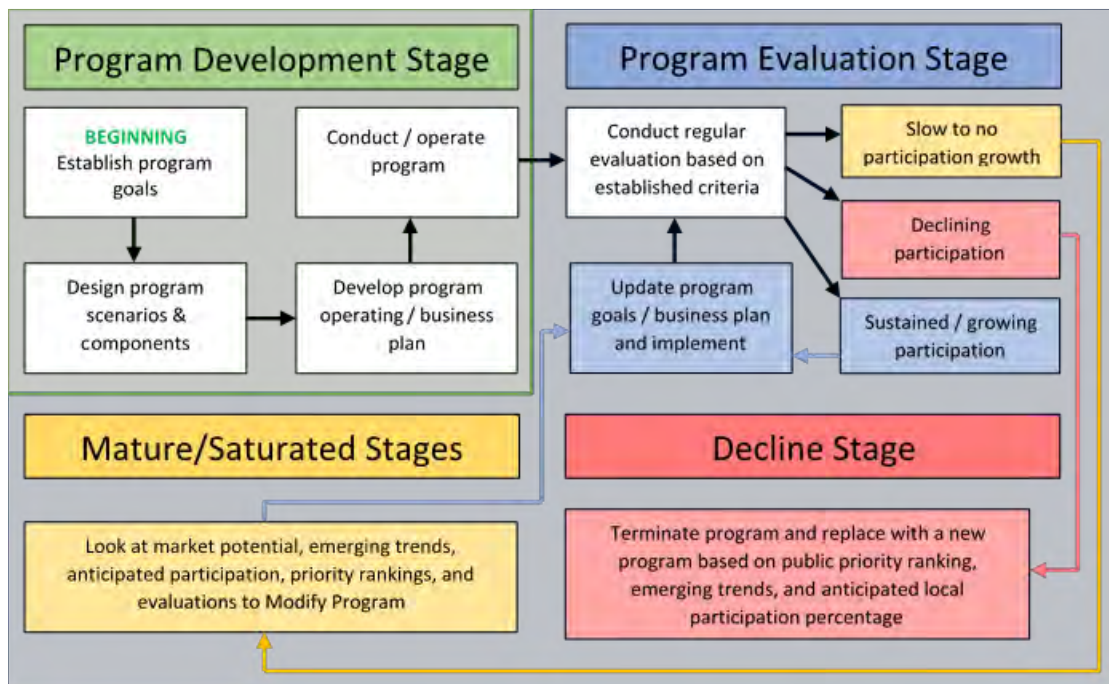


Figure 57: Evaluation Cycle with Program Lifecycle Logic Matrix

4.4 MARKETING, VOLUNTEERS, AND PARTNERSHIPS

4.4.1 CURRENT RECREATION MARKETING AND COMMUNICATIONS

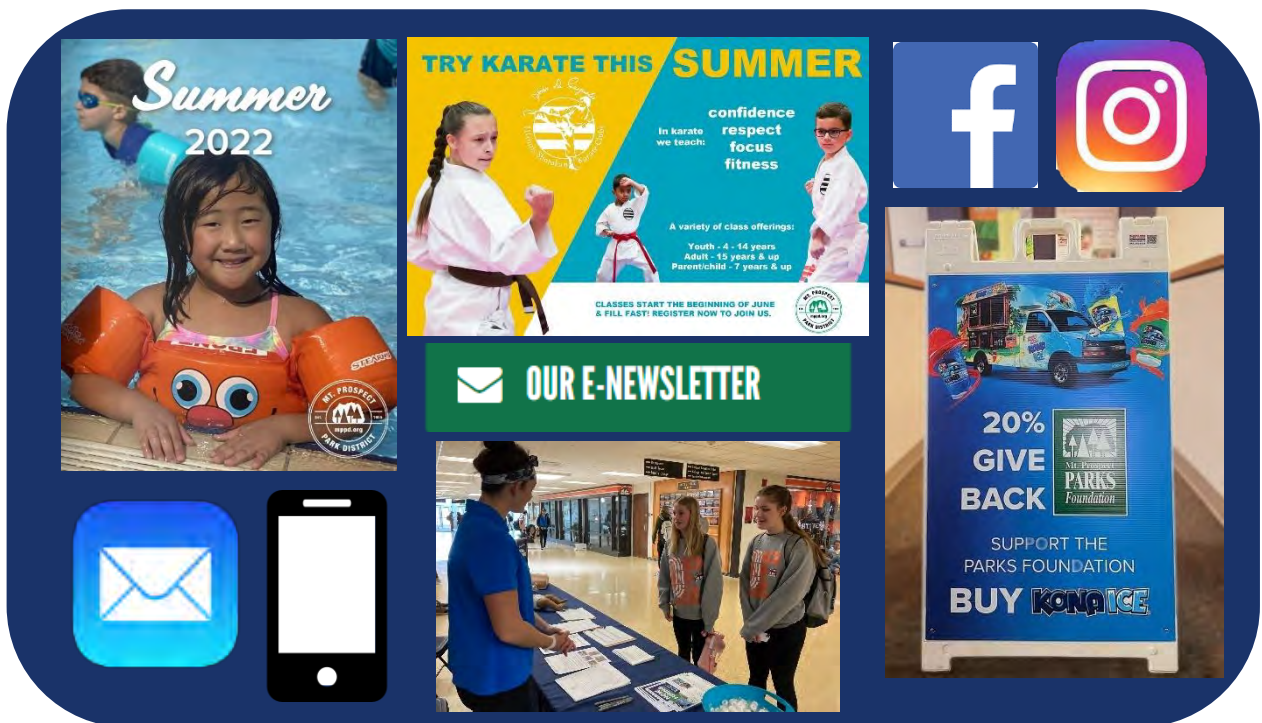
The District's current marketing plan utilizes several communication methods to connect with residents including:

- Online Program Guide
- Park district's Website (Mobile Phone Enabled Site)
- Monthly E-Newsletters
- Flyers/Posters
- Email Blasts
- Road Sign Marquee
- In-Facility Signage
- Facebook
- Instagram



Effective communication strategies require striking an appropriate balance between the content with the volume of messaging, while utilizing the “right” methods of delivery. The District has a broad distribution of delivery methods for promoting programs. It is imperative to continue updating the District's marketing strategy annually to provide information for current community needs, demographics, and recreation trends.

An effective marketing plan must build upon and integrate with supporting plans and directly coordinate with organization priorities. The plan should also provide specific guidance as to how the District's identity and brand is to be consistently portrayed across the multiple methods and deliverables used for communication.





4.4.2 WEBSITE

The District's website (<https://www.mppd.org/>) has multiple features making it easy to navigate and user friendly. At the top of the District's homepage users will find a running banner with upcoming events and programs. Towards the middle of the page residents can find "Upcoming Events," "Latest News," and a seasonal program guide. Additionally, at the bottom of the homepage users can find links to all the District's social media pages. Having this information visible and easily accessible is a great practice that will enhance the users experience when utilizing the website and overtime help increase awareness of program and event offerings, eventually leading to greater participation numbers.

search the site...

Register Now Job Opportunities

MT. PROSPECT PARK DISTRICT

ATHLETICS & FITNESS PARK DISTRICT INFO PARKS & FACILITIES PROGRAMS & EVENTS CONTACT US REGISTRATION

HERE COMES THE *SUN* Concert Series

MT. PROSPECT COMMUNITY BAND

Monday Nights

Veterans Memorial Bandshell | 7:30 PM

MT. PROSPECT COMMUNITY B.A.N.D

Upcoming Events

Jun 23

HEARTACHE TONIGHT CONCERT

Hear your favorite Eagles songs

Jun 25

IN THE PARK STORYTIME - EMERSON PARK

A free interactive program with the Mount Prospect Public Library

Jun 27

MT. PROSPECT COMMUNITY BAND - LET FREEDOM RING

A Musical Tribute to America!

Download our **SUMMER PROGRAM GUIDE**

view all events in the calendar

Latest News

CABARET NIGHT CANCELLED - OTHER WAYS TO SUPPORT THE PARKS FOUNDATION

The Mt. Prospect Parks Foundation Cabaret Night for June 24 has been cancelled. Please support the Mt. Prospect Parks Foundation at the following Thursday Night [Learn More](#)

SUMMER POOL PASS SALE THROUGH MAY 16

Two Pools in 2022 - Meadows Pool & Big Surf

Purchase a Summer Pool Pass through Monday, May 16 and save! \$65 per individual resident \$75 per individual [Learn More](#)

YOUR OPINION MATTERS - MASTER PLAN QUESTIONNAIRE

Mt. Prospect Park District Comprehensive Master Plan 2022 The District is developing a comprehensive master plan to guide programming and facility investments over [Learn More](#)

view more news items

OUR E-NEWSLETTER

Signup for our newsletter to learn about the latest park district news and events.

First Name

Email Address *

Submit

FORMS & DOWNLOADS

4.4.3 MARKETING AND COMMUNICATIONS RECOMMENDATIONS

- Ensure the marketing plan includes the components and strategies identified in this section.
- Establish priority segments to target in terms of new program/service development and communication tactics (e.g., Teens, Seniors, etc.).
- Establish and review regularly performance measures for marketing; performance measures can be tracked through customer surveys as well as some web-based metrics.
- Leverage relationships with partners to enhance marketing efforts through cross-promotion that include defined measurable outcomes.
- Explore additional marketing mediums (e.g., a Parks & Recreation App, printed newsletters, direct mail, SMS marketing, etc.).



4.4.4 VOLUNTEER AND PARTNERSHIP MANAGEMENT

Today's realities require most public park districts to seek productive and meaningful partnerships with both community organizations and individuals to deliver quality and seamless services to their residents. These relationships should be mutually beneficial to each party to better meet overall community needs and expand the positive impact of the agency's mission. Effective partnerships and meaningful volunteerism are key strategy areas for the District to meet the needs of the community in the years to come.

CURRENT VOLUNTEER MANAGEMENT

When managed with respect and used strategically, volunteers can serve as the primary advocates for the park district and its offerings. Currently, most of the District's volunteer opportunities are focused on The Conservatory and special events.

Moving forward, it is recommended that the District establish a more robust volunteer program. Utilizing the District's existing volunteer manual, a formal volunteer program can be put in place. This would not only help with recruiting more volunteers and raising community advocacy but would also allow the District to utilize volunteers for various extents of work (e.g., park clean-up, special event coordination, etc.)

It is also strongly encouraged that the District begin formally tracking volunteer hours. This will help with consistency and ensure volunteers are being utilized to their full potential. Key performance indicators such as number of volunteers, volunteer hours, type of volunteers (E.g., community service, special event, intern, etc.) should all be tracked. Tracking volunteer hours can also be used in budget discussions showing how well the park district is able to leverage limited resources and as in-kind dollars for grants at \$29.45 an hour.



VOLUNTEER MANUAL

Created 11/2019

4.4.5 RECREATION PROGRAM PARTNERSHIPS

The District currently works with a few partnering organizations, and local businesses throughout the community. These partnerships support facilitation of programs and sponsorships of community events.

As with tracking of volunteer, tracking partnerships helps show leadership how well staff can leverage resources. In many instances nationwide, partnerships are inequitable to the public agency and do not produce reasonable shared benefits between parties. It is not suggested that the park district's existing partnerships are inequitable; rather, in general many parks and recreation agencies' partnerships tend to be one-sided.

The following recommended policies will promote fairness and equity within existing and future partnerships while helping staff to manage against potential internal and external conflicts. Certain partnership principles must be adopted and/or continued by the park district for existing and future partnerships to work effectively. These partnership principles are as follows:

- All partnerships require a working agreement with measurable outcomes and will be evaluated on a regular basis. This should include reports to the agency on the performance and outcomes of the partnership including an annual review to determine renewal potential.
- All partnerships should track costs associated with the partnership investment to demonstrate the shared level of equity.
- All partnerships should maintain a culture that focuses on collaborative planning on a regular basis, regular communications, and annual reporting on performance and outcomes to determine renewal potential and opportunities to strengthen the partnership.

Additional partnerships can be pursued and developed with other public entities such as neighboring towns/cities, colleges, state or federal agencies, non-for-profit organizations, as well as with private or for-profit organizations. There are recommended standard policies and practices that will apply to any partnership, and those that are unique to relationships with private, for-profit entities.



4.4.6 VOLUNTEER AND PARTNERSHIP RECOMMENDATIONS

The consulting team recommends the following regarding volunteers and partnerships:

ESTABLISH FORMAL VOLUNTEER AND PARTNERSHIP POLICIES AND AGREEMENTS

Following the best practice listed in the previous section and continue to monitor and update established volunteer and partner policies and agreements which are tailored to the different types of volunteers and partnerships the District encounters. Additionally, begin tracking volunteer metrics, including individual volunteers used annually and volunteer hours donated annually. Lastly, begin identifying measurable outcomes for each partnership and track these metrics annually.



CHAPTER FIVE - OPERATIONAL AND FINANCIAL ANALYSIS

5.1 OPERATIONS AND MAINTENANCE ASSESSMENTS

The operational and maintenance assessment involved a review of the maintenance of parks and recreation facilities along with interviews with the maintenance staff regarding issues that need to be addressed in the Master Plan. The District has some aging infrastructure that needs to be updated or replaced in the future. This would include playground replacements as well as sports lighting deficiencies on sports fields that need updating to improve their playability. Adding all weather turf fields are desired to make sports fields more playable in the spring and fall. This will require the District to show the cost benefit between maintaining grass fields versus all-weather turf fields. Drainage problems exist in some parks and on some sports fields which make it impossible to play on during the spring and fall seasons.

There is a need for the golf course maintenance shop to be replaced in the future. There is a lack of storage space for storing equipment during the offseason. Driving range netting is an issue that needs to be addressed and replaced as well.

Upgrades to existing recreation buildings both indoors and outdoors is needed. This is due to a lack of capital money to be able to update these existing parks and facilities which has been a long-term problem that must be addressed.

Keeping good and qualified maintenance staff in place has been a problem for the District. This is due to low pay for maintenance staff. It has been difficult for the District to keep up with the market pay rates for similar types of jobs which has caused problems hiring fulltime, part-time, and seasonal staff and retaining them. The workload in park maintenance is not realistic to the number of maintenance staff in place for the amount of park land the District is taking care of on a yearly basis. The District lost a lot of good maintenance staff during COVID-19 which they have had difficulty replacing to date. The parks maintenance division is not allowed to have volunteers collaborating with them, but the District is looking into how they might be able to change that for the future.

In addition, the state minimum wage requirements also have caused compression in the system. Some staff in maintenance have a lack of desire to be trained in park maintenance practices and to be trained on all aspects of park maintenance work. More leadership training is desired in the park maintenance division for the future as well.

The District has just acquired a new maintenance management software that is able to track cost, their work orders, the maintenance standards achieved, track their inventory and control of supplies and equipment data as well as staffing needs. It will not be fully operational until 2023.

Tree disease is a problem along with tree replacement in the parks. Tree removal at the golf course is needed for dead trees due to disease as well.

More storage space to store equipment during the winter is needed in the park maintenance division for the protection and lifecycle of the equipment.

HVAC needs updated at the RecPlex as well as a new roof at the Central Community Center offices.

Some park trails need to be updated with overlays so people can run, walk, and ride on them. Park signage in some areas of the district need to be updated.

Vandalism is a problem in some parks that takes time away from staff time to do their regular jobs.

The greenhouse needs to be updated and there are a lot of issues that need to be addressed with the upgrading of that entire greenhouse complex including expanding parking and adding additional hospitality space.

Maintenance staff would like more input into park improvements and its impact on maintenance costs. Currently maintenance costs are not tracked by a unit cost such as cost per acre, cost per mile of trail, cost per square foot on the software system the district has now in place, but the new software will be able to address this in the future.

Maintenance management plans are needed for each park to account for operational costs and how to take some park maintenance elements out of play to reduce costs. More consistent data to tell the District's story is needed such as costing data, staff ratios to acres maintained, partnership investment, volunteer support in hours, training time and dollars available to train staff, and cost per park. Maintenance standards were provided by the consulting team to the staff for all types of parks and recreation facilities and amenities that is not a part of this Master Plan report.



5.2 CAPITAL IMPROVEMENT PLAN

Implementing the Mt. Prospect Park District Comprehensive Master Plan requires coordination between a number of District departments and a variety of community partners. The Capital Improvement Plan (CIP) is the key component for successful implementation. The CIP creates the framework for development, maintenance and renovation of parks and facilities and is based on community priorities, desired park programs and facilities, existing facility conditions, and ongoing amenity replacement planning.

This plan outlines approximately 10-years of projects ranging in scale and cost, including important replacement and maintenance efforts as well as major capital projects. Ultimate implementation is dependent upon funding availability as well as many other variables and will likely involve modifications over time to align with changes in the District. Prioritization of project delivery and implementation should consider the following factors:

- Community needs and priority
- Funding availability
- Lifecycle cost and replacement schedule
- Level of service and distribution of facilities
- Equitable investment across the District
- The District's ability to staff and maintain the facility



The chart below displays CIP cost for each park and facility. A detailed CIP chart can be found in **Appendix D**.

Parks/Facilities	Current CIP Needs	Visionary Projects	Totals
Aquatic Feasibility Study		\$ 75,000	\$ 75,000
Big Surf Pool		\$ 11,000,000	\$ 11,000,000
Meadows Pool		\$ 2,450,000	\$ 2,450,000
Splashpads		\$ 2,750,000	\$ 2,750,000
Additional parkland	\$ 5,000,000		\$ 5,000,000
Busse Park	\$ 282,100		\$ 282,100
Countryside Park	\$ 437,000		\$ 437,000
Emerson Park	\$ 308,000		\$ 308,000
Fairview Park	\$ 22,000		\$ 22,000
Gregory Park	\$ 40,000		\$ 40,000
Hill Street Nature Center	\$ 400,000		\$ 400,000
Owen Park	\$ 291,000		\$ 291,000
Prospect Meadows Park	\$ 449,000		\$ 449,000
Robert Frost Park	\$ 100,000		\$ 100,000
Sunrise Park	\$ 527,000		\$ 527,000
Sunset Park	\$ 400,000		\$ 400,000
Tamarack Park	\$ 50,000		\$ 50,000
Weller Creek Park	\$ 405,000	\$ 300,000	\$ 705,000
Westbrook Park	\$ 443,000		\$ 443,000
Lincoln Ballfield	\$ 46,000		\$ 46,000
O'Hare Cup Site	\$ 40,000		\$ 40,000
High Ridge Knolls & Beau Drive Playground, Dara James Playground	\$ 785,000		\$ 785,000
Kopp Park	\$ 400,000	\$ 6,120,000	\$ 6,520,000
Lions Memorial Park & Big Surf Pool	\$ 2,370,000	\$ 3,200,000	\$ 5,570,000
Majewski Metro Athletic Complex	\$ 5,000,000	\$ 20,000	\$ 5,020,000
Melas Park & Canine Commons	\$ 537,000	\$ 3,500,000	\$ 4,037,000
Meadows Park & Pool	\$ 900,000	\$ 1,020,000	\$ 1,920,000
Robert T. Jackson Clearwater Park	\$ 309,000		\$ 309,000
Rosemary S. Argus Friendship Park	\$ 1,136,000		\$ 1,136,000
Parks Trail Markers and Signage Updates	\$ 109,000		\$ 109,000
The Studio			\$ -
The Art Studio	\$ 100,000		\$ 100,000
Central Community Center	\$ 3,240,000		\$ 3,240,000
Lions Recreation Center	\$ 2,800,000		\$ 2,800,000
Friendship Park Conservatory	\$ 1,060,000		\$ 1,060,000
Mt. Prospect Golf Club	\$ 1,000,000		\$ 1,000,000
Grand Totals	\$ 31,286,100	\$ 30,435,000	\$ 61,721,100

	Aquatics
	Neighborhood Parks
	Community Parks
	Trails
	Indoor Facilities
	Golf Course

Figure 58 - CIP Chart



5.3 FUNDING AND REVENUE STRATEGIES

Parks and recreation systems across the United States today have learned to develop a clear understanding of how to optimize revenue generation options to support parks and recreation services with limited tax dollars available. They no longer rely on taxes as their sole revenue option but have developed new sources of revenue options to help support capital and operational needs. Currently, the District recovers approximately 30% of their total budget through user fees which follow the national average of 27%.

The District is limited by the types of taxes they can levy to only property taxes in Illinois. If the District wants to levy a tax it has to be either a property tax or a bond issue via a referendum.

5.3.1 GENERAL PARK DISTRICT FUNDING OPTIONS

The District is limited by the sources available from a tax perspective to just property tax. Cities in Illinois can leverage, sales taxes, land dedication fees, impact fees and hotel tax fees but not park districts. The following options are outlined for the park district to continue to use or build on for the future.

PROPERTY TAXES

Ad valorem taxes on real property currently implemented by the District.

PERMITS (SPECIAL USE PERMITS)

These special permits allow individuals to use specific park property for financial gain. The District either receives a set amount of money or a percentage of the gross revenue that is being provided.

EASEMENTS

This revenue source is available when the District allows utility companies, businesses, or individuals to develop some type of an improvement above ground or below ground on their property for a set period and a set dollar amount to be received by the District on an annual basis.

5.3.2 OPTIONAL REVENUE OPTIONS

FACILITY RENTAL

This revenue source comes from the right to reserve specific park district property for a set amount of time. The reservation rates are usually set and apply to meeting rooms for weddings, reunions and outings or other types of facilities for special activities.

CORPORATE SPONSORSHIPS

Corporate sponsorships are currently in place for offsetting costs of supplies and services in Recreation programming though it is not fully utilized for parks or facilities. This revenue-funding source allows corporations to invest in the development or enhancement of new or existing facilities in the District in the form of a sponsorship. Sponsorships are also used for programs and events.

SPECIAL FUNDRAISERS

Many parks and recreation agencies have special fundraisers on an annual basis to help cover specific programs and capital projects.

CAPITAL FEES

Capital fees are added to the cost of revenue producing special facilities such as golf courses, pools, recreation centers, hospitality centers and sports complexes and are lifted off after the improvement is paid off. The District operates special facilities and charge user fees to cover operating expenses and contribute towards the fund balance that is used to reinvest into cost center operations/facilities.

RECREATION SERVICE FEES

This is a dedicated user fee, which can be established by a local ordinance or other government procedures for the purpose of constructing and maintaining recreation facilities. The fee can apply to all organized activities, which require a reservation of some type or other purposes, as defined by the Park District. Examples of such activities include adult basketball, volleyball, tennis, and softball leagues, youth baseball, soccer, football and softball leagues, and special interest classes.

All special facilities charge User Fees to cover operating expenses and contribute towards Fund Balance that is used to reinvest into the cost center operations/facilities. Example: Golf Course, Aquatic Centers, Community Centers.

FEES AND CHARGES

Fees and charges must be market-driven and based on both public and private competition. The potential outcome of revenue generation is consistent with national trends relating to public park and recreation agencies, which generate an average 30% to 60% of operating expenditures. The Recreation and Golf Division currently collects revenue to pay for park district operations and staff costs.

EQUIPMENT RENTAL

This revenue source is available on the rental of equipment such as tables, chairs, tents, and stages that are used for recreation purposes.

TICKET SALES/ADMISSIONS

This revenue source is for accessing facilities for self-directed activities at District venues. These user fees help off-set operational costs.

CATERING PERMITS & SERVICES

This is a license to allow caterers to work in the park district on a permit basis with a set fee or a percentage of food sales returning to the District. Also, many districts have their own catering service and receive a percentage of the sales.

POURING RIGHTS

Some private soft drink companies execute agreements with organizations for exclusive pouring rights within their facilities. A portion of the gross sales goes back to the organization.

CONCESSION MANAGEMENT

This funding source is from retail sales or rentals of soft goods, hard goods, or consumable items. The District currently evaluates every five years and performs a cost analysis to determine the best use of the District's resources and cost containment/revenue maximization strategies.

PRIVATE CONCESSIONAIRES

Private concessionaires are used for contracted classes and golf course operations. Other areas of operations are periodically researched for viability. This funding source is a contract with a private business to provide and operate desirable recreational activities financed, constructed, and operated by the private sector, with additional compensation paid to the organization.

NAMING RIGHTS

Many municipalities have turned to selling the naming rights for new buildings or renovation of existing buildings and parks for the development cost associated with the improvement. The value of a naming right is based on the number of impression points seen by the naming rights business. The number of impression points in a given year (x) a value of money such as .50 cents per impression point is the methodology used to determine a value for a naming right. For example, if there were 50,000 impression

points in a given year the naming right would be 25k a year at .50 cents an impression point. An impression point is if someone drives by, plays on, or walks by a park, pavilion, amphitheater, sports complex, pool complex, etc. that creates an impression point. It can also be for an event as well. The impression points various by the impact of the facility or event. The Indianapolis Motor Speedway, located in Indianapolis, Indiana, impression points are worth .95 cents because it is a large track that draws over 400,000 visitors a year creating numerous impression points. Impression points might be worth more in the Chicago area than other areas of the United States. There are companies that determine the impression point value out there for this purpose. Naming rights can be for 5 years, 10 -15 years or 20 years and seldom go beyond 20 years.

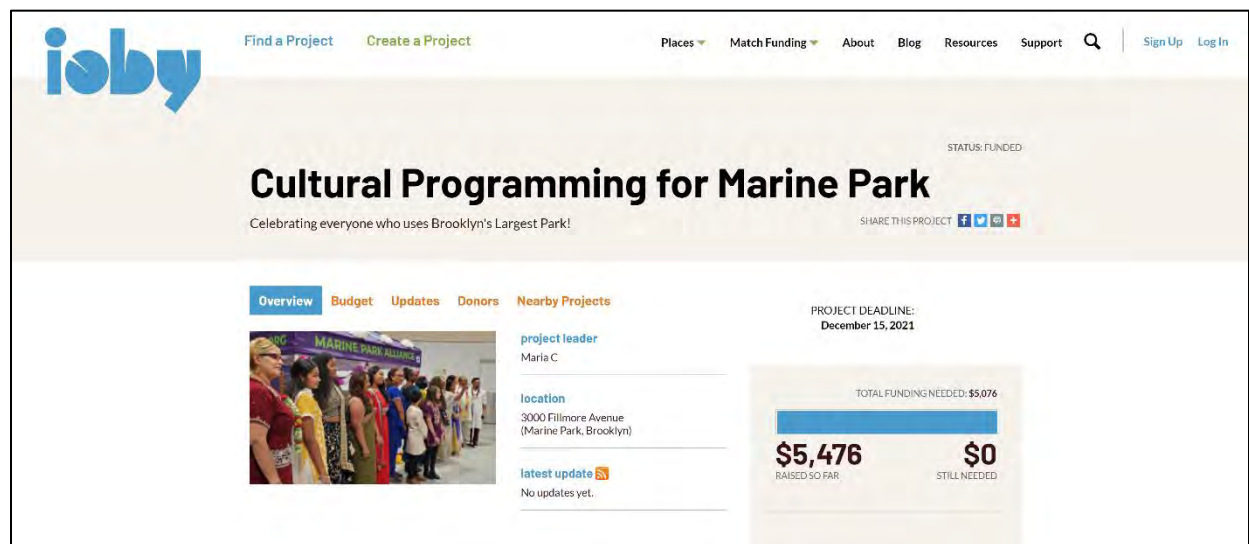
ADVERTISING SALES

Advertising is implemented in sports scoreboards, in the Program Guide and other areas of operations. This revenue source is for the sale of tasteful and appropriate advertising on park and recreation related items such as print materials, scoreboards, dasher boards and other visible products or services that are consumable or permanent and exposes the product or service to many people.

5.3.3 GRANTS AND DONATIONS

CROWDFUNDING

This is a web-based source which aggregates funds from a group of people who are willing to support a specific project, be it program related, or facility related. Some sites that successfully do that are www.kickstarter.org, www.indiegogo.com and www.mightycause.com. This funding strategy is an opportunity for the District or Parks Foundation to explore and is best used for individual projects that serve a special interest group. IOBY, which stands for In Our Backyard (www.ioby.org), is a regional crowdfunding platform operating in New York, Detroit, and Pittsburgh that crowdfunds for community-based program or capital needs.



The screenshot shows the IOBY website interface for a project titled "Cultural Programming for Marine Park". The page includes a navigation bar with links like "Find a Project", "Create a Project", and "Sign Up". The project page features a header with the IOBY logo and a "STATUS: FUNDED" indicator. Below the title, there's a description: "Celebrating everyone who uses Brooklyn's Largest Park!". A progress bar shows the funding status: "\$5,476 RAISED SO FAR" out of a "TOTAL FUNDING NEEDED: \$5,076". The project deadline is listed as "December 15, 2021". Other details include the project leader "Maria C.", the location "3000 Fillmore Avenue (Marine Park, Brooklyn)", and a note that there are "No updates yet."

PARTNERSHIPS

The District currently implements this funding strategy with local partners usual at a 50/50 percentage of cost and revenue that can be gained with local agencies and non-profits, including the school district and the Village of Mount Prospect. Partnerships are joint development funding sources or operational funding sources between two separate agencies, such as two government entities, a non-profit and a governmental entity, or a private business and a governmental entity. Two partners jointly develop revenue producing park and recreation facilities and share risk, operational costs, responsibilities, and asset management, based on the strengths and weaknesses of each partner.

FOUNDATIONS/GIFTS

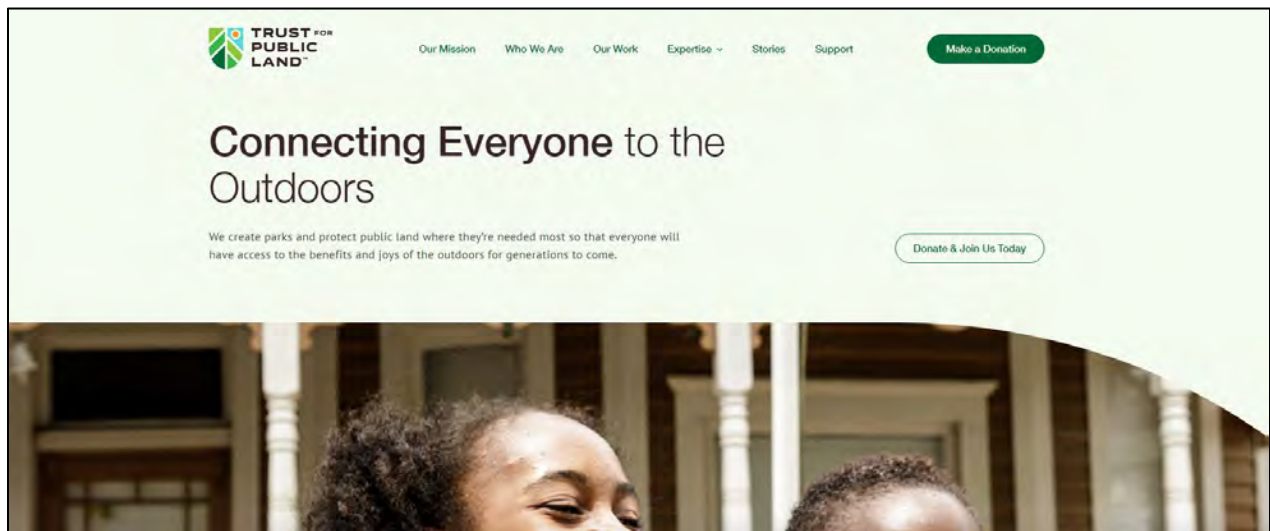
The District currently implements this funding strategy when opportunities are available. It is not a consistent or reliable source of funding. These dollars are raised from tax-exempt, non-profit organizations established with private donations in promotion of specific causes, activities, or issues. They offer a variety of means to fund capital projects, including capital campaigns, gifts catalogs, fundraisers, endowments, and sales of items. (See Section 5.3.5 for Mt. Prospect Parks Foundation)

FRIENDS GROUPS

The value of a Friends Group is in the form of time, labor, funding and/or capital. These groups are formed to raise money typically for a single focus purpose that could include a park facility or program that will better the community as a whole and their special interest.

TRUSTS

Trusts are set up with individuals who typically have more than a million dollars in wealth. Legacy gift programs allow individuals to leave a portion of their wealth to support specific park and recreation facilities or programs in the District. Trust for Public Land, the National Parks, and Recreation Association (NRPA) and others annually encourage their supporters to consider such an option.





VOLUNTEERISM

This revenue source is an indirect revenue source in that persons donate time to assist the organization by providing a product or service on an hourly basis. This reduces the organization's cost in providing the service while building advocacy into the system.

PRIVATE DONATIONS

Private donations may be received in the form of funds, land, facilities, recreation equipment, art, or in-kind services. Donations from local and regional businesses as sponsors for events or facilities should be pursued.

GRANT PROGRAMS

The District continues to seek IDNR and other state grant programs with varying requirements. Federal grants are also available on a more specific project and limited basis. Private grants or private program grants are also available. The District does not have a grant writer on staff currently but relies on planning staff or consultants to prepare grants for the District.

LAND TRUST

Many systems have developed land trusts to help secure and fund the cost of acquiring land that needs to be preserved and protected for greenway purposes. This could be a good source to look to for acquisition of future lands.

5.3.4 BUILD ON FINANCIAL STRENGTHS

The District displays an above average management of financial and budgeting functions. The strategies presented are intended to build on the District's successes and strengths. The District may consider the following principles and identified strategies when setting operational and budgetary goals.

REVENUE POLICY

The District performs an annual budget review of programs and operations. The annual review provides an assessment of the revenue cost recovery and operating costs for each program area the District manages in programs, facilities, and services. The next step in revenue formulation is incorporating a pricing policy for all programs, facilities, and services.

A pricing policy is designed to provide the District consistent guidelines in pricing admissions, facilities, and program services. This allows the users to better understand the philosophy behind pricing a program, facility, or service. Furthermore, the level of service and benefits users receive is translated into a price that is based on a set subsidy level, or on the level of individual consumption or exclusivity that is involved outside of what a general taxpayer receives. The subsidy levels should be in line with the District's program plan.

Pricing policies provide a basis for clear understanding of the level of benefit and exclusivity the user receives above what a general taxpayer receives and the costs to provide services, programs, or facilities. The pricing policy is expressed in terms of the percentage of cost recovery the District is trying to recover against the agency's overall budget and the activity goal within a specific core business.

DONATION POLICY

The District receives donations through the Mt. Prospect Parks Foundation. Established in 1997, the Mt. Prospect Parks Foundation is a 501(c)(3) not-for-profit organization that serves as the fundraising arm of the Mt. Prospect Park District. Its purpose is to enhance the quality of parks, facilities, and recreation opportunities by raising funds through tax deductible donations.

5.3.5 EXTERNAL FUNDING STRATEGIES

THE MT. PROSPECT PARK DISTRICT PARKS FOUNDATION

The District has an established Parks Foundation that accepts donations for various initiatives. This Parks Foundation helps with District priorities and is dedicated to parks and recreation needs. A yearly strategic plan should be created with the District and the Parks Foundation to identify District parks and recreation needs. By working together on the strategic plan, will help identify the Parks Foundation's commitment to raise funds for that budget year.

A Parks Foundation is a tax-exempt, non-profit entity established to promote and raise funds for the District. The contributions to the foundation are deductible from the donor's income taxes. As an independent entity, the foundation may seek donations from local businesses, philanthropists, and other community foundations. Foundations seek to raise dollars to fund capital projects by organizing fundraisers, that showcase a variety of donation options. Trust for Public Lands indicates that most parks foundations across the United States strive to raise \$3 to \$9 dollars per capita for the park system on a yearly basis. The effectiveness of the Parks Foundation is dependent on how organized and established it is in the community.

IMPACT FEES

Impact Fees are not available to the Park District from the Village of Mount Prospect but available on an extremely limited basis with the City of Des Plaines. Impact Fees are an important tool that allows the Park District the capital to keep up with new development in the district.

GENERAL OBLIGATION BOND

The recommendations in this plan and the vision for the future cannot be realized only by existing resources or a patchwork approach. It will need an intentional approach towards dedicated funding to help meet the community's needs now and in the future. To that end, the District should explore a general obligation bond tax measure that can help fund existing improvements and future development. In recent years, there has been increasing support for parks and public lands – in 2020, voters across the United States approved \$3.7 billion in new funding for land conservation, parks, climate resiliency, and habitat.

In recent times, statistically valid surveys conducted by ETC Institute nationwide have all shown a majority support (over 50%) for increased funding for parks and recreation agencies considering the pandemic and people's appreciation for the quality of life, economic impact and physical/mental health and wellness benefits provided by parks and recreation offerings.

SPONSORSHIP POLICIES

The District utilizes sponsorships which allow corporations and individuals to invest in the development or enhancement of new or existing programs and facilities. Sponsorships are often used for supporting events.

A sponsorship is the financial or in-kind support from a for-profit (or non-profit) entity for a specific program, event, project, display, exhibit, or site in exchange for tangible and intangible benefits. For most sponsors, those benefits are primarily marketing opportunities, such as visibility for a brand, product, sampling, and name association with a cause. The District would display a specific corporation through its company logo or other form of corporate recognition on District property in exchange for financial support and or goods or services.

Corporate sponsorships generally include title sponsors, presenting sponsors, associate sponsors, and product sponsors. Non-monetary sponsorships may involve trade-outs of time, materials, space, volunteers, in-kind goods or services, food, sports type drinks, and marketing exposure. The District has used sponsorships to support some of their facilities and programs in the past.

PARTNERSHIP POLICIES / INTER-LOCAL AGREEMENTS

The District currently utilizes partnerships and agreements that are joint development funding sources or operational funding sources between separate agencies. These relationships, entered between two or more local units of government and/or between a local unit of government and a non-profit organization jointly develop revenue producing park and recreation facilities and share risk, operational costs, management responsibilities and asset management, based on the strengths and weaknesses of each partner.

The District currently reviews partnerships and terms every three years. Revisiting the terms of partnerships is important to ensure the agreement's terms are still valid and the need for partnering has not changed. Updating existing partnership terms to accurately reflect what is being provided and the purpose of the partnership.

New partnerships should be forged as the District continues to evolve the parks and recreation system to align with community needs. Ensure that partnerships are fair and equitable to the District and partner with the best interests of the community identified.



CHAPTER SIX - ACTION PLAN

6.1 DEFINING MT. PROSPECT PARK DISTRICT

6.1.1 MISSION STATEMENT

"To provide exceptional parks and recreation experiences that enrich the quality of life for present and future generations."

6.1.2 VISION STATEMENT

"To become the primary source of recreational opportunities while achieving the highest standards of customer service, instilling a culture of innovation and exercising fiscal responsibility."

6.1.3 CORE VALUES

Customer Service – Innovation – Accountability – Fiscal Responsibility – Excellence – Community - Inclusion - Integrity – Safety – Sustainability

6.1.4 THEME

"ELEVATE MT. PROSPECT PARK DISTRICT TO EXCEED PUBLIC EXPECTATIONS"

6.2 ACTION PLAN

6.2.1 PRIORITIES

The action plan is an execution of Mt. Prospect Park District priorities:

1. Update existing parks and amenities across the District.
2. Replace or renovate existing recreation facilities and attractions in the District including Big Surf.
3. Create new parks and amenities in underserved areas of the District.
4. Seek a new levy increase or bond issue referendum to support the District's needs for improving existing facilities and adding new facilities and amenities in underserved areas of the District.
5. Maximize program opportunities to activate parks, increase use of recreation facilities and generate more earned income to support operational costs.
6. Build sustainable funding options to support the District.

6.2.2 GOALS, STRATEGIES, AND TACTICS

LAND

GOAL: ACQUIRE LAND FOR FUTURE PARKS IN UNDERSERVED AREAS OF THE DISTRICT, NOT SERVED BY PARKS CURRENTLY, TO PROVIDE EQUAL ACCESS FOR ALL RESIDENTS OF THE DISTRICT TO A NEIGHBORHOOD PARK, COMMUNITY PARK OR TRAIL.

- Provide parks, trails, and recreation amenities to all residents of the District to address the diversity of needs within the District for various park experiences.
 - Act on areas throughout the District that are not served by parks and or recreation amenities and prioritize opportunities to acquire land for park purposes.
 - Develop with the Village of Mount Prospect, City of Des Plaines, Elk Grove Village, Elk Grove Township, Village of Arlington Heights, and the school districts along with underserved areas of the District that could be jointly developed for new parks.



- Develop a capital improvement strategy for underserved areas throughout the District for new parks and amenities.
 - Create a land acquisition policy that allows the District to acquire land that is environmentally sensitive, adjacent to existing park land, which creates connection with existing trails and in underserved areas of the District.
- Establish design principles for development of neighborhood parks, community parks, trails and key recreation amenities that create equitable experiences across the system for each type of District park.
 - Determine the appropriate design principles to be incorporated in each park design to create multiple experiences for all age segments in the area that is served by the park.
 - Evaluate each park for its recreation value and benefits to the users.
 - Establish a process to update as many parks each year as possible to achieve a park system highly desired by the community.
- Update older parks in the District by removing outdated equipment and broadening the level of experiences to at least four experiences in a neighborhood park and six to seven experiences for a community park in ten age segments in the District. Age segments: 2 - 5, 6 - 8, 9 - 12, 13 - 18, 19 - 30, 31 - 45, 46 - 55, 56 - 65, 66 - 75, 76+.
 - Continue to update parks throughout the District with capital dollars that are available each year.
 - Seek additional funding from the Mt. Prospect Park District community for renovating parks and recreation facilities across the system over the next ten years.
- Work with local partners to create a connected trail system throughout the District. Local partners include Village of Mount Prospect, City of Des Plaines, hospital groups, local school districts, adjacent park districts, adjacent communities and other public agencies and utilities.
 - Establish a trail committee with various partners and jurisdictions that are willing to contribute land and capital cost to develop a connected trail system. The committee should use a combination of funding sources to achieve an overall goal of additional miles of trails each year.
 - Establish a health goal for the District to become the healthiest park district in the region through the development of paved walking and biking trails.
 - Develop amenities along the trails such as fitness hubs, shade, benches, and low-level lighting for the community to enjoy year-round.
 - Develop heart healthy trails that are signed accordingly to encourage additional people to use the trails throughout the District.
 - Work within the Bike Plans framework that is established by both the of City of Des Plaines and Village of Mount Prospect.
- Develop nature trails in open space areas of the District to better facilitate exploration of these areas by the community who desire nature trails.
 - Develop a nature trail plan for the District for accessing nature trails and areas throughout the District.
 - Establish a maintenance management plan for taking care of the natural areas by removing non-native species in the natural areas.
 - Establish a "Friends of Nature Trails" to help develop and maintain the trails in the system.

- Update existing park site master plans and work to identify new funding sources for future development of neighborhood parks, community parks, specialty parks and trails in the District.
 - Update park site master plans that include new funding sources (grants, donations, and partnerships) to update parks that the community desires.
 - Update every park once every 20 years.
- Determine what to do with unused and unproductive park property and land leases in the District.
 - Develop a strategy to trade or sell unused property to remove it from the District's inventory if there is no conceivable plan to develop it. This would require a process to evaluate highest, best use and if it fits within the operational philosophy of the District.
- Acquire park land in the southern area of the District to develop a community park/neighborhood park to serve the needs of residents in that area.

FACILITIES

GOAL: PROVIDE HIGH QUALITY PUBLIC FACILITIES THAT ARE DESIRED MOST BY THE COMMUNITY TO ADDRESS THE DIVERSE NEEDS OF THE COMMUNITY AND MAINTAIN THESE FACILITIES IN A SAFE, CLEAN AND ATTRACTIVE MANNER.

- Update or replace key community recreation facilities that are at the end of their useful life to re-energize the community to use the new or updated facilities in the future.
 - Replace Big Surf Pool with a new aquatic center and include a feasibility study for determining the cost to build it, operate it and the return on investment.
 - Update Lions Recreation Center to be able to meet the indoor recreation needs of the community.
 - Update the Conservatory and grounds to increase overall capacity and parking.
 - Move programs at The Art Studio to the updated Lions Recreation Center when completed.
 - Update RecPlex and Kopp Park with a site master plan that includes renovations to the community center, removal of the sand volleyball courts, removal of the racquetball courts, exterior improvements, and parking. Consider adding a field house tied to the RecPlex to maximize the value of the site and to broaden the user types.
- Create the right balance of sports fields in the District.
 - Update existing sports fields to include appropriate turf, lights, drainage, restrooms, and parking to adequately meet the needs of the Mt. Prospect Park District sports community.
 - Create sports parks for leagues and tournaments.
 - Remove unused sports facilities that are no longer used and replace them with new sports fields that the community desires.
 - Add all weather sports fields to existing sports complexes.
- Provided needed sports courts in the District to meet the needs of all user types.
 - Add two additional outside basketball courts.
 - Add three additional outside pickleball courts and balance them across the District.
 - Remove sand volleyball courts at the RecPlex and replace them with additional recreation space.
 - Add additional indoor sports courts for basketball, volleyball, and pickleball.



- Consider specialty facilities such as a splash pad in the District as well as an outdoor adventure course, challenge course and additional access to nature areas.
 - Evaluate the cost benefit of each special use facility to not put pressure on the District's operational funds.
 - Determine if there is a partnership opportunity to help create special use facilities based on a lease or permitted basis.
 - Develop mini feasibility studies to determine development and operations cost for the facilities and ensure the operational dollars are in place to not overextend the District.
 - Enhance Hill Street Nature Center by adding signage and enhanced nature area plantings.
- Update the Veterans Memorial Bandshell to accommodate as many performing arts options as possible and add special events to the site.
 - Develop a program plan for the park site along with new additions that would expand the value and use of the bandshell.
 - Develop a special event venue around the facility to maximize use and develop innovative uses for the site to include special performances, events, and musicals for the community to enjoy.
 - Add shade to the audience area.
- Develop themed playgrounds throughout the park district that offer unique experiences for children ages 2-5 and 5-12 years of age across the District.
 - Consider development of themed playgrounds with community input to provide unique experiences throughout the District.
 - Add poured in place surfaces at various playgrounds with a goal of 50% established in the next ten years.
 - Develop a playground with a spray ground element to create a unique play area that is supported with amenities such as a restroom and small picnic shelters for people to rent.

RECREATION PROGRAMS

GOAL: DEVELOP AND EXPAND RECREATION PROGRAMS CONSIDERING NEW PRICING STRATEGIES, EXPANDING PARTNERSHIP OPPORTUNITIES, AND REINVENTING CERTAIN PROGRAMS FOR LONG-TERM VIABILITY THAT REFLECT MARKET TRENDS AND NEEDS.

- Develop and/or expand core programming in the following areas: fitness and wellness, senior fitness, wellness and recreation, District owned youth sports programs, outdoor adventure programs, pickleball programs and clinics, youth summer camps, adult sports, and special events.
 - Develop mini business plans for each core program area to determine the market size, other service providers, the District's capability to meet the core program area's needs and budget accordingly.
 - Develop a pricing model for new core programs that include direct and indirect costs. Choose a cost recovery goal that the District is capable of instituting system wide.
 - Develop a marketing strategy for each new core program to maximize the ability to be successful when the program is rolled out.
 - Move contract instructors' fees for new core programs from 70% to 60%.
- Develop a sports strategy for youth sports and adult sports to maximize the use of sports fields and courts in the District.
 - Determine what new youth and adult sports programs will be developed as well as what sports venue can accommodate the sport through redesign.

- Update the pricing policy to reflect the desired cost recovery goal for sports programs in the District based on public and private good and direct and indirect costs.
 - Test market new youth and adult sport programs to see how well the community would accept the new program being provided by the District.
- Develop business plans for key recreation attractions to include aquatic facilities, recreation centers, the Friendship Park Conservatory, Veterans Memorial Bandshell, golf course, and sports complexes.
 - Develop an operating proforma for each facility that focuses on direct and indirect costs as well as program strategies to maximize the use of certain venues.
 - Develop a formal marketing strategy for each core program area and recreation attraction to maximize the use and revenue capability of the venue.
 - Teach staff to operate in the business model to maximize their efficiency and revenue capability.
 - Consider allowing revenue producing facilities to operate with a revolving fund to be able to access revenues when required. This could be when programs are in high demand and where staff needs better equipment or more pay for instructors to maximize the programs' value to the community.
 - Develop an equipment replacement fund for key recreation venues.
 - Fitness equipment to be replaced per the fitness equipment replacement plan in the CIP.
 - Determine dynamic pricing for primetime/non-primetime, weekday and weekend pricing for reservations, rental of spaces, programs, and events.
- Develop training programs for fulltime, part-time, and seasonal staff in recreation services.
 - Increase training of staff in marketing, pricing, and development of key program delivery for all core programs that has a high level of investment in facilities and equipment.
 - Teach staff to develop and understand mini operational proformas for their core services so they are tracking true cost and data to help make good decisions.
 - Expand existing staff talent by developing additional program experts in fitness, sports, preschool, senior services, outdoor recreation, art, dance, special events, and aquatics so that the District is the agency of choice for residents.
- Update partnership policies with public/public partners, public/not-for-profit partners, and public/private partners with performance measures to ensure accountability.
 - Establish a policy for public/public partnerships, public/not-for-profit partnerships, and public/private partnerships.
 - Determine what level of equity is in each partnership as well as level of cost for the District and partners investing in the partnership.
 - Review existing IGA's for update timing and renegotiate where needed. Develop new IGA's where required.

OPERATIONS AND MAINTENANCE

GOAL: DEVELOP MAINTENANCE SYSTEMS AND STRATEGIES THAT IMPROVE EFFICIENCIES AND EFFECTIVENESS OF MAINTAINING PARKS AND RECREATION FACILITIES BOTH INTERNALLY AND EXTERNALLY.

- Develop a maintenance management plan for managing by standards for park maintenance, golf course maintenance, indoor facility maintenance and sports field maintenance.
 - Establish standards and train staff on how to implement these standards throughout the parks in the system.



- Daily costs for implementing the standards will be incorporated into the Productive Parks software and reported on a quarterly basis to the Director.
 - Park maintenance will assign one person to track cost and performance data for each of the three departments.
 - Recreation staff will work with park maintenance staff to establish maintenance standards they desire for their programs at facilities and amenities.
 - Track unit costs based on cost per acre, cost per mile of trail, cost per field, cost per square foot and cost per game.
 - Determine how volunteers can help with maintenance at parks and recreation facilities that add value to the maintenance practices in place now.
 - Seek more volunteers to work in the Conservatory and in maintaining flowers in the park district.
- Establish a lifecycle replacement schedule for park amenities, facilities, and equipment.
 - Budget for lifecycle replacement through user fees and taxes to maximize efficiency for work crews responsible for maintaining the District facilities and equipment.
 - Consider all weather turf fields for some competitive soccer fields due to the weather in the spring and fall.
 - Create a lifecycle replacement schedule for park amenities, HVAC equipment, park maintenance equipment, parking lots, and structures in the park and on trails.
 - Seek to invest at least 5% of total asset value each year to take care of what the District owns.
 - Update some parking areas and trails in the District with overlays.
- Develop a strategy to deal with drainage and lighting problems on existing sports fields to manage them better and improve play conditions.
 - Develop a maintenance management plan to manage sports fields in the District through proper design.
 - Develop a lighting plan for existing sports fields that are used during the spring and fall to extend their playability for sports groups in the District.
 - Seek support from users, who benefit from having lights, to invest with the District on their designated fields for improved drainage and lighting.
 - Update sports field lighting at Melas Park, Kopp Park, Rosemary S. Argus Friendship Park, Lions Memorial Park, and Meadows Park.
- Develop a maintenance plan to update signage in parks, renovate the maintenance shop at the golf course, enhance tree management in parks, and add storage space for parks.
 - Develop a signage and brand plan for parks to create a positive image for the District to provide consistent messaging.
 - Renovate the maintenance shop at the golf course to improve efficiency of maintenance crews.
 - Develop a tree management and pruning schedule for key parks in the District.
 - Determine the storage needs for park maintenance and recreation staff to effectively manage their equipment and supplies.
 - Develop a tree replacement program that replaces two trees for every tree taken down.
- Develop an ongoing “Train the Trainer” program within park maintenance.
 - Send key staff to maintenance management schools.

- Have key staff trained in park maintenance that can train full-time, part-time, and seasonal staff in best practices as it applies to care of parks, gardens, landscaping, and plants in the parks.
- Develop an ongoing recruitment program for park and recreation staff to ensure positions are filled in park maintenance and recreation services.
- Consider hiring a volunteer coordinator to recruit, train and place volunteers in key areas of the park district to support existing staff in areas they do not have the time to do the work required. This would include volunteer coaches' recruitment and training.
- Develop a succession plan for the park's maintenance division and park workers at the golf course.
- Develop volunteers as a core business for the District to support park maintenance, recreation programs and other District services. Explore hiring a volunteer coordinator.
 - Hire a volunteer coordinator for the District to oversee the development, recruitment, and placement of volunteers.
 - Develop a list of job opportunities that the District can use volunteers for that would add value and support making the District better in delivery of services.
 - Develop a coach's volunteer training program to teach volunteer coaches the sport and coaching techniques.
 - Develop a volunteer spotlight on the District's website to highlight people who volunteer with the District and the value they receive being a volunteer.
 - Develop a volunteer recognition program for those who volunteer with the District each year.
 - Use volunteer time as in-kind dollars on grants back to the District at \$29.25 per hour of volunteer time.

FINANCING

GOAL: REMAIN FISCALLY RESPONSIBLE IN A CHANGING WORLD THROUGH EFFECTIVE USE OF FINANCIAL DATA AND PARTNERSHIPS WHILE SEEKING POSITIVE VOTER SUPPORT FOR AN ENHANCED TAXPAYER INVESTMENT IN THE DISTRICT.

- Develop a finance strategy that informs residents of what level of investment they have made in the District over the last 67 years to gain their understanding and trust on how well the District has managed their financial resources. To support what the community expects from the District in improved parks, recreation facilities and amenities an increase in the levy is necessary.
 - Seek the board's support to create a levy or bond issue committee to support and develop a communication plan that informs residents about the District and where the District has been over the last 20+ years.
 - Demonstrate to the voters what the levy increase or bond issue will provide them and where the dollars will be spent across the District on capital improvements based on the results of the citizen survey.
 - Hire a campaign fundraiser and message consultant to help create the needed resources to create a positive campaign through effective educational materials and a speaker's bureau of individuals trained on the park districts needs and the levy or bond issue before the voter to support the District for the next ten years.
- Develop updated policies on pricing, earned income and partnerships to create fairness for user investment in the District programs and services.



- The finance team will work with the recreation staff to evaluate pricing of services across the system to achieve the level of cost recovery desired from programs, facilities, and services.
 - Establish an updated earned income policy that allows the District to create more earned income from various services to support District needs.
 - Update partnership policies to ensure partners are investing in their fair share of the services provided by the District.
 - Look at additional funding sources to support the entire District from grants, alliances, sponsorships and earned income opportunities.
 - Develop business plans for all revenue producing facilities and programs to maximize what the District gets in earned income.
- Encourage stronger financial support from the Parks Foundation for necessary District improvements.
 - Outline District fundraising needs and present to the Parks Foundation Board seeking consensus on projects that will enhance parks, recreation facilities and amenities for the Mt. Prospect Park District community.
 - Establish a fundraising strategic plan that incorporates fundraising goals for individual park projects as well as funding for events that are fully inclusive to marginalized residents.
- Create a Citizen Group for the bond issue.
 - Use a Citizen's Group to develop a fundraising campaign for the bond issue with the goal of educating District voters on the community benefits of a passed bond referendum.
 - Seek key investors with matching dollars to support District projects.
 - Work to engage the top fifty community/District leaders in a capital campaign by educating them on the need for park improvements. Seek their support to help pass a bond issue or operating levy.
- Develop and institutionalize earned income strategies to support the operational cost of the District.
 - Contract with a grants consultant to research and write grants for the District.
 - Seek out additional earned income dollars from existing sponsorships and advertising dollars for sports fields, recreation centers, along trails, in the park's brochure, website and programs to offset operational costs.
- Develop a District marketing plan to consistently inform users what opportunities exist to access the District facilities and programs.
 - The marketing plan should establish a budget that supports at least 3-5% of the District's total budget for marketing the District and services provided.
 - Develop a strategy to inform users what the needs of the District are and how to support the District in a capital campaign.
 - The marketing plan should address how to inform users on accessing services in the District.
 - The marketing plan should work with the recreation staff to seek feedback on how well services are being provided and how to promote these services effectively.
 - The marketing staff needs to work closely with the recreation staff on how to effectively sell their programs to the community.
 - Communicate the District boundaries and who lives in the District.

CAPITAL IMPROVEMENT

GOAL: DEVELOP A CAPITAL IMPROVEMENT PLAN THAT ADDRESSES THE NEEDS OF PARK AND RECREATION FACILITIES IN THE DISTRICT OVER THE NEXT 10 YEARS.

- Replace Big Surf with new Aquatic Center.
- Develop and implement a Capital Improvement Plan for the District based on the Comprehensive Master Plan to address the capital needs over the next ten years.
 - Determine the lifecycle costs of all assets in the District to update them to an acceptable level.
 - Determine what capital improvements will happen first each year and what the District can accomplish each year.
 - Break capital improvements out into sections for parks (existing and new), recreation facilities (existing and new), trails (existing and new).
 - Apply for federal, state, and private funds to support capital improvements.
 - Seek partnership dollars for capital improvements that could include a capital improvement fee from sports groups, health and wellness support from hospitals, corporate support for supporting heart healthy trails and from the school district.
 - Prioritize projects that leverage capital funds with in-kind labor, donations, grants, partnerships, and other funding sources.
- Determine the amount of capital improvements the District can sustainability implement in any one year.
 - Determine the level of capacity the staff can bring online that are needed in the District.
 - Determine the highest needs first based on what the public desires from the citizen surveys. This should focus on unmet needs, lifecycle replacement and approved amenities from the capital improvement plan.
 - Ensure operational dollars can support new capital costs so that the value can be seen by the users of the amenity.
 - Develop a feasibility study for high end amenities such as a new aquatic center to ensure that the District can successfully construct and operate new facilities in a sustainable manner that would include life cycle replacement and cost recovery goals.
- Ensure capital improvement dollars are spent equitably across the District based on District operations and functions.
 - Track the capital cost spent to demonstrate to residents that the District was fair and equitable in how they continue to invest the capital dollars approved by District voters.
 - Prioritize investment in areas of the District that are currently underserved with parks and recreation facilities.
 - Include District residents in the process of determining future facility improvements that will best serve the needs of their neighborhoods and other areas throughout District.
 - Update recreation facilities outlined to include replacement of Big Surf aquatic center, the RecPlex exterior and interior improvements, the Friendship Park Conservatory, the Veterans Memorial Bandshell, and Lions Recreation Center.
- Prioritize reorganization of existing sports fields to provide higher quality facilities while also simplifying District maintenance practices.
 - Consider removing various ballfields located in smaller neighborhood parks where only one or two basic fields exist today; add fields where possible in larger parks to consolidate programming, operations, and maintenance needs.

- Invest in synthetic turf fields at recreation complexes to increase playability and minimize weather-related cancellations.
- Invest in other amenities at sport complexes to maximize use and leverage investment in synthetic turf surfaces, including lighting, modern restrooms, and concession facilities.
- Continue implementing the playground replacement program.
 - Replace playgrounds on regular rotation as they reach their 20-year lifespan.
 - Diversify playgrounds with greater variety of play structures/amenities to encourage users to visit different parks.
 - Playgrounds should be designed in alignment of new playground trends including offering major destination play opportunities as well as nature play and accessible/inclusive play opportunities.
- Add trail facilities throughout District to increase access to parks and promote community health and fitness.
 - Introduce a mix of paved trails throughout the District.
 - Prioritize trail expansion projects equitably throughout the District, prioritizing parks and areas that are underserved in comparison to other areas.
 - Partner with the public agencies within the District boundaries to ensure connectivity to local bicycle facilities and sidewalks. Advocate for development of a fully connected bicycle and pedestrian network by working within the existing bike plans with the Village of Mount Prospect and City of Des Plaines.
 - Add trail markings to indicate distance traveled on park trails.



APPENDIX A – CORE VS. CASUAL PARTICIPATION TRENDS GENERAL SPORTS

National Core vs Casual Participatory Trends - General Sports								
Activity	Participation Levels						% Change	
	2016		2020		2021		5-Year Trend	1-Year Trend
	#	%	#	%	#	%		
Basketball	22,343	100%	27,753	100%	27,135	100%	21.4%	-2.2%
Casual (1-12 times)	7,486	34%	11,962	43%	11,019	41%	47.2%	-7.9%
Core (13+ times)	14,857	66%	15,791	57%	16,019	59%	7.8%	1.4%
Golf (9 or 18-Hole Course)	23,815	100%	24,804	100%	25,111	100%	5.4%	1.2%
Tennis	18,079	100%	21,642	100%	22,617	100%	25.1%	4.5%
Baseball	14,760	100%	15,731	100%	15,587	100%	5.6%	-0.9%
Casual (1-12 times)	5,673	38%	8,089	51%	7,392	47%	30.3%	-8.6%
Core (13+ times)	9,087	62%	7,643	49%	8,195	53%	-9.8%	7.2%
Soccer (Outdoor)	11,932	100%	12,444	100%	12,556	100%	5.2%	0.9%
Casual (1-25 times)	6,342	53%	8,360	67%	7,586	60%	19.6%	-9.3%
Core (26+ times)	5,590	47%	4,084	33%	4,970	40%	-11.1%	21.7%
Softball (Slow Pitch)	7,690	100%	6,349	100%	6,008	100%	-21.9%	-5.4%
Casual (1-12 times)	3,377	44%	2,753	43%	2,729	45%	-19.2%	-0.9%
Core (13+ times)	4,314	56%	3,596	57%	3,279	55%	-24.0%	-8.8%
Football (Flag)	6,173	123%	7,001	121%	6,889	123%	11.6%	-1.6%
Casual (1-12 times)	3,249	53%	4,287	61%	4,137	60%	27.3%	-3.5%
Core (13+ times)	2,924	47%	2,714	39%	2,752	40%	-5.9%	1.4%
Core Age 6 to 17 (13+ times)	1,401	23%	1,446	21%	1,574	23%	12.3%	8.9%
Volleyball (Court)	6,216	100%	5,410	100%	5,849	100%	-5.9%	8.1%
Casual (1-12 times)	2,852	46%	2,204	41%	2,465	42%	-13.6%	11.8%
Core (13+ times)	3,364	54%	3,206	59%	3,384	58%	0.6%	5.6%
Badminton	7,354	100%	5,862	100%	6,061	100%	-17.6%	3.4%
Casual (1-12 times)	5,285	72%	4,129	70%	4,251	70%	-19.6%	3.0%
Core (13+ times)	2,069	28%	1,733	30%	1,810	30%	-12.5%	4.4%
Football (Touch)	5,686	100%	4,846	100%	4,884	100%	-14.1%	0.8%
Casual (1-12 times)	3,304	58%	2,990	62%	3,171	65%	-4.0%	6.1%
Core (13+ times)	2,383	42%	1,856	38%	1,713	35%	-28.1%	-7.7%
Soccer (Indoor)	5,117	100%	5,440	100%	5,408	100%	5.7%	-0.6%
Casual (1-12 times)	2,347	46%	3,377	62%	3,054	56%	30.1%	-9.6%
Core (13+ times)	2,770	54%	2,063	38%	2,354	44%	-15.0%	14.1%
Football (Tackle)	5,481	146%	5,054	144%	5,228	140%	-4.6%	3.4%
Casual (1-25 times)	2,242	41%	2,390	47%	2,642	51%	17.8%	10.5%
Core (26+ times)	3,240	59%	2,665	53%	2,586	49%	-20.2%	-3.0%
Core Age 6 to 17 (26+ times)	2,543	46%	2,226	44%	2,110	40%	-17.0%	-5.2%
Gymnastics	5,381	100%	3,848	100%	4,268	100%	-20.7%	10.9%
Casual (1-49 times)	3,580	67%	2,438	63%	2,787	65%	-22.2%	14.3%
Core (50+ times)	1,800	33%	1,410	37%	1,482	35%	-17.7%	5.1%
Volleyball (Sand/Beach)	5,489	100%	4,320	100%	4,184	100%	-23.8%	-3.1%
Casual (1-12 times)	3,989	73%	3,105	72%	2,918	70%	-26.8%	-6.0%
Core (13+ times)	1,500	27%	1,215	28%	1,265	30%	-15.7%	4.1%
Track and Field	4,116	100%	3,636	100%	3,587	100%	-12.9%	-1.3%
Casual (1-25 times)	1,961	48%	1,589	44%	1,712	48%	-12.7%	7.7%
Core (26+ times)	2,155	52%	2,046	56%	1,875	52%	-13.0%	-8.4%
NOTE: Participation figures are in 000's for the US population ages 6 and over								
Participation Growth/Decline	Large Increase (greater than 25%)		Moderate Increase (0% to 25%)		Moderate Decrease (0% to -25%)		Large Decrease (less than -25%)	
Core vs Casual Distribution	Mostly Core Participants (greater than 75%)		More Core Participants (56-74%)		Evenly Divided (45-55% Core and Casual)		More Casual Participants (56-74%)	
							Mostly Casual Participants (greater than 75%)	



GENERAL SPORTS (CONTINUED)

National Core vs Casual Participatory Trends - General Sports								
Activity	Participation Levels						% Change	
	2016		2020		2021		5-Year Trend	1-Year Trend
	#	%	#	%	#	%		
Cheerleading	4,029	100%	3,308	100%	3,465	100%	-14.0%	4.7%
<i>Casual (1-25 times)</i>	2,365	59%	1,931	58%	2,030	59%	-14.2%	5.1%
<i>Core (26+ times)</i>	1,664	41%	1,377	42%	1,435	41%	-13.8%	4.2%
Pickleball	2,815	100%	4,199	100%	4,819	100%	71.2%	14.8%
<i>Casual (1-12 times)</i>	1,710	61%	2,835	68%	3,454	72%	102.0%	21.8%
<i>Core (13+ times)</i>	1,106	39%	1,364	32%	1,365	28%	23.4%	0.1%
Racquetball	3,579	100%	3,426	100%	3,260	100%	-8.9%	-4.8%
<i>Casual (1-12 times)</i>	2,488	70%	2,476	72%	2,270	70%	-8.8%	-8.3%
<i>Core (13+ times)</i>	1,092	31%	950	28%	990	30%	-9.3%	4.2%
Ice Hockey	2,697	100%	2,270	100%	2,306	100%	-14.5%	1.6%
<i>Casual (1-12 times)</i>	1,353	50%	1,165	51%	1,206	52%	-10.9%	3.5%
<i>Core (13+ times)</i>	1,344	50%	1,105	49%	1,101	48%	-18.1%	-0.4%
Ultimate Frisbee	3,673	100%	2,325	100%	2,190	100%	-40.4%	-5.8%
<i>Casual (1-12 times)</i>	2,746	75%	1,476	63%	1,441	66%	-47.5%	-2.4%
<i>Core (13+ times)</i>	927	25%	849	37%	749	34%	-19.2%	-11.8%
Softball (Fast Pitch)	2,467	100%	1,811	100%	2,088	100%	-15.4%	15.3%
<i>Casual (1-25 times)</i>	1,198	49%	650	36%	934	45%	-22.0%	43.7%
<i>Core (26+ times)</i>	1,269	51%	1,162	64%	1,154	55%	-9.1%	-0.7%
Lacrosse	2,090	100%	1,884	100%	1,892	100%	-9.5%	0.4%
<i>Casual (1-12 times)</i>	1,153	55%	902	48%	1,009	53%	-12.5%	11.9%
<i>Core (13+ times)</i>	938	45%	982	52%	883	47%	-5.9%	-10.1%
Wrestling	1,922	100%	1,931	100%	1,937	100%	0.8%	0.3%
<i>Casual (1-25 times)</i>	1,139	59%	1,239	64%	1,290	67%	13.3%	4.1%
<i>Core (26+ times)</i>	782	41%	692	36%	647	33%	-17.3%	-6.5%
Roller Hockey	1,929	100%	1,500	100%	1,425	100%	-26.1%	-5.0%
<i>Casual (1-12 times)</i>	1,438	75%	1,129	75%	1,088	76%	-24.3%	-3.6%
<i>Core (13+ times)</i>	491	25%	371	25%	337	24%	-31.4%	-9.2%
Boxing for Competition	1,210	100%	1,361	100%	1,460	100%	20.7%	7.3%
<i>Casual (1-12 times)</i>	1,035	86%	1,214	89%	1,262	86%	21.9%	4.0%
<i>Core (13+ times)</i>	176	15%	147	11%	199	14%	13.1%	35.4%
Rugby	1,550	100%	1,242	100%	1,238	100%	-20.1%	-0.3%
<i>Casual (1-7 times)</i>	1,090	70%	807	65%	778	63%	-28.6%	-3.6%
<i>Core (8+ times)</i>	460	30%	435	35%	460	37%	0.0%	5.7%
Squash	1,549	100%	1,163	100%	1,185	100%	-23.5%	1.9%
<i>Casual (1-7 times)</i>	1,111	72%	669	58%	720	61%	-35.2%	7.6%
<i>Core (8+ times)</i>	437	28%	495	43%	466	39%	6.6%	-5.9%
Golf (Entertainment Venue)	8,173	100%	12,057	100%	12,362	100%	51.3%	2.5%
NOTE: Participation figures are in 000's for the US population ages 6 and over								
Participation Growth/Decline	Large Increase (greater than 25%)		Moderate Increase (0% to 25%)		Moderate Decrease (0% to -25%)		Large Decrease (less than -25%)	
Core vs Casual Distribution	Mostly Core Participants (greater than 75%)		More Core Participants (56-74%)		Evenly Divided (45-55% Core and Casual)		More Casual Participants (56-74%)	
							Mostly Casual Participants (greater than 75%)	

GENERAL FITNESS

National Core vs Casual Participatory Trends - General Fitness								
Activity	Participation Levels						% Change	
	2016		2020		2021		5-Year Trend	1-Year Trend
	#	%	#	%	#	%		
Fitness Walking	107,895	100%	114,044	100%	115,814	100%	7.3%	1.6%
<i>Casual (1-49 times)</i>	34,535	32%	34,742	30%	39,036	34%	13.0%	12.4%
<i>Core (50+ times)</i>	73,359	68%	79,302	70%	76,778	66%	4.7%	-3.2%
Treadmill	51,872	100%	49,832	100%	53,627	100%	3.4%	7.6%
<i>Casual (1-49 times)</i>	23,490	45%	19,549	39%	25,353	47%	7.9%	29.7%
<i>Core (50+ times)</i>	28,381	55%	30,283	61%	28,276	53%	-0.4%	-6.6%
Free Weights (Dumbbells/Hand Weights)	51,513	100%	53,256	100%	52,636	100%	2.2%	-1.2%
<i>Casual (1-49 times)</i>	18,245	35%	20,070	38%	21,560	41%	18.2%	7.4%
<i>Core (50+ times)</i>	33,268	65%	33,186	62%	31,076	59%	-6.6%	-6.4%
Running/Jogging	47,384	100%	50,652	100%	48,977	100%	3.4%	-3.3%
<i>Casual (1-49 times)</i>	21,764	46%	24,438	48%	23,441	48%	7.7%	-4.1%
<i>Core (50+ times)</i>	25,621	54%	26,214	52%	25,537	52%	-0.3%	-2.6%
Stationary Cycling (Recumbent/Upright)	36,118	100%	31,287	100%	32,453	100%	-10.1%	3.7%
<i>Casual (1-49 times)</i>	18,240	51%	13,249	42%	15,124	47%	-17.1%	14.2%
<i>Core (50+ times)</i>	17,878	49%	18,038	58%	17,330	53%	-3.1%	-3.9%
Weight/Resistant Machines	35,768	100%	30,651	100%	30,577	100%	-14.5%	-0.2%
<i>Casual (1-49 times)</i>	14,346	40%	10,940	36%	11,954	39%	-16.7%	9.3%
<i>Core (50+ times)</i>	21,422	60%	19,711	64%	18,624	61%	-13.1%	-5.5%
Elliptical Motion/Cross Trainer	32,218	100%	27,920	100%	27,618	100%	-14.3%	-1.1%
<i>Casual (1-49 times)</i>	15,687	49%	14,403	52%	14,156	51%	-9.8%	-1.7%
<i>Core (50+ times)</i>	16,532	51%	13,517	48%	13,461	49%	-18.6%	-0.4%
Yoga	26,268	100%	32,808	102%	34,347	100%	30.8%	4.7%
<i>Casual (1-49 times)</i>	15,486	59%	19,953	61%	20,110	59%	29.9%	0.8%
<i>Core (50+ times)</i>	10,782	41%	13,471	41%	14,237	41%	32.0%	5.7%
Free Weights (Barbells)	26,473	100%	28,790	100%	28,243	100%	6.7%	-1.9%
<i>Casual (1-49 times)</i>	10,344	39%	13,428	47%	12,649	45%	22.3%	-5.8%
<i>Core (50+ times)</i>	16,129	61%	15,363	53%	15,595	55%	-3.3%	1.5%
Dance, Step, Choreographed Exercise	21,839	100%	25,160	100%	24,752	100%	13.3%	-1.6%
<i>Casual (1-49 times)</i>	14,158	65%	16,652	66%	16,622	67%	17.4%	-0.2%
<i>Core (50+ times)</i>	7,681	35%	8,507	34%	8,130	33%	5.8%	-4.4%
Bodyweight Exercise	25,110	100%	22,845	100%	22,629	100%	-9.9%	-0.9%
<i>Casual (1-49 times)</i>	9,763	39%	9,581	42%	9,915	44%	1.6%	3.5%
<i>Core (50+ times)</i>	15,347	61%	13,264	58%	12,714	56%	-17.2%	-4.1%
Aerobics (High Impact/ Intensity Training)	10,575	100%	10,954	100%	10,400	100%	-1.7%	-5.1%
<i>Casual (1-49 times)</i>	7,135	67%	8,331	76%	8,347	80%	17.0%	0.2%
<i>Core (50+ times)</i>	3,440	33%	2,623	24%	2,053	20%	-40.3%	-21.7%
Stair Climbing Machine	15,079	100%	11,261	100%	11,786	100%	-21.8%	4.7%
<i>Casual (1-49 times)</i>	9,332	62%	6,339	56%	7,332	62%	-21.4%	15.7%
<i>Core (50+ times)</i>	5,747	38%	4,922	44%	4,453	38%	-22.5%	-9.5%
Cross-Training Style Workout	12,914	100%	9,179	100%	9,764	100%	-24.4%	6.4%
<i>Casual (1-49 times)</i>	6,430	50%	3,476	38%	4,179	43%	-35.0%	20.2%
<i>Core (50+ times)</i>	6,483	50%	5,704	62%	5,585	57%	-13.9%	-2.1%
NOTE: Participation figures are in 000's for the US population ages 6 and over								
Participation Growth/Decline	Large Increase (greater than 25%)		Moderate Increase (0% to 25%)		Moderate Decrease (0% to 25%)		Large Decrease (less than 25%)	
Core vs Casual Distribution	Mostly Core Participants (greater than 75%)		More Core Participants (56-74%)		Evenly Divided (45-55% Core and Casual)		More Casual Participants (56-74%)	
							Mostly Casual Participants (greater than 75%)	



GENERAL FITNESS (CONTINUED)

National Core vs Casual Participatory Trends - General Fitness								
Activity	Participation Levels						% Change	
	2016		2020		2021		5-Year Trend	1-Year Trend
	#	%	#	%	#	%		
Trail Running	8,582	100%	11,854	100%	12,520	100%	45.9%	5.6%
Stationary Cycling (Group)	8,937	100%	6,054	100%	5,939	100%	-33.5%	-1.9%
<i>Casual (1-49 times)</i>	5,751	64%	3,134	52%	3,134	53%	-45.5%	0.0%
<i>Core (50+ times)</i>	3,186	36%	2,920	48%	2,805	47%	-12.0%	-3.9%
Pilates Training	8,893	100%	9,905	100%	9,745	100%	9.6%	-1.6%
<i>Casual (1-49 times)</i>	5,525	62%	6,668	67%	6,611	68%	19.7%	-0.9%
<i>Core (50+ times)</i>	3,367	38%	3,237	33%	3,133	32%	-6.9%	-3.2%
Cardio Kickboxing	6,899	100%	5,295	100%	5,099	100%	-26.1%	-3.7%
<i>Casual (1-49 times)</i>	4,760	69%	3,438	65%	3,328	65%	-30.1%	-3.2%
<i>Core (50+ times)</i>	2,139	31%	1,857	35%	1,771	35%	-17.2%	-4.6%
Boot Camp Style Training	6,583	100%	4,969	100%	5,169	100%	-21.5%	4.0%
<i>Casual (1-49 times)</i>	4,484	68%	3,204	64%	3,461	67%	-22.8%	8.0%
<i>Core (50+ times)</i>	2,099	32%	1,765	36%	1,709	33%	-18.6%	-3.2%
Martial Arts	5,745	100%	6,064	100%	6,186	100%	7.7%	2.0%
<i>Casual (1-12 times)</i>	1,964	34%	2,679	44%	2,728	44%	38.9%	1.8%
<i>Core (13+ times)</i>	3,780	66%	3,385	56%	3,458	56%	-8.5%	2.2%
Boxing for Fitness	5,175	100%	5,230	100%	5,237	100%	1.2%	0.1%
<i>Casual (1-12 times)</i>	2,678	52%	2,962	57%	2,985	57%	11.5%	0.8%
<i>Core (13+ times)</i>	2,496	48%	2,268	43%	2,252	43%	-9.8%	-0.7%
Tai Chi	3,706	100%	3,300	100%	3,393	100%	-8.4%	2.8%
<i>Casual (1-49 times)</i>	2,245	61%	1,858	56%	2,001	59%	-10.9%	7.7%
<i>Core (50+ times)</i>	1,461	39%	1,442	44%	1,393	41%	-4.7%	-3.4%
Barre	3,329	100%	3,579	100%	3,659	100%	9.9%	2.2%
<i>Casual (1-49 times)</i>	2,636	79%	2,721	76%	2,822	77%	7.1%	3.7%
<i>Core (50+ times)</i>	693	21%	858	24%	837	23%	20.8%	-2.4%
Triathlon (Traditional/Road)	2,374	100%	1,846	100%	1,748	100%	-26.4%	-5.3%
Triathlon (Non-Traditional/Off Road)	1,705	100%	1,363	100%	1,304	100%	-23.5%	-4.3%
NOTE: Participation figures are in 000's for the US population ages 6 and over								
Participation Growth/Decline	Large Increase (greater than 25%)		Moderate Increase (0% to 25%)		Moderate Decrease (0% to 25%)		Large Decrease (less than 25%)	
Core vs Casual Distribution	Mostly Core Participants (greater than 75%)		More Core Participants (56-74%)		Evenly Divided (45-55% Core and Casual)		More Casual Participants (56-74%)	
	Mostly Casual Participants (greater than 75%)							

OUTDOOR/ADVENTURE RECREATION

National Core vs Casual Participatory Trends - Outdoor / Adventure Recreation								
Activity	Participation Levels						% Change	
	2016		2020		2021		5-Year Trend	1-Year Trend
	#	%	#	%	#	%		
Hiking (Day)	42,128	100%	57,808	100%	58,697	100%	39.3%	1.5%
Bicycling (Road)	38,365	100%	44,471	100%	42,775	100%	11.5%	-3.8%
Casual (1-25 times)	19,244	50%	23,720	53%	22,280	52%	15.8%	-6.1%
Core (26+ times)	19,121	50%	20,751	47%	20,495	48%	7.2%	-1.2%
Fishing (Freshwater)	38,121	100%	42,556	100%	40,853	100%	7.2%	-4.0%
Casual (1-7 times)	20,308	53%	24,309	57%	22,451	55%	10.6%	-7.6%
Core (8+ times)	17,813	47%	18,247	43%	18,403	45%	3.3%	0.9%
Camping (< 1/4 Mile of Vehicle/Home)	26,467	100%	36,082	100%	35,985	100%	36.0%	-0.3%
Camping (Recreational Vehicle)	15,855	100%	17,825	100%	16,371	100%	3.3%	-8.2%
Casual (1-7 times)	8,719	55%	11,281	63%	9,688	59%	11.1%	-14.1%
Core (8+ times)	7,136	45%	6,544	37%	6,683	41%	-6.3%	2.1%
Fishing (Saltwater)	12,266	100%	14,527	100%	13,790	100%	12.4%	-5.1%
Casual (1-7 times)	7,198	59%	9,109	63%	8,543	62%	18.7%	-6.2%
Core (8+ times)	5,068	41%	5,418	37%	5,246	38%	3.5%	-3.2%
Birdwatching (>1/4 mile of Vehicle/Home)	11,589	100%	15,228	100%	14,815	100%	27.8%	-2.7%
Backpacking Overnight	10,151	100%	10,746	100%	10,306	100%	1.5%	-4.1%
Bicycling (Mountain)	8,615	100%	8,998	100%	8,693	100%	0.9%	-3.4%
Casual (1-12 times)	4,273	50%	4,803	53%	4,517	52%	5.7%	-6.0%
Core (13+ times)	4,342	50%	4,194	47%	4,176	48%	-3.8%	-0.4%
Archery	7,903	100%	7,249	100%	7,342	100%	-7.1%	1.3%
Casual (1-25 times)	6,650	84%	6,102	84%	6,054	82%	-9.0%	-0.8%
Core (26+ times)	1,253	16%	1,147	16%	1,288	18%	2.8%	12.3%
Fishing (Fly)	6,456	100%	7,753	100%	7,458	100%	15.5%	-3.8%
Casual (1-7 times)	4,183	65%	5,020	65%	4,762	64%	13.8%	-5.1%
Core (8+ times)	2,273	35%	2,733	35%	2,696	36%	18.6%	-1.4%
Skateboarding	6,442	100%	8,872	100%	8,747	100%	35.8%	-1.4%
Casual (1-25 times)	3,955	61%	6,315	71%	6,181	71%	56.3%	-2.1%
Core (26+ times)	2,487	39%	2,557	29%	2,566	29%	3.2%	0.4%
Climbing (Indoor)	-	n/a	5,535	100%	5,684	100%	n/a	2.7%
Roller Skating (In-Line)	5,381	100%	4,892	100%	4,940	100%	-8.2%	1.0%
Casual (1-12 times)	3,861	72%	3,466	71%	3,525	71%	-8.7%	1.7%
Core (13+ times)	1,520	28%	1,425	29%	1,415	29%	-6.9%	-0.7%
Bicycling (BMX)	3,104	100%	3,880	100%	3,861	100%	24.4%	-0.5%
Casual (1-12 times)	1,760	57%	2,532	65%	2,466	64%	40.1%	-2.6%
Core (13+ times)	1,344	43%	1,348	35%	1,396	36%	3.9%	3.6%
Climbing (Traditional/Ice/Mountaineering)	2,790	100%	2,456	100%	2,374	100%	-14.9%	-3.3%
Climbing (Sport/Boulder)	-	n/a	2,290	100%	2,301	100%	n/a	0.5%
Adventure Racing	2,999	100%	1,966	100%	1,826	100%	-39.1%	-7.1%
Casual (1 times)	1,081	36%	328	17%	312	17%	-71.1%	-4.9%
Core (2+ times)	1,918	64%	1,638	83%	1,514	83%	-21.1%	-7.6%
NOTE: Participation figures are in 000's for the US population ages 6 and over								
Participation Growth/Decline	Large Increase (greater than 25%)		Moderate Increase (0% to 25%)		Moderate Decrease (0% to -25%)		Large Decrease (less than -25%)	
Core vs Casual Distribution	Mostly Core Participants (greater than 75%)		More Core Participants (56-74%)		Evenly Divided (45-55% Core and Casual)		More Casual Participants (56-74%)	



AQUATICS

National Core vs Casual Participatory Trends - Aquatics								
Activity	Participation Levels						% Change	
	2016		2020		2021		5-Year Trend	1-Year Trend
	#	%	#	%	#	%		
Swimming (Fitness)	26,601	100%	25,666	100%	25,620	100%	-3.7%	-0.2%
<i>Casual (1-49 times)</i>	17,781	67%	17,987	70%	17,598	69%	-1.0%	-2.2%
<i>Core (50+ times)</i>	8,820	33%	7,680	30%	8,022	31%	-9.0%	4.5%
Aquatic Exercise	10,575	100%	10,954	100%	10,400	100%	-1.7%	-5.1%
<i>Casual (1-49 times)</i>	7,135	67%	8,331	76%	8,347	80%	17.0%	0.2%
<i>Core (50+ times)</i>	3,440	33%	2,623	24%	2,053	20%	-40.3%	-21.7%
Swimming (Competition)	3,369	100%	2,615	100%	2,824	100%	-16.2%	8.0%
<i>Casual (1-49 times)</i>	1,881	56%	1,524	58%	1,708	60%	-9.2%	12.1%
<i>Core (50+ times)</i>	1,488	44%	1,091	42%	1,116	40%	-25.0%	2.3%
NOTE: Participation figures are in 000's for the US population ages 6 and over								
Participation Growth/Decline	Large Increase (greater than 25%)		Moderate Increase (0% to 25%)		Moderate Decrease (0% to -25%)		Large Decrease (less than -25%)	
Core vs Casual Distribution	Mostly Core Participants (greater than 75%)		More Core Participants (56-74%)		Evenly Divided (45-55% Core and Casual)		More Casual Participants (56-74%)	

APPENDIX B - DETAILED COMMUNITY ENGAGEMENT FINDINGS

SWOT ANALYSIS

PROS Consulting conducted a workshop with the Leadership Team of Mt. Prospect Park District to kick off the Master Planning Process. A SWOT Analysis focuses on the strengths, weaknesses, opportunities and threats the park district sees in themselves.

DEFINITIONS

STRENGTHS

Strengths are an internal analysis of what an organization does well, and it is useful to think of strengths as special capabilities or expertise. These are qualities that have enabled the organization to be successful to this point, and how it has prepared itself to compete in the future.

WEAKNESSES

Weaknesses are also considered to be an internal analysis and is the opportunity for an organization to identify areas for improvement. They include problems that need to be corrected, deficiencies recognized through a comparison with other agencies or best practices, or deficiencies where they lack the resources to grow.

OPPORTUNITIES

Once strengths and weaknesses have been identified, the SWOT analysis becomes more external in nature and involves identifying ways in which the organization can better position itself for increased success in the future.

Opportunity seeking is an external analysis of strategic factors that can enhance or improve services the organization offers (both new and existing services), and a defined customer group at which that service is targeted (again including new and existing customers).

THREATS

Threat identification is also external in nature as “internal threats” are weaknesses. Threats are external trends or forces that adversely affect the organization and cannot be left unaddressed or even ignored.

Helpful to achieving the objective	Harmful to achieving the objective
Strengths (Internal – You can Control)	Weaknesses (Internal – You can Control)
Strengths in parks <ul style="list-style-type: none"> We have twenty playgrounds at 30 sites We are neighborhood parks focused We do a lot with so little because we are understaffed We have an ADA plan in place for the District We have a lot of sports fields The parks are exceptionally clean, accessible, and safe We have a great outside bandshell for concerts We have a wide segment of park and recreation users We have a great level of good facilities and amenities 	Weaknesses in parks <ul style="list-style-type: none"> We have ten playgrounds that need replacement We do not have any playgrounds in South Mt. Prospect We have some aging infrastructure, such as our ballfield lights The athletic site in Des Plaines needs to be updated We have drainage issues on some of our athletic fields The turf conditions can be difficult because we do not have all weather turf We lose clients to neighborhood communities that have all turf fields

Strengths in Facilities:

- The strengths of our facilities are how clean they are
- Diversity of types of facilities for the public
- The hours we are open and are only closed one day a year
- We have an indoor turf field
- The facilities are well balanced across the District
- We can serve the public well when one facility is closed
- Usage of the facilities by the public are great
- We are a great connector for other public uses
- We have a specific facility dedicated to art
- We have a greenhouse for the parks and a good volunteer core to help manage the site
- Our golf course is great and is a friendly place

Strengths in Programming

- We offer over 2,000 programs yearly
- Eighty percent of their programs are meeting the minimum to hold the class
- We have financially sound programs
- Our core programs are great
- We offer a lot of community programs like special events
- Rite of passage programs are in place
- We are very responsive to community needs
- We have an advisory committee that gives us good feedback
- Programs cover 40% of the operational budget
- We have a lot of affiliates we work with
- We are innovative in the programs being offered

Staffing Strengths

- Long term staff in place
- We work well between departments
- We are resourceful
- We are doing more with less staff because of COVID-19
- Able to work through developing and redeveloping of facilities, like the golf course
- New staff have had some good and new ideas
- Good balance of fulltime and part time staff

- We need to improve lighting efficiency on our sports fields
- We must share a park site with the Water Reclamation District
- Some trails and pathways need updated
- We have some poured in place playground surfaces, but more are needed
- Sports groups do not think we have enough staff to get fields ready
- We do not have water trucks to water the fields when they need it
- Irrigation is an issue on our sports fields
- Tree disease is a problem and we do not have a tree replacement program in place

Weaknesses Recreation facilities

- Aging recreation facilities
- RecPlex needs a chiller replacement
- Room sizes for our community centers are small in some parts of the building
- Drainage on sports fields is a problem
- We do not have any indoor performing arts space
- Facility access can be difficult at times because of the train track crossing
- We need a cross walk to access some facilities
- The Lions Recreation Center is underutilized and needs to be repaired
- Boundaries are difficult to explain to people
- We have an identity crisis about who is to do what in the areas between our system and other park districts
- We have a quadrant town that makes citizens feel they are in competition for our resources
- It is hard to compete with other District's new facilities
- We have a lot of private facilities in our area that we compete with for customers
- There is a lot of competition in the area
- We need to create a consistent brand that is tied to our facilities
- Facility signage needs to be updated in certain parks

Weaknesses of Programming

- We lack staff support and we have a shortage in the labor market to obtain a good program staff
- There is a lack of dedicated staff

<ul style="list-style-type: none"> • COVID-19 help us to understand the other areas of the parks system • We have good customer relationships, and they love to work with staff and the staff know how to work with them • We have a staff that is very dedicated to challenges <p>Financing Strengths</p> <ul style="list-style-type: none"> • Our facilities do well when they are open • We have good vendors who provide programs in our facilities • We have many great grants • We have used our ADA funding for improvements in the parks • We are in a purchasing co-op • We have used the GOV Field Program for obsolete equipment • We have a good understanding of the finances for the District • We have a strong technical financing system that is not bureaucratic • We can offer programs needed • Our fund balances are stable and strong • Our staff is financially savvy • We have a good bond rating <p>Capital Strengths</p> <ul style="list-style-type: none"> • We have a dedicated funding source for capital • We have an accessible fund for ADA improvements • Bonds have only funded capital improvements 	<ul style="list-style-type: none"> • We have a lack of volunteer coaches and volunteer help • Our programming is lacking due to COVID-19 restrictions • We are short programming for seniors and need to target this group more in the future • We need to incorporate trends in the master plan • We mostly manage in a defensive manner • We need to explain to the board how the usage of park facilities and programs have shifted • Participation is limited because of our lack of staffing <p>Staffing Weaknesses</p> <ul style="list-style-type: none"> • Due to COVID-19 we have staffing limitations and a willingness to be flexible • We are challenged with low revenue in our ability to pay the staff what the market is paying • We have lost a lot of long-term staff because of COVID-19 • Minimum wage has caused compression in our system • We are in the middle of a compensation study • With our lack of qualified staff, it is difficult to manage forward • There is a lack of desire for the staff to be trained • It is a problem to get lifeguards because people do not want to do that type of work anymore <p>Financing Weaknesses</p> <ul style="list-style-type: none"> • We have never passed a referendum since 1955 • No referendum for that long has impacted the District's ability to keep up with the maintenance of our facilities and parks • We last tried to implement a referendum in 2008 and it was not approved • The lack of capital funding is because of our inability to pass a referendum • We need to tell our story better
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Opportunity (External – You may not be able to Control)	Threats (External – You may not be able to Control)
<p>Opportunities in Parks</p> <ul style="list-style-type: none"> • We need to update our facilities, so the users see what we can provide them • We need to create all weather turf fields • We need to get ourselves back to full staffing levels • We need to use this master plan to move us forward • We need to change our facilities that are not working for us anymore • We need to educate our citizens of what the District is capable by delivering new facilities • We need to build more innovation with facilities as well as our programs • We need to develop a connected system of trails throughout the District • More indoor space options • There is a need for gyms and senior spaces for programs • Need more pickleball courts • We need to update our playgrounds • We need to understand the metrics behind our staff capacity to meet our demands more efficiently • Need to pass a referendum to help move us forward for the next ten years • We need to develop a stronger pricing policy • We need an aquatic plan for the District • We have a lot of outdoor unused space around the RecPlex that could be developed for more sports fields • We need a formal marketing strategy for our core programs • Our signature park, Lions Memorial Park, needs an overhaul 	<ul style="list-style-type: none"> • Not passing a referendum has put us further behind our competitors • Losing more staff and not being able to fill staff positions could shut down programs and some facilities • We are losing good staff members because of pay levels • Our equipment and facilities are not updated because there are no replacement funds • Partnerships with schools need to be addressed • Our website needs to be updated and present a stronger positive message • We need to have a formal marketing strategy • We have lost sports teams to other districts because we cannot update our fields • We do not have the ability to implement recommendations from the master plan

LEADERSHIP INTERVIEW DETAILED FINDINGS

In April 2022, the Consultant Team facilitated a total of sixteen one-on-one interviews as a part of this local leadership and key stakeholder engagement process. The participants in those interviews are listed below, as well as a complete summary of feedback received from them in the interview process pursuant to the standardized questions that were discussed.

- Steve Kurka, President, Mt. Prospect Park District
- Lisa Tenuta, Vice President, Mt. Prospect Park District
- William Starr, Secretary, Mt. Prospect Park District
- Michael Murphy, Treasurer, Mt. Prospect Park District
- Timothy Doherty, Commissioner, Mt. Prospect Park District
- William Klicka, Commissioner, Mt. Prospect Park District
- Raymond Massie, Commissioner, Mt. Prospect Park District
- Paul Hoefert, Mayor, Village of Mount Prospect
- Augie Filippone, Trustee, Village of Mount Prospect
- Jon Duddles, Green White Soccer Club
- Marty McDonagh, Mount Prospect Mavericks Baseball
- Sean Curran, Mount Prospect Football
- Tracey Crawford, Northwest Special Recreation Association
- Rosemary Argus, Former Commissioner, Mt. Prospect Park District
- Nick Papanicholas, President - Nicholas Associate; Local business leader
- Janice Stone, President - Mt. Prospect Parks Foundation

Based on feedback from the stakeholder interviews, the following key themes emerged regarding the Mt. Prospect Park District Parks and Recreation system.

- **People value the parks and recreation services in Mt. Prospect Park District, especially the access to a variety of experiences within the system along with partnerships in the community to make it all happen.** Many agree the connectivity through bike and pedestrian paths, the quality of parks, sports fields, and athletic complexes, the RecPlex, and the numerous programs, and events are great assets to the residents within and around the Mt. Prospect Park District. Interviewees commended the importance that the District puts on maintenance and recognized there are aging facilities and amenities within the system that are aging to the point of renovation or replacement.
- **Equity, inclusion, and accessibility is important to the future of Mt. Prospect Park District parks and recreation services.** People interviewed and in focus groups commented on the equitable distribution of parks as a strength that makes Mt. Prospect Park District such a great place to live, however there is opportunity for improved accessibility to parks and open spaces in the southern area of the District. Some participants' perception is that the development of new parks has not kept pace with population growth and development dynamics within the District. It will be important in the level of service planning work to verify whether the District is keeping pace or not. Parks and recreation facilities and programs should also reflect strong values of inclusivity and accessibility in how they are designed and provided to the community so that all residents feel welcome and a sense of value from the parks and recreation system.
- **An overarching strength of the Mt. Prospect Park District is the ability to provide quality parks, recreation, and facilities.** Several organizations and partners highlight the parks and recreation system and all it offers when attracting new residents and new businesses. Sound



planning has provided great opportunities that are beneficial to residents and visitors including the growing number of partnerships municipalities, schools, non-profit organizations, and user groups. Well maintained parks and facilities allow assets to reach their full life providing many years of enjoyment for residents. It is recognized there are some facilities that need renovation or refreshment to modernize and align them more with community needs and interests.

- **The general perception of the parks and recreation system is a quality system with areas that need improvement.** Interviewees are genuinely concerned about funding the quality parks and recreation system in an equitable manner across the District, as it pertains to new park development, facility renovations, and new or replacement amenities. Other areas where improvements are needed most is capital assets which included neighborhood parks, recreation facilities, turf sports fields, aging pools, playgrounds, restrooms, and shelters/shade areas. Strategies to address aging facilities and amenities need to be prioritized, funded, and communicated so residents know when to expect renovation or replacement.
- **The overarching challenge of the Mt. Prospect Park District is funding to address all the needs.** The needs include renovation or replacement of aging facilities and amenities that have reached their useful life and begin to require major repairs that may be cost prohibitive to continue maintaining. The interviewees also believe the staff and system needs to educate the community on the needs of the District as it applies to parks, facilities, and amenities in areas where there are gaps in service, newly developed areas and planned future development.
- **The key outcome desired from the Parks and Recreation Comprehensive Master Plan is a unified vision involving residents, leaders, and staff for the system to better meet the needs of residents.** The interviewees believe the vision should include strategies for addressing the greatest needs through a prioritized action plan including better long-range planning, management, streamlined processes, improved communications, and funding to achieve the outcomes. Assets and activities that were mentioned multiple times were also captured from participant's responses. These include updated aquatic facilities, turf sports fields, equitable access to open space, sport facilities that are reflective of current and emerging trends, better inclusiveness/accessibility across the system, enhanced partnerships with surrounding municipalities, organizational partners, and service providers to avoid duplication and stretch resources, and most importantly a funding strategy.
- **Specific program, facility, amenity, and service needs most frequently identified by interviewees included the following: They are not in order of importance.**
 - Outdoor turf fields
 - Updated aquatic facilities
 - Pickleball courts
 - Shade structures
 - Beautification and landscaping
 - Universal accessibility
 - Multipurpose sports fields
 - Facilities, amenities, and programs that are geared towards all age segments and abilities
 - Better lighting in certain parks
 - Addressing a potential service gap in the southern region of the District
 - Overall modernization of the system
 - Facilities and programs that are responsive to communities needs and interests
 - Clear strategy for facility management/maintenance and future capital improvements

FOCUS GROUP DETAILED FINDINGS

The following are direct comments for each question.

1. What are the key outcomes you would like to see come from this Comprehensive Master Plan for Mt. Prospect Park District?

- We need more parks. We Go Park is really limited by the playgrounds in the park. It is very insufficient for the number of people that live there.
- The facilities are tired and need to be updated especially the pools and RecPlex needs updating as well.
- We wish they could upgrade the facilities like adding the turf in this building which was a real positive for the community.
- More improvement is needed. A field house would be appreciated by the community for rental for sports teams to use for practice and games especially with our weather.
- The wave pool needs to be updated and there are not enough pools in the Park District.
- River Trails Park District has a great park, and we need something like that here in Mt. Prospect Park District.
- Many residents of Mt. Prospect go to other districts for use of their pools in the summer because we do not have modern pools.
- Need better access for programs for little kids under five.
- They have the land and need to build another pool for the community.
- Need more or better connecting types of spaces like bike paths and trails. They like the pathway idea over the train tracks if it ever comes about.
- Connecting all the park spaces more with trails, side paths would be appreciated by the community.
- The train track is not a very safe option to cross especially for kids.
- Facilities need to be updated like the pools and we need to have more than one option. We need a more modern pool as well as more indoor space for the community to use for all types of programs.
- More indoor space options are needed.
- We have to go to other places outside of the District to other cities or districts that have an indoor field house which is needed here that is multipurpose.
- Need a larger walking track than what is provided at the RecPlex.
- We need to have more pickleball courts in the District.
- Need to run the demographics of the District and determine who is being served and who is not being served and work to serve all.
- There is a shortage of gym space for basketball in the District.
- Some of the playgrounds needed to be updated and some are outdated.
- Indoor space is so needed in the district.
- Need to have more nature experiences in the parks for youth and adults.
- Making sure that kids are a priority in programming in the district.
- A lot of activities are offered and are appreciated by the community.
- Better communication with users on program options needs to be addressed.
- Programs for the summer are coming out late and many classes are already filled which is frustrating for users of the district.
- They outsource so much that it is unprofessional.
- Summer camps are a mess and need a much better process with more camp options available to families in the district.
- Accessible programming and recreational programs for all ages is needed as well.
- Need more programs for seniors.
- A good hard look at making the park system accessible everywhere should be a priority.
- We need to have an outreach strategy to reach all multicultural groups in the district.
- We would like to see more ethnic groups in the parks and in the facilities provided.



2. What types of parks and recreation opportunities are needed most in Mt. Prospect? This could be something new that Mt. Prospect does not have today, or something we need more of, or something we need to take care of in the current system.

- The are other districts around us are doing more innovate programs especially in outdoor programs.
- They are looking at the High Five Summer camp which is a private camp because there is such limited access to the camps offered through the District.
- They want more innovate programs for kids in their camps that are provided to the public now.
- They abandon their adult softball program for older adults which is another issue that needs to be addressed.
- They do not have a lot of benches along the creek trails and people want paths to Melas Park.
- Need restrooms along trails and water ways.
- Provide more family sports like roller blading along trails.
- Increase the number of running events in the district.
- Create village bike rides for people to bike with others to enjoy the parks, especially in the summer.
- More adult focused programs like women's soccer are need. It does not appear that women sports are much of a priority in the district.
- Creating more programs for older adults is needed as well as programs for younger adults in sports are needed.
- Bag tournaments should be set up that can generate money for the District.
- Need a nature-based classroom for kids and for preschool kids to enjoy in the district.
- Swimming lessons are not particularly good with having young instructors running them.
- Need older instructors for swim lessons who know what they are doing and love to teach.
- No consistency between lessons in the district. Some are good and some are poor.
- What are people really looking for and doing that well should be the priority.
- Brad is spread so thin, and he does an excellent job, but he needs more help.
- It is hard to get into Lions Park because it is closed and there are no restrooms open.
- Need to have better coordination with the schools on the use of their facilities.
- People go to other park districts because they have better service.
- The brochures need to have more details about the programs, and they are too generic to understand what is involved in the programs provided.
- Need a better online system to access and how to get a receipt when you register online.
- Look at a different registration system that is more user friendly.

3. Are there barriers preventing some residents of Mt. Prospect from using the parks and recreation facilities more frequently?

- Lack of trails along the waterways and we need more benches along the trails.
- They want more signage on where the trails are taking you as well as better wayfinding in the parks.
- Availability is the biggest issue for indoor space.
- Swimming is limited for access as well.
- One pool is very limiting.
- Tennis courts need updated.
- So many children involved, and the soccer fields are really poor. All the fields should have lights especially for practice and games during the spring and fall.
- We need to do a better way of using the space we do have by adding all-weather turf to our facilities.

- No good seating in the RecPlex pool and as well as a lot of the facilities the District owns for spectators to watch their kids play.
- Des Plaines has a really nice pool that we need to consider something like that here in the district.
- Language barriers are a problem in some families and the District should provide as much multilingual options as possible.
- There is not a lot of representation of staff who speak another language that work for the district.
- How to collaborate with other agencies should be considered.
- Fees are a barrier in some places in the District for people to access programs.
- Is there Zumba classes in Spanish?
- Getting people to respond to surveys in the South part of the town can be difficult to get as well as building trust with those communities and It takes time to get results.
- Accessibility, language, cultural, transportation are all issues that some families deal with in accessing the park system.
- Forms are barriers to fill out based on the data required.

4. Do you think most residents feel welcome when they visit a Mt. Prospect Park or Recreation Facility? What can the District do to make them feel more welcome?

- No problem with not feeling welcome.
- Yes, they are welcome, and most people feel welcome.
- It has an old school feel which is great for me.
- Yes, they feel welcome.
- Visuals are good to help accommodate people in the District to access programs and facilities.
- Soccer fields with Spanish language that informs them to not play on the fields should be incorporated at the game field sites.

5. Do you feel people feel safe when they are using MT. Prospect Park District parks and trails?

- Melas Park trails at times do not feel safe.
- Better lighting along trails would add a great safety feature for the trail.
- Need to deal with a lack of pool staff and at times that feels unsafe.
- Yes, they all feel safe on the trails and in the parks.
- Safety in the parks is better than it used to be.
- The band shelter can draw a lot of negativity and problems at the band shelter and with the park playground next to it at times.
- Middle schoolers need more programs to keep them active and involved in positive experiences.
- We need to provide a place that kids can drop in a play after school and in the summertime.
- Maybe have a teen drop in place at Lions Park.

6. Do you feel the efforts by the MT. Prospect Park District to get the information about parks is effectively communicated to the community? (Social Media, District Website, Program Guide, etc. is working for you) How do you want to get information about the park system?

- They have gotten a lot better in the last two years on getting their information out.
- They should go back to putting out the program guide booklet.
- This group wants the District to go back to program guide that has a printing option.
- They do an excellent job, and all felt good about their efforts to inform the citizens of the district.
- They need to learn how to balance social media with print media.
- People need to know where the information lives and where cross promotion can occur.



7. What are the major challenges you see coming to Mt. Prospect Park District in the next 5-10 years? How should District respond to those challenges?

- A referendum would be a challenge and they must understand what is in it and what is going to happen with the money they are voting on which would be especially important.
- We need to bring in younger families and we need the support of citizens to make the District as viable as possible.
- If they build more parks and recreation facilities people will support the district.
- Green and White sports complex is great for the girls, but it needs updated and lights.
- Communication is an issue regarding the District goals and expectations of the district.
- The parks are not as accessible on the west side of Elmhurst Road.
- The school district and the park district relations are good, and we need to continue building on those relationships.
- Need to use some of the Junior Highs schools for basketball on weekends to help provide more access for more teams to play.
- Keeping up with the times in the parks and their facilities.
- The facilities need to be updated and they are losing people to other locations in the area because of inferior quality facilities.
- Need to keep up with amenities and keep them fresh and inviting.
- Need to create more opportunities for families and Hispanic families to use the parks.
- YMCA closed and that makes it more difficult for residents to access to parks and facilities in the district.
- The summer camp programs are good.
- Need a variety of new facilities and make it better for people of all ages to access them.
- Staffing will continue to be a problem for the district.
- Funding will be a problem for the District for the future.
- Remaining competitive with other districts will be a challenge unless the District can pass a levy.
- Aging infrastructure will be a continual problem for the district.
- Playgrounds need replaced on a every year basis until they are caught up.
- Burning Bush Park is an example of where there is more variety of playgrounds for kids to access.
- Need to change out to splash pads in some areas of the district.

8. Did your perception and/or use of the District's parks change during COVID-19? How do you think the impacts from COVID-19 will impact the Parks in MT. Prospect moving forward?

- Work life balance was an improvement.
- The parks were a fantastic opportunity for people to get outside.
- There were concerns about using parks at your own risks, but people used the parks a lot more.
- We did less because everyone was capped by the number of activities available.
- The one complaint I have was how difficult it was to rent out a basketball court when things were closed.
- We need rentable spaces in general for the residents in the district.
- People were just looking for a place to recreate.
- A positive effect was that everyone became nimbler.
- Sharing of programs between agency as good.
 - Need to build on that energy now that everyone is out from the pandemic.
 - Park District was too strict, and people were panicking on what to do with their kids.
 - They did a wonderful job.
 - More movies outside would have been nice to have for families and kids.

9. What new partnership opportunities should Mt. Prospect Park District explore in the future? These could be partnerships with local business, private corporations, school districts, non-profit organizations, other public agencies, friends' groups, etc.

- High school partnerships should be expanded such as use the school gyms.
- Partnership with local businesses should be explored.
- Nicholas School building company should be looked at for developing a partnership.
- There is so much talent in the District and if they could be a maker space in the District that would be great. Maybe at the library.
- Local businesses could teach programs for kids and adults in their spaces.
- Private sports leagues could be a great partner for the district.
- Green and White is a non-for-profit soccer club that wants to have a better partnership with the district.
- Older Adults need to be served more by diversity, equity, and inclusion partners
- Maybe Ethnic groups should be developed within the district.

10. Is access to and preservation of natural areas and open space important for Mt. Prospect residents? Do you feel that every resident in the District should have close-to-home access to nature and open space?

- There is a lot of open space, and they are land locked on the west side.
- When they take down the school at Lincoln and that space could be used for a park.
- Yes, it is important, and we need to open up access along the creek by the golf course for more people to use.
- Need to find more access that is accessible.
- We used the golf course when it was closed and that was great.
- We need more access anywhere in the district.
- Older Adults need to be served increased DEI partners
- Maybe Ethnic groups need to become partners with the district.

11. Please finish this statement. "My vision for Mt. Prospect District is _____ within the next fifteen years."

- To build new pools.
- More usage by children in the parks
- Incorporate more innovation in parks and the amenities they build
- Continue to make it easier to access a connected trail system
- We need to update the facilities in the park district
- To be a destination that everyone wants to be at and its appealing to live here
- An opportunity for many families and friends to gather at in the parks
- Become the standard for families to want to live in Mt. Prospect because of the many recreation options available
- The center of all activities
- It is the place to be the center of the community
- Central feel for families
- Enrich people's lives through responsive dynamic programming
- The park district is very traditional and needs to be more innovative
- Need to bring people together

12. What do you think is the best way to pay for the identified outcomes of the Master Plan? (user fees, sales tax, property taxes, grants, other)

- They will support the District but do not focus on the golf course.
- If you play golf, it is a great golf course but do not focus on it.



- Out of District rates are really high already.
- If we say we can develop and update these facilities and the District will do it, they will pay for it.
- If we have better partnerships with our neighbors, it will help a lot and vice versa.
- I am willing to pay more for a wonderful experience like the High Five Summer Camp program.
- I would pay more for paid coaches.
- Coaches is a real problem, and they would be happy to pay more.
- Most programs are fee based and incorporate a sliding scale for those who cannot access it.
- Sliding scale access should be offered to make parks for all.
- Would rather pay for things versus their taxes go up.
- Fund raising should be considered to help support the park system.
- Mariano's built a Blackhawk Park.
- People are seeing the aging infrastructure and the climate is better now to support a tax increase for the district.
- The marketing part of it to educate the users of the issues involved and what the money will be used for will be important.

13. Are there amenities that we do not see value in?

- Communication what they like and what we are lacking would help everyone to understand what is needed.
- More and better pools in the parks.
- More communication on what is going in the park district is needed.
- Need more information on how to connect with the community.
- More and better facilities and a new and improved community center is needed.
- Family pass should be a priority.
- Need a splash pad.
- Update all the facilities.
- Everyone is feeling the same thing.
- We have been a sleepy town and it is time to move on getting more aggressive in our effort to update the system.
- Make MT. Prospect a destination.
- We need a special gathering space for events that is connected by trails.
- Better connections across the District via trails would be important.
- Connect the parks as one overall attraction.
- We need two pools in the district.
- We pay really high taxes for Harper University that we should try to partner with them on their grounds.
- Modernizing the park district.
- Reach out to lower income families to get them involved more.
- The Hispanic community really needs to feel included.
- Try to grow it and make it better.
- Space changed with COVID-19; we need to update everything.
- North of the track has no room for more parks.

APPENDIX C – ONLINE SURVEY RESULTS

QUESTIONS

Q1(1-28). PARKS: PLEASE INDICATE IF YOU OR ANY MEMBER OF YOUR HOUSEHOLD HAS USED ANY OF THE FOLLOWING MT. PROSPECT PARK DISTRICT PARKS DURING THE PAST 12 MONTHS.

(N=403)

	Yes	No
Q1-1. Beau Drive Playground	5.2%	94.8%
Q1-2. Busse Park (corner of Owen & Henry)	30.0%	70.0%
Q1-3. Brentwood Park (school)	5.7%	94.3%
Q1-4. Countryside Park	6.7%	93.3%
Q1-5. Dara James Playground	6.7%	93.3%
Q1-6. Devonshire Park (school)	5.0%	95.0%
Q1-7. Einstein Park	10.7%	89.3%
Q1-8. Emerson Park	20.1%	79.9%
Q1-9. Fairview Park	24.8%	75.2%
Q1-10. Rosemary S. Argus Friendship Park	10.7%	89.3%
Q1-11. Gregory Park	8.4%	91.6%
Q1-12. High Ridge Knolls	7.9%	92.1%
Q1-13. Hill Street Nature Center	6.5%	93.5%
Q1-14. Kopp Park	5.5%	94.5%
Q1-15. Lions Memorial Park	56.1%	43.9%
Q1-16. Meadows Park	29.5%	70.5%
Q1-17. Melas Park	60.8%	39.2%
Q1-18. Owen Park	29.3%	70.7%
Q1-19. Prospect Meadows Park	5.2%	94.8%
Q1-20. Robert Frost Park (school)	4.5%	95.5%
Q1-21. Robert T. Jackson Clearwater Park	17.4%	82.6%



Q1(1-28). PARKS: PLEASE INDICATE IF YOU OR ANY MEMBER OF YOUR HOUSEHOLD HAS USED ANY OF THE FOLLOWING MT. PROSPECT PARK DISTRICT PARKS DURING THE PAST 12 MONTHS.

	Yes	No
Q1-22. Sunrise Park	31.8%	68.2%
Q1-23. Sunset Park	29.5%	70.5%
Q1-24. Tamarack Park	0.5%	99.5%
Q1-25. We-Go Park	15.4%	84.6%
Q1-26. Weller Creek Park	9.2%	90.8%
Q1-27. Westbrook School Park	19.9%	80.1%
Q1-28. Other parks	2.5%	97.5%

Q1(1-28). PARKS: IF "YES," PLEASE RATE THE CONDITION OF THE PARK:

(N=357)

	Excellent	Good	Fair	Poor
Q1-1. Beau Drive Playground	10.0%	75.0%	5.0%	10.0%
Q1-2. Busse Park (corner of Owen & Henry)	59.8%	35.9%	3.4%	0.9%
Q1-3. Brentwood Park (school)	13.6%	27.3%	27.3%	31.8%
Q1-4. Countryside Park	0.0%	65.4%	30.8%	3.8%
Q1-5. Dara James Playground	44.4%	48.1%	7.4%	0.0%
Q1-6. Devonshire Park (school)	0.0%	58.8%	29.4%	11.8%
Q1-7. Einstein Park	54.8%	35.7%	9.5%	0.0%
Q1-8. Emerson Park	19.2%	57.7%	15.4%	7.7%
Q1-9. Fairview Park	20.0%	35.8%	27.4%	16.8%
Q1-10. Rosemary S. Argus Friendship Park	23.3%	53.5%	16.3%	7.0%
Q1-11. Gregory Park	15.2%	51.5%	21.2%	12.1%
Q1-12. High Ridge Knolls	16.7%	46.7%	26.7%	10.0%
Q1-13. Hill Street Nature Center	20.0%	52.0%	20.0%	8.0%
Q1-14. Kopp Park	15.0%	50.0%	30.0%	5.0%
Q1-15. Lions Memorial Park	22.3%	50.2%	17.7%	9.8%
Q1-16. Meadows Park	22.3%	65.2%	8.9%	3.6%
Q1-17. Melas Park	39.7%	52.3%	7.1%	0.8%
Q1-18. Owen Park	23.0%	61.1%	15.9%	0.0%
Q1-19. Prospect Meadows Park	25.0%	55.0%	15.0%	5.0%
Q1-20. Robert Frost Park (school)	12.5%	62.5%	18.8%	6.3%
Q1-21. Robert T. Jackson Clearwater Park	39.4%	50.0%	10.6%	0.0%
Q1-22. Sunrise Park	25.0%	54.0%	20.2%	0.8%



Q1(1-28). PARKS: IF "YES," PLEASE RATE THE CONDITION OF THE PARK:

	Excellent	Good	Fair	Poor
Q1-23. Sunset Park	29.6%	53.9%	15.7%	0.9%
Q1-24. Tamarack Park	0.0%	0.0%	50.0%	50.0%
Q1-25. We-Go Park	48.2%	41.1%	10.7%	0.0%
Q1-26. Weller Creek Park	29.7%	40.5%	16.2%	13.5%
Q1-27. Westbrook School Park	24.1%	63.3%	10.1%	2.5%
Q1-28. Other parks	33.3%	33.3%	11.1%	22.2%

Q1(29-40). FACILITIES: PLEASE INDICATE IF YOU OR ANY MEMBER OF YOUR HOUSEHOLD HAS USED ANY OF THE FOLLOWING MT. PROSPECT PARK DISTRICT FACILITIES DURING THE PAST 12 MONTHS.

(N=403)

	Yes	No
Q1-29. The Art Studio	9.4%	90.6%
Q1-30. Big Surf Pool	29.0%	71.0%
Q1-31. Central Community Center	35.7%	64.3%
Q1-32. Friendship Park Conservatory	21.1%	78.9%
Q1-33. G.C. Club House	9.2%	90.8%
Q1-34. Lions Recreation Center	25.8%	74.2%
Q1-35. Veterans Memorial Bandshell	24.1%	75.9%
Q1-36. Majewski Metro Athletic Complex	5.2%	94.8%
Q1-37. Meadows Pool	44.9%	55.1%
Q1-38. Mt. Prospect Golf Club	29.3%	70.7%
Q1-39. RecPlex	62.5%	37.5%
Q1-40. Other facilities	1.0%	99.0%

Q1(29-40). FACILITIES: IF "YES," PLEASE RATE THE CONDITION OF THE FACILITY:

(N=348)

	Excellent	Good	Fair	Poor
Q1-29. The Art Studio	27.8%	63.9%	8.3%	0.0%
Q1-30. Big Surf Pool	19.8%	32.4%	31.5%	16.2%
Q1-31. Central Community Center	31.9%	52.9%	13.8%	1.4%
Q1-32. Friendship Park Conservatory	41.0%	47.0%	7.2%	4.8%
Q1-33. G.C. Club House	45.9%	43.2%	10.8%	0.0%
Q1-34. Lions Recreation Center	14.7%	46.1%	33.3%	5.9%
Q1-35. Veterans Memorial Bandshell	50.5%	41.1%	8.4%	0.0%
Q1-36. Majewski Metro Athletic Complex	14.3%	61.9%	14.3%	9.5%
Q1-37. Meadows Pool	38.9%	45.1%	12.6%	3.4%
Q1-38. Mt. Prospect Golf Club	61.7%	33.0%	5.2%	0.0%
Q1-39. RecPlex	37.1%	50.6%	10.6%	1.6%
Q1-40. Other facilities	0.0%	50.0%	50.0%	0.0%



Q2. HAVE YOU OR OTHER MEMBERS OF YOUR HOUSEHOLD PARTICIPATED IN ANY RECREATION PROGRAMS OFFERED BY THE MT. PROSPECT PARK DISTRICT DURING THE PAST 12 MONTHS?

Q2. Have members of your household participated in any recreation programs during past 12 months	Number	Percent
Yes	257	63.8 %
No	135	33.5 %
Not provided	11	2.7 %
Total	403	100.0 %

Q2. HAVE YOU OR OTHER MEMBERS OF YOUR HOUSEHOLD PARTICIPATED IN ANY RECREATION PROGRAMS OFFERED BY THE MT. PROSPECT PARK DISTRICT DURING THE PAST 12 MONTHS? (WITHOUT "NOT PROVIDED")

Q2. Have members of your household participated in any recreation programs during past 12 months	Number	Percent
Yes	257	65.6 %
No	135	34.4 %
Total	392	100.0 %

Q2A. APPROXIMATELY HOW MANY DIFFERENT RECREATION PROGRAMS AND EVENTS OFFERED BY THE MT. PROSPECT PARK DISTRICT HAVE YOU OR MEMBERS OF YOUR HOUSEHOLD PARTICIPATED IN OVER THE PAST 12 MONTHS?

Q2a. How many different recreation programs & events has your household participated in

	Number	Percent
1 program	36	14.0 %
2 to 3 programs	107	41.6 %
4 to 6 programs	73	28.4 %
7 to 10 programs	23	8.9 %
11+ programs	18	7.0 %
Total	257	100.0 %

Q2B. FROM THE FOLLOWING LIST, PLEASE CHECK THE THREE PRIMARY REASONS WHY YOUR HOUSEHOLD HAS PARTICIPATED IN MT. PROSPECT PARK DISTRICT PROGRAMS.

Q2b. Primary reasons why your household has participated in Park District programs

	Number	Percent
Quality of instructors	58	22.6 %
Location of program facility	181	70.4 %
Quality of program facility	37	14.4 %
Fees charged for class	84	32.7 %
Quality of program content	75	29.2 %
Times program is offered	83	32.3 %
Friends participate	100	38.9 %
Dates/days program is offered	82	31.9 %
Other	16	6.2 %
Total	716	

Q2C. HOW WOULD YOU RATE THE OVERALL QUALITY OF THE PARK DISTRICT PROGRAMS AND EVENTS?

Q2c. How would you rate overall quality of Park District programs & events

	Number	Percent
Excellent	63	24.5 %
Good	143	55.6 %
Fair	47	18.3 %
Poor	2	0.8 %
Not provided	2	0.8 %
Total	257	100.0 %



Q3. PLEASE CHECK ALL OF THE WAYS YOU LEARN ABOUT MT. PROSPECT PARK DISTRICT PROGRAMS AND ACTIVITIES.

Q3. All the ways you learn about Mt. Prospect

Park District programs & activities	Number	Percent
District online program guide	282	70.0 %
District website	226	56.1 %
Newspaper articles/advertisements	61	15.1 %
Digital signage	22	5.5 %
Flyers at District facilities	86	21.3 %
Friends & neighbors	161	40.0 %
Facebook	96	23.8 %
Instagram	21	5.2 %
Park District eNewsletter	122	30.3 %
Parks/rec staff	26	6.5 %
School virtual backpack	8	2.0 %
Other	19	4.7 %
Total	1130	

Q3-12. OTHER:

Q3-12. Other	Number	Percent
Email	1	5.3 %
Email reminders from the Park District	1	5.3 %
Emails from Park District	1	5.3 %
Library	2	10.5 %
Mailer in my mailbox	1	5.3 %
Mailings by karate instructors	1	5.3 %
Mt. Prospect Newsletter	1	5.3 %
Newsletter	1	5.3 %
Newsletter in mail	1	5.3 %
Park District mailings	1	5.3 %
Park District program guide	2	10.5 %
Park District seasonal brochures	1	5.3 %
Park District catalog	1	5.3 %
Printed book that's mailed	1	5.3 %
Printed District guide	1	5.3 %
RecPlex and pool programs	1	5.3 %
Search online	1	5.3 %
Total	19	100.0 %

Q4. WHICH THREE OF THE INFORMATION SOURCES LISTED IN QUESTION 3 DO YOU MOST PREFER TO LEARN ABOUT MT. PROSPECT PARK DISTRICT PROGRAMS AND ACTIVITIES?

Q4. Top choice	Number	Percent
District online program guide	177	43.9 %
District website	65	16.1 %
Newspaper articles/advertisements	11	2.7 %
Digital signage	2	0.5 %
Flyers at District facilities	13	3.2 %
Friends & neighbors	8	2.0 %
Facebook	28	6.9 %
Instagram	8	2.0 %
Park District eNewsletter	59	14.6 %
Parks/rec staff	2	0.5 %
School virtual backpack	1	0.2 %
Other	15	3.7 %
None chosen	14	3.5 %
Total	403	100.0 %

Q4. WHICH THREE OF THE INFORMATION SOURCES LISTED IN QUESTION 3 DO YOU MOST PREFER TO LEARN ABOUT MT. PROSPECT PARK DISTRICT PROGRAMS AND ACTIVITIES?

Q4. 2nd choice	Number	Percent
District online program guide	70	17.4 %
District website	105	26.1 %
Newspaper articles/advertisements	17	4.2 %
Digital signage	2	0.5 %
Flyers at District facilities	24	6.0 %
Friends & neighbors	28	6.9 %
Facebook	33	8.2 %
Instagram	9	2.2 %
Park District eNewsletter	55	13.6 %
Parks/rec staff	3	0.7 %
School virtual backpack	1	0.2 %
Other	11	2.7 %
None chosen	45	11.2 %
Total	403	100.0 %



Q4. WHICH THREE OF THE INFORMATION SOURCES LISTED IN QUESTION 3 DO YOU MOST PREFER TO LEARN ABOUT MT. PROSPECT PARK DISTRICT PROGRAMS AND ACTIVITIES?

Q4. 3rd choice	Number	Percent
District online program guide	34	8.4 %
District website	61	15.1 %
Newspaper articles/advertisements	27	6.7 %
Digital signage	7	1.7 %
Flyers at District facilities	27	6.7 %
Friends & neighbors	43	10.7 %
Facebook	29	7.2 %
Instagram	12	3.0 %
Park District eNewsletter	47	11.7 %
Parks/rec staff	8	2.0 %
School virtual backpack	8	2.0 %
Other	8	2.0 %
None chosen	92	22.8 %
Total	403	100.0 %

Q4. WHICH THREE OF THE INFORMATION SOURCES LISTED IN QUESTION 3 DO YOU MOST PREFER TO LEARN ABOUT MT. PROSPECT PARK DISTRICT PROGRAMS AND ACTIVITIES? (TOP 3)

Q4. Sum of Top 3 Choices	Number	Percent
District online program guide	281	69.7 %
District website	231	57.3 %
Newspaper articles/advertisements	55	13.6 %
Digital signage	11	2.7 %
Flyers at District facilities	64	15.9 %
Friends & neighbors	79	19.6 %
Facebook	90	22.3 %
Instagram	29	7.2 %
Park District eNewsletter	161	40.0 %
Parks/rec staff	13	3.2 %
School virtual backpack	10	2.5 %
Other	34	8.4 %
None chosen	14	3.5 %
Total	1072	

Q5. PLEASE CHECK ALL OF THE FOLLOWING REASONS THAT PREVENT YOU OR OTHER MEMBERS OF YOUR HOUSEHOLD FROM USING PARKS, RECREATION FACILITIES, AND PROGRAMS OF THE MT. PROSPECT PARK DISTRICT MORE OFTEN.

Q5. All the reasons that prevent your household from using parks, recreation facilities, & programs more often

	Number	Percent
Facilities are not well maintained	51	12.7 %
Program or facility not offered	103	25.6 %
Facilities do not have right equipment	41	10.2 %
Security is insufficient	10	2.5 %
Lack of quality programs	47	11.7 %
Too far from our residence	26	6.5 %
Class full	63	15.6 %
Fees are too high	78	19.4 %
Inconvenient hours of operation	95	23.6 %
Use facilities in other communities	55	13.6 %
Poor customer service by staff	8	2.0 %
I do not know locations of facilities	6	1.5 %
Use other agencies	25	6.2 %
I do not know what is being offered	29	7.2 %
Facilities' operating hours not convenient	31	7.7 %
Registration for programs is difficult	14	3.5 %
Lack of parking	3	0.7 %
Not enough choices	63	15.6 %
Not enough time	85	21.1 %
Accessibility/transportation	5	1.2 %
COVID health/safety concerns	47	11.7 %
Other	37	9.2 %
Total	922	

Q6. FROM THE FOLLOWING LIST, PLEASE CHECK ALL OF THE ORGANIZATIONS THAT YOU AND MEMBERS OF YOUR HOUSEHOLD USE FOR PARKS AND RECREATION PROGRAMS, SERVICES, AND FACILITIES.

Q6. All the organizations your household uses for parks & recreation programs, services, & facilities

	Number	Percent
Mt. Prospect Park District	349	86.6 %
Churches	80	19.9 %
Youth sports associations	87	21.6 %
YMCA	5	1.2 %
Elementary school district	109	27.0 %
High school district	71	17.6 %
Private schools	45	11.2 %
Private clubs (tennis, fitness & dance)	78	19.4 %
Other park districts	126	31.3 %
Homeowners associations/apartment complex	7	1.7 %
Local colleges	12	3.0 %
Library	173	42.9 %
Northwest Special Recreation Association	2	0.5 %
Other	18	4.5 %
None, do not use any organizations	19	4.7 %
Total	1181	



Q7. PLEASE INDICATE IF YOU OR ANY MEMBER OF YOUR HOUSEHOLD HAS A NEED FOR EACH OF THE AMENITIES/FACILITIES LISTED BELOW.

(N=403)

	Yes	No
Q7-1. 18-hole golf course	37.0%	63.0%
Q7-2. Aquatic center (indoor)	64.0%	36.0%
Q7-3. Aquatic center (outdoor)	63.8%	36.2%
Q7-4. Baseball & softball fields (adult)	10.4%	89.6%
Q7-5. Baseball & softball fields (youth)	27.5%	72.5%
Q7-6. Community garden (i.e. garden plots for residents)	17.1%	82.9%
Q7-7. Dog parks	23.8%	76.2%
Q7-8. eSports/VR gaming center	7.2%	92.8%
Q7-9. Indoor artificial turf fields	22.1%	77.9%
Q7-10. Indoor golf	18.9%	81.1%
Q7-11. Indoor gymnasium space (e.g. volleyball, basketball, pickleball)	36.0%	64.0%
Q7-12. Indoor playground	26.3%	73.7%
Q7-13. Indoor walking & running tracks	45.4%	54.6%
Q7-14. Outdoor community event/gathering spaces	33.0%	67.0%
Q7-15. Mountain bike & hiking trails (natural surface)	37.0%	63.0%
Q7-16. Natural areas/wildlife habitats	39.7%	60.3%
Q7-17. Outdoor adventure park (i.e. high ropes, challenge courses, ziplines, BMX pump track, etc.)	36.5%	63.5%
Q7-18. Outdoor amphitheater/bandshell	31.0%	69.0%
Q7-19. Outdoor artificial turf fields	13.2%	86.8%
Q7-20. Outdoor basketball courts	20.8%	79.2%

Q7. PLEASE INDICATE IF YOU OR ANY MEMBER OF YOUR HOUSEHOLD HAS A NEED FOR EACH OF THE AMENITIES/FACILITIES LISTED BELOW.

	Yes	No
Q7-21. Outdoor pool/lap lanes	36.2%	63.8%
Q7-22. Outdoor rental spaces/shelters	19.4%	80.6%
Q7-23. Outdoor sand volleyball courts	8.4%	91.6%
Q7-24. Outdoor spray parks/splash pad	31.5%	68.5%
Q7-25. Outdoor tennis courts	19.9%	80.1%
Q7-26. Outdoor walking/running track	37.7%	62.3%
Q7-27. Paved trails	43.2%	56.8%
Q7-28. Pickleball courts	22.8%	77.2%
Q7-29. Playgrounds	43.4%	56.6%
Q7-30. Recreation centers (e.g. RecPlex)	43.4%	56.6%
Q7-31. Shade structures in parks	42.7%	57.3%
Q7-32. Skate park	12.2%	87.8%
Q7-33. Small neighborhood parks (1-10 acres)	41.7%	58.3%
Q7-34. Soccer/football/lacrosse/rugby fields	20.8%	79.2%
Q7-35. Other	4.7%	95.3%



Q7. IF "YES," PLEASE RATE THE AMENITIES/FACILITIES OF THIS TYPE IN THE MT. PROSPECT PARK DISTRICT USING A SCALE OF 1 TO 5, WHERE 5 MEANS THE NEEDS OF YOUR HOUSEHOLD ARE "100% MET" AND 1 MEANS "0% MET."

(N=399)

	100% met	75% met	50% met	25% met	0% met
Q7-1. 18-hole golf course	65.2%	18.8%	8.0%	4.3%	3.6%
Q7-2. Aquatic center (indoor)	26.8%	24.4%	24.4%	14.2%	10.2%
Q7-3. Aquatic center (outdoor)	23.0%	31.6%	24.6%	13.9%	7.0%
Q7-4. Baseball & softball fields (adult)	55.0%	20.0%	15.0%	2.5%	7.5%
Q7-5. Baseball & softball fields (youth)	44.3%	23.6%	19.8%	9.4%	2.8%
Q7-6. Community garden (i.e. garden plots for residents)	5.3%	3.5%	10.5%	17.5%	63.2%
Q7-7. Dog parks	28.6%	21.4%	15.5%	17.9%	16.7%
Q7-8. eSports/VR gaming center	4.3%	0.0%	0.0%	4.3%	91.3%
Q7-9. Indoor artificial turf fields	20.5%	19.3%	13.3%	21.7%	25.3%
Q7-10. Indoor golf	3.0%	4.5%	1.5%	6.0%	85.1%
Q7-11. Indoor gymnasium space (e.g. volleyball, basketball, pickleball)	32.8%	21.2%	29.9%	12.4%	3.6%
Q7-12. Indoor playground	3.2%	4.2%	4.2%	24.2%	64.2%
Q7-13. Indoor walking & running tracks	25.3%	22.9%	21.2%	16.5%	14.1%
Q7-14. Outdoor community event/gathering spaces	33.3%	29.3%	20.3%	14.6%	2.4%
Q7-15. Mountain bike & hiking trails (natural surface)	2.3%	6.0%	14.3%	24.8%	52.6%
Q7-16. Natural areas/wildlife habitats	4.8%	9.7%	24.1%	31.7%	29.7%
Q7-17. Outdoor adventure park (i.e. high ropes, challenge courses, ziplines, BMX pump track, etc.)	3.0%	0.8%	3.8%	7.6%	84.8%
Q7-18. Outdoor amphitheater/bandshell	53.8%	21.4%	11.1%	10.3%	3.4%
Q7-19. Outdoor artificial turf fields	2.0%	2.0%	6.0%	10.0%	80.0%
Q7-20. Outdoor basketball courts	21.8%	17.9%	26.9%	28.2%	5.1%

Q7. IF "YES," PLEASE RATE THE AMENITIES/FACILITIES OF THIS TYPE IN THE MT. PROSPECT PARK DISTRICT USING A SCALE OF 1 TO 5, WHERE 5 MEANS THE NEEDS OF YOUR HOUSEHOLD ARE "100% MET" AND 1 MEANS "0% MET."

	100% met	75% met	50% met	25% met	0% met
Q7-21. Outdoor pool/lap lanes	21.0%	15.9%	29.0%	18.1%	15.9%
Q7-22. Outdoor rental spaces/shelters	18.8%	13.0%	33.3%	17.4%	17.4%
Q7-23. Outdoor sand volleyball courts	9.7%	12.9%	16.1%	38.7%	22.6%
Q7-24. Outdoor spray parks/splash pad	4.3%	6.0%	5.2%	11.2%	73.3%
Q7-25. Outdoor tennis courts	40.0%	25.3%	22.7%	12.0%	0.0%
Q7-26. Outdoor walking/running track	11.5%	20.1%	20.9%	17.3%	30.2%
Q7-27. Paved trails	12.7%	22.9%	30.6%	19.1%	14.6%
Q7-28. Pickleball courts	4.9%	3.7%	14.6%	24.4%	52.4%
Q7-29. Playgrounds	39.5%	37.1%	16.8%	6.6%	0.0%
Q7-30. Recreation centers (e.g. RecPlex)	45.1%	28.0%	18.9%	6.1%	1.8%
Q7-31. Shade structures in parks	6.2%	10.6%	40.4%	28.0%	14.9%
Q7-32. Skate park	8.9%	4.4%	2.2%	17.8%	66.7%
Q7-33. Small neighborhood parks (1-10 acres)	41.6%	28.6%	13.0%	14.3%	2.5%
Q7-34. Soccer/football/lacrosse/rugby fields	37.2%	26.9%	20.5%	11.5%	3.8%
Q7-35. Other	0.0%	7.1%	14.3%	14.3%	64.3%



Q8. WHICH FOUR OF THE AMENITIES/FACILITIES FROM THE LIST IN QUESTION 7 ARE MOST IMPORTANT TO YOUR HOUSEHOLD?

Q8. Top choice	Number	Percent
18-hole golf course	27	6.7 %
Aquatic center (indoor)	49	12.2 %
Aquatic center (outdoor)	59	14.6 %
Baseball & softball fields (adult)	2	0.5 %
Baseball & softball fields (youth)	21	5.2 %
Community garden (i.e. garden plots for residents)	3	0.7 %
Dog parks	16	4.0 %
eSports/VR gaming center	1	0.2 %
Indoor artificial turf fields	3	0.7 %
Indoor golf	3	0.7 %
Indoor gymnasium space (e.g. volleyball, basketball, pickleball)	10	2.5 %
Indoor playground	6	1.5 %
Indoor walking & running tracks	11	2.7 %
Outdoor community event/gathering spaces	3	0.7 %
Mountain bike & hiking trails (natural surface)	9	2.2 %
Natural areas/wildlife habitats	10	2.5 %
Outdoor adventure park (i.e. high ropes, challenge courses, ziplines, BMX pump track, etc.)	5	1.2 %
Outdoor amphitheater/bandshell	2	0.5 %
Outdoor artificial turf fields	6	1.5 %
Outdoor basketball courts	2	0.5 %
Outdoor pool/lap lanes	6	1.5 %
Outdoor rental spaces/shelters	1	0.2 %
Outdoor spray parks/splash pad	8	2.0 %
Outdoor tennis courts	2	0.5 %
Outdoor walking/running track	6	1.5 %
Paved trails	10	2.5 %
Pickleball courts	13	3.2 %
Playgrounds	38	9.4 %
Recreation centers (e.g. RecPlex)	21	5.2 %
Shade structures in parks	6	1.5 %
Small neighborhood parks (1-10 acres)	11	2.7 %
Soccer/football/lacrosse/rugby fields	6	1.5 %
Other	7	1.7 %
None chosen	20	5.0 %
Total	403	100.0 %

Q8. WHICH FOUR OF THE AMENITIES/FACILITIES FROM THE LIST IN QUESTION 7 ARE MOST IMPORTANT TO YOUR HOUSEHOLD?

Q8. 2nd choice	Number	Percent
18-hole golf course	13	3.2 %
Aquatic center (indoor)	47	11.7 %
Aquatic center (outdoor)	53	13.2 %
Baseball & softball fields (adult)	4	1.0 %
Baseball & softball fields (youth)	12	3.0 %
Community garden (i.e. garden plots for residents)	1	0.2 %
Dog parks	3	0.7 %
eSports/VR gaming center	2	0.5 %
Indoor artificial turf fields	4	1.0 %
Indoor golf	5	1.2 %
Indoor gymnasium space (e.g. volleyball, basketball, pickleball)	11	2.7 %
Indoor playground	7	1.7 %
Indoor walking & running tracks	14	3.5 %
Outdoor community event/gathering spaces	12	3.0 %
Mountain bike & hiking trails (natural surface)	22	5.5 %
Natural areas/wildlife habitats	16	4.0 %
Outdoor adventure park (i.e. high ropes, challenge courses, ziplines, BMX pump track, etc.)	22	5.5 %
Outdoor amphitheater/bandshell	7	1.7 %
Outdoor artificial turf fields	3	0.7 %
Outdoor basketball courts	1	0.2 %
Outdoor pool/lap lanes	6	1.5 %
Outdoor rental spaces/shelters	1	0.2 %
Outdoor spray parks/splash pad	10	2.5 %
Outdoor tennis courts	6	1.5 %
Outdoor walking/running track	9	2.2 %
Paved trails	11	2.7 %
Pickleball courts	10	2.5 %
Playgrounds	12	3.0 %
Recreation centers (e.g. RecPlex)	14	3.5 %
Shade structures in parks	13	3.2 %
Skate park	2	0.5 %
Small neighborhood parks (1-10 acres)	11	2.7 %
Soccer/football/lacrosse/rugby fields	6	1.5 %
Other	1	0.2 %
None chosen	32	7.9 %
Total	403	100.0 %



Q8. WHICH FOUR OF THE AMENITIES/FACILITIES FROM THE LIST IN QUESTION 7 ARE MOST IMPORTANT TO YOUR HOUSEHOLD?

Q8. 3rd choice	Number	Percent
18-hole golf course	12	3.0 %
Aquatic center (indoor)	21	5.2 %
Aquatic center (outdoor)	19	4.7 %
Baseball & softball fields (adult)	2	0.5 %
Baseball & softball fields (youth)	10	2.5 %
Community garden (i.e. garden plots for residents)	5	1.2 %
Dog parks	8	2.0 %
eSports/VR gaming center	2	0.5 %
Indoor artificial turf fields	3	0.7 %
Indoor golf	5	1.2 %
Indoor gymnasium space (e.g. volleyball, basketball, pickleball)	14	3.5 %
Indoor playground	16	4.0 %
Indoor walking & running tracks	21	5.2 %
Outdoor community event/gathering spaces	3	0.7 %
Mountain bike & hiking trails (natural surface)	20	5.0 %
Natural areas/wildlife habitats	35	8.7 %
Outdoor adventure park (i.e. high ropes, challenge courses, ziplines, BMX pump track, etc.)	18	4.5 %
Outdoor amphitheater/bandshell	6	1.5 %
Outdoor artificial turf fields	2	0.5 %
Outdoor basketball courts	5	1.2 %
Outdoor pool/lap lanes	6	1.5 %
Outdoor rental spaces/shelters	2	0.5 %
Outdoor sand volleyball courts	1	0.2 %
Outdoor spray parks/splash pad	11	2.7 %
Outdoor tennis courts	3	0.7 %
Outdoor walking/running track	13	3.2 %
Paved trails	15	3.7 %
Pickleball courts	4	1.0 %
Playgrounds	16	4.0 %
Recreation centers (e.g. RecPlex)	8	2.0 %
Shade structures in parks	11	2.7 %
Skate park	2	0.5 %
Small neighborhood parks (1-10 acres)	12	3.0 %
Soccer/football/lacrosse/rugby fields	5	1.2 %
Other	3	0.7 %
None chosen	64	15.9 %
Total	403	100.0 %

Q8. WHICH FOUR OF THE AMENITIES/FACILITIES FROM THE LIST IN QUESTION 7 ARE MOST IMPORTANT TO YOUR HOUSEHOLD?

Q8. 4th choice	Number	Percent
18-hole golf course	9	2.2 %
Aquatic center (indoor)	18	4.5 %
Aquatic center (outdoor)	18	4.5 %
Baseball & softball fields (adult)	3	0.7 %
Baseball & softball fields (youth)	9	2.2 %
Community garden (i.e. garden plots for residents)	4	1.0 %
Dog parks	12	3.0 %
eSports/VR gaming center	2	0.5 %
Indoor artificial turf fields	3	0.7 %
Indoor golf	2	0.5 %
Indoor gymnasium space (e.g. volleyball, basketball, pickleball)	11	2.7 %
Indoor playground	6	1.5 %
Indoor walking & running tracks	11	2.7 %
Outdoor community event/gathering spaces	7	1.7 %
Mountain bike & hiking trails (natural surface)	17	4.2 %
Natural areas/wildlife habitats	11	2.7 %
Outdoor adventure park (i.e. high ropes, challenge courses, ziplines, BMX pump track, etc.)	9	2.2 %
Outdoor amphitheater/bandshell	5	1.2 %
Outdoor artificial turf fields	6	1.5 %
Outdoor basketball courts	1	0.2 %
Outdoor pool/lap lanes	8	2.0 %
Outdoor rental spaces/shelters	1	0.2 %
Outdoor spray parks/splash pad	10	2.5 %
Outdoor tennis courts	9	2.2 %
Outdoor walking/running track	12	3.0 %
Paved trails	19	4.7 %
Pickleball courts	9	2.2 %
Playgrounds	17	4.2 %
Recreation centers (e.g. RecPlex)	21	5.2 %
Shade structures in parks	10	2.5 %
Skate park	6	1.5 %
Small neighborhood parks (1-10 acres)	16	4.0 %
Soccer/football/lacrosse/rugby fields	5	1.2 %
None chosen	96	23.8 %
Total	403	100.0 %



Q8. WHICH FOUR OF THE AMENITIES/FACILITIES FROM THE LIST IN QUESTION 7 ARE MOST IMPORTANT TO YOUR HOUSEHOLD? (TOP 4)

Q8. Sum of Top 4 Choices	Number	Percent
18-hole golf course	61	15.1 %
Aquatic center (indoor)	135	33.5 %
Aquatic center (outdoor)	149	37.0 %
Baseball & softball fields (adult)	11	2.7 %
Baseball & softball fields (youth)	52	12.9 %
Community garden (i.e. garden plots for residents)	13	3.2 %
Dog parks	39	9.7 %
eSports/VR gaming center	7	1.7 %
Indoor artificial turf fields	13	3.2 %
Indoor golf	15	3.7 %
Indoor gymnasium space (e.g. volleyball, basketball, pickleball)	46	11.4 %
Indoor playground	35	8.7 %
Indoor walking & running tracks	57	14.1 %
Outdoor community event/gathering spaces	25	6.2 %
Mountain bike & hiking trails (natural surface)	68	16.9 %
Natural areas/wildlife habitats	72	17.9 %
Outdoor adventure park (i.e. high ropes, challenge courses, ziplines, BMX pump track, etc.)	54	13.4 %
Outdoor amphitheater/bandshell	20	5.0 %
Outdoor artificial turf fields	17	4.2 %
Outdoor basketball courts	9	2.2 %
Outdoor pool/lap lanes	26	6.5 %
Outdoor rental spaces/shelters	5	1.2 %
Outdoor sand volleyball courts	1	0.2 %
Outdoor spray parks/splash pad	39	9.7 %
Outdoor tennis courts	20	5.0 %
Outdoor walking/running track	40	9.9 %
Paved trails	55	13.6 %
Pickleball courts	36	8.9 %
Playgrounds	83	20.6 %
Recreation centers (e.g. RecPlex)	64	15.9 %
Shade structures in parks	40	9.9 %
Skate park	10	2.5 %
Small neighborhood parks (1-10 acres)	50	12.4 %
Soccer/football/lacrosse/rugby fields	22	5.5 %
Other	11	2.7 %
None chosen	20	5.0 %
Total	1420	

Q9. PLEASE INDICATE IF YOU OR ANY MEMBER OF YOUR HOUSEHOLD HAS A NEED FOR EACH OF THE RECREATION PROGRAMS LISTED BELOW.

(N=403)

	Yes	No
Q9-1. Adult art, dance, performing arts	17.1%	82.9%
Q9-2. Adult fitness & wellness programs	50.6%	49.4%
Q9-3. Adult sports programs	21.8%	78.2%
Q9-4. Adult trips (outdoor excursions)	13.2%	86.8%
Q9-5. Before & after school care	14.1%	85.9%
Q9-6. eSports/virtual gaming	6.2%	93.8%
Q9-7. Nature/horticulture programs	16.1%	83.9%
Q9-8. Northwest Special Recreation Association programs	1.0%	99.0%
Q9-9. Opportunities for individuals with disabilities	3.5%	96.5%
Q9-10. Outdoor adventure programs	21.1%	78.9%
Q9-11. Pickleball	22.1%	77.9%
Q9-12. Pre-school programs	10.7%	89.3%
Q9-13. Senior fitness, wellness & recreation programs (age 55+)	18.9%	81.1%
Q9-14. Senior sports programs (age 55+)	7.9%	92.1%
Q9-15. Senior trips (age 55+)	9.4%	90.6%
Q9-16. Special events	18.4%	81.6%
Q9-17. Swim lessons	28.5%	71.5%
Q9-18. Teen programs/trips (ages 13-17)	14.6%	85.4%
Q9-19. Water fitness programs	17.6%	82.4%
Q9-20. Young adult programs (ages 18-23)	2.7%	97.3%
Q9-21. Youth art, dance, performing arts	18.9%	81.1%



Q9. PLEASE INDICATE IF YOU OR ANY MEMBER OF YOUR HOUSEHOLD HAS A NEED FOR EACH OF THE RECREATION PROGRAMS LISTED BELOW.

	Yes	No
Q9-22. Youth development programs	13.2%	86.8%
Q9-23. Youth fitness & wellness programs	17.9%	82.1%
Q9-24. Youth sports programs	36.2%	63.8%
Q9-25. Youth summer camp programs	22.8%	77.2%
Q9-26. Other	3.7%	96.3%

Q9. IF "YES," PLEASE RATE THE RECREATION PROGRAMS OF THIS TYPE IN THE MT. PROSPECT PARK DISTRICT USING A SCALE OF 1 TO 5, WHERE 5 MEANS THE NEEDS OF YOUR HOUSEHOLD ARE "100% MET" AND 1 MEANS "0% MET."

(N=373)

	100% met	75% met	50% met	25% met	0% met
Q9-1. Adult art, dance, performing arts	4.8%	27.4%	30.6%	17.7%	19.4%
Q9-2. Adult fitness & wellness programs	11.2%	31.5%	32.0%	14.6%	10.7%
Q9-3. Adult sports programs	9.6%	27.4%	20.5%	19.2%	23.3%
Q9-4. Adult trips (outdoor excursions)	0.0%	5.1%	20.5%	17.9%	56.4%
Q9-5. Before & after school care	24.4%	13.3%	28.9%	13.3%	20.0%
Q9-6. eSports/virtual gaming	0.0%	0.0%	4.8%	4.8%	90.5%
Q9-7. Nature/horticulture programs	5.5%	34.5%	23.6%	14.5%	21.8%
Q9-8. Northwest Special Recreation Association programs	0.0%	50.0%	0.0%	0.0%	50.0%
Q9-9. Opportunities for individuals with disabilities	0.0%	11.1%	11.1%	22.2%	55.6%
Q9-10. Outdoor adventure programs	0.0%	8.1%	23.0%	24.3%	44.6%
Q9-11. Pickleball	2.7%	5.5%	16.4%	21.9%	53.4%
Q9-12. Pre-school programs	2.8%	22.2%	41.7%	19.4%	13.9%
Q9-13. Senior fitness, wellness & recreation programs (age 55+)	9.5%	19.0%	30.2%	22.2%	19.0%
Q9-14. Senior sports programs (age 55+)	8.0%	12.0%	32.0%	24.0%	24.0%
Q9-15. Senior trips (age 55+)	0.0%	6.9%	20.7%	20.7%	51.7%
Q9-16. Special events	20.0%	33.3%	25.0%	15.0%	6.7%
Q9-17. Swim lessons	21.4%	22.3%	25.2%	16.5%	14.6%
Q9-18. Teen programs/trips (ages 13-17)	6.3%	12.5%	14.6%	20.8%	45.8%
Q9-19. Water fitness programs	31.3%	17.2%	20.3%	15.6%	15.6%
Q9-20. Young adult programs (ages 18-23)	12.5%	12.5%	0.0%	62.5%	12.5%



Q9. IF "YES," PLEASE RATE THE RECREATION PROGRAMS OF THIS TYPE IN THE MT. PROSPECT PARK DISTRICT USING A SCALE OF 1 TO 5, WHERE 5 MEANS THE NEEDS OF YOUR HOUSEHOLD ARE "100% MET" AND 1 MEANS "0% MET."

	100% met	75% met	50% met	25% met	0% met
Q9-21. Youth art, dance, performing arts	29.4%	29.4%	26.5%	13.2%	1.5%
Q9-22. Youth development programs	7.7%	23.1%	30.8%	23.1%	15.4%
Q9-23. Youth fitness & wellness programs	8.1%	22.6%	33.9%	21.0%	14.5%
Q9-24. Youth sports programs	32.4%	34.6%	23.5%	8.8%	0.7%
Q9-25. Youth summer camp programs	20.5%	29.5%	24.4%	21.8%	3.8%
Q9-26. Other	0.0%	9.1%	0.0%	27.3%	63.6%

Q10. WHICH FOUR OF THE PROGRAMS FROM THE LIST IN QUESTION 9 ARE MOST IMPORTANT TO YOUR HOUSEHOLD?

Q10. Top choice	Number	Percent
Adult art, dance, performing arts	12	3.0 %
Adult fitness & wellness programs	60	14.9 %
Adult sports programs	9	2.2 %
Adult trips (outdoor excursions)	5	1.2 %
Before & after school care	14	3.5 %
eSports/virtual gaming	2	0.5 %
Nature/horticulture programs	6	1.5 %
Northwest Special Recreation Association programs	1	0.2 %
Opportunities for individuals with disabilities	3	0.7 %
Outdoor adventure programs	11	2.7 %
Pickleball	28	6.9 %
Pre-school programs	9	2.2 %
Senior fitness, wellness & recreation programs (age 55+)	18	4.5 %
Senior trips (age 55+)	2	0.5 %
Special events	5	1.2 %
Swim lessons	24	6.0 %
Teen programs/trips (ages 13-17)	10	2.5 %
Water fitness programs	14	3.5 %
Youth art, dance, performing arts	14	3.5 %
Youth development programs	2	0.5 %
Youth fitness & wellness programs	2	0.5 %
Youth sports programs	59	14.6 %
Youth summer camp programs	19	4.7 %
Other	7	1.7 %
None chosen	67	16.6 %
Total	403	100.0 %

Q10. WHICH FOUR OF THE PROGRAMS FROM THE LIST IN QUESTION 9 ARE MOST IMPORTANT TO YOUR HOUSEHOLD?

Q10. 2nd choice	Number	Percent
Adult art, dance, performing arts	10	2.5 %
Adult fitness & wellness programs	41	10.2 %
Adult sports programs	9	2.2 %
Adult trips (outdoor excursions)	9	2.2 %
Before & after school care	8	2.0 %
eSports/virtual gaming	6	1.5 %
Nature/horticulture programs	6	1.5 %
Northwest Special Recreation Association programs	1	0.2 %
Opportunities for individuals with disabilities	3	0.7 %
Outdoor adventure programs	12	3.0 %
Pickleball	8	2.0 %
Pre-school programs	7	1.7 %
Senior fitness, wellness & recreation programs (age 55+)	25	6.2 %
Senior sports programs (age 55+)	11	2.7 %
Senior trips (age 55+)	11	2.7 %
Special events	11	2.7 %
Swim lessons	22	5.5 %
Teen programs/trips (ages 13-17)	11	2.7 %
Water fitness programs	6	1.5 %
Young adult programs (ages 18-23)	3	0.7 %
Youth art, dance, performing arts	16	4.0 %
Youth development programs	9	2.2 %
Youth fitness & wellness programs	13	3.2 %
Youth sports programs	26	6.5 %
Youth summer camp programs	19	4.7 %
None chosen	100	24.8 %
Total	403	100.0 %



Q10. WHICH FOUR OF THE PROGRAMS FROM THE LIST IN QUESTION 9 ARE MOST IMPORTANT TO YOUR HOUSEHOLD?

Q10. 3rd choice	Number	Percent
Adult art, dance, performing arts	9	2.2 %
Adult fitness & wellness programs	18	4.5 %
Adult sports programs	17	4.2 %
Adult trips (outdoor excursions)	6	1.5 %
Before & after school care	10	2.5 %
eSports/virtual gaming	3	0.7 %
Nature/horticulture programs	8	2.0 %
Opportunities for individuals with disabilities	2	0.5 %
Outdoor adventure programs	12	3.0 %
Pickleball	7	1.7 %
Pre-school programs	4	1.0 %
Senior fitness, wellness & recreation programs (age 55+)	13	3.2 %
Senior sports programs (age 55+)	7	1.7 %
Senior trips (age 55+)	7	1.7 %
Special events	16	4.0 %
Swim lessons	20	5.0 %
Teen programs/trips (ages 13-17)	5	1.2 %
Water fitness programs	14	3.5 %
Young adult programs (ages 18-23)	1	0.2 %
Youth art, dance, performing arts	12	3.0 %
Youth development programs	10	2.5 %
Youth fitness & wellness programs	18	4.5 %
Youth sports programs	20	5.0 %
Youth summer camp programs	16	4.0 %
Other	3	0.7 %
None chosen	145	36.0 %
Total	403	100.0 %

Q10. WHICH FOUR OF THE PROGRAMS FROM THE LIST IN QUESTION 9 ARE MOST IMPORTANT TO YOUR HOUSEHOLD?

Q10. 4th choice	Number	Percent
Adult art, dance, performing arts	7	1.7 %
Adult fitness & wellness programs	19	4.7 %
Adult sports programs	12	3.0 %
Adult trips (outdoor excursions)	8	2.0 %
Before & after school care	7	1.7 %
eSports/virtual gaming	1	0.2 %
Nature/horticulture programs	10	2.5 %
Northwest Special Recreation Association programs	2	0.5 %
Opportunities for individuals with disabilities	1	0.2 %
Outdoor adventure programs	16	4.0 %
Pickleball	10	2.5 %
Pre-school programs	2	0.5 %
Senior fitness, wellness & recreation programs (age 55+)	6	1.5 %
Senior sports programs (age 55+)	7	1.7 %
Senior trips (age 55+)	5	1.2 %
Special events	18	4.5 %
Swim lessons	14	3.5 %
Teen programs/trips (ages 13-17)	3	0.7 %
Water fitness programs	5	1.2 %
Youth art, dance, performing arts	8	2.0 %
Youth development programs	20	5.0 %
Youth fitness & wellness programs	8	2.0 %
Youth sports programs	15	3.7 %
Youth summer camp programs	10	2.5 %
Other	4	1.0 %
None chosen	185	45.9 %
Total	403	100.0 %



Q10. WHICH FOUR OF THE PROGRAMS FROM THE LIST IN QUESTION 9 ARE MOST IMPORTANT TO YOUR HOUSEHOLD? (TOP 4)

Q10. Sum of Top 4 Choices	Number	Percent
Adult art, dance, performing arts	38	9.4 %
Adult fitness & wellness programs	138	34.2 %
Adult sports programs	47	11.7 %
Adult trips (outdoor excursions)	28	6.9 %
Before & after school care	39	9.7 %
eSports/virtual gaming	12	3.0 %
Nature/horticulture programs	30	7.4 %
Northwest Special Recreation Association programs	4	1.0 %
Opportunities for individuals with disabilities	9	2.2 %
Outdoor adventure programs	51	12.7 %
Pickleball	53	13.2 %
Pre-school programs	22	5.5 %
Senior fitness, wellness & recreation programs (age 55+)	62	15.4 %
Senior sports programs (age 55+)	25	6.2 %
Senior trips (age 55+)	25	6.2 %
Special events	50	12.4 %
Swim lessons	80	19.9 %
Teen programs/trips (ages 13-17)	29	7.2 %
Water fitness programs	39	9.7 %
Young adult programs (ages 18-23)	4	1.0 %
Youth art, dance, performing arts	50	12.4 %
Youth development programs	41	10.2 %
Youth fitness & wellness programs	41	10.2 %
Youth sports programs	120	29.8 %
Youth summer camp programs	64	15.9 %
Other	14	3.5 %
None chosen	67	16.6 %
Total	1182	

Q11. PLEASE INDICATE HOW SUPPORTIVE YOU WOULD BE OF EACH OF THE FOLLOWING MAJOR ACTIONS THAT THE MT. PROSPECT PARK DISTRICT COULD TAKE TO IMPROVE THE PARKS AND RECREATION SYSTEM.

(N=403)

	Very supportive	Somewhat supportive	Not sure	Not supportive
Q11-1. Repair & improve infrastructure	70.0%	21.0%	8.7%	0.3%
Q11-2. Improve security	39.0%	32.0%	22.8%	6.2%
Q11-3. Update Central Community Center	33.2%	31.5%	26.2%	9.0%
Q11-4. Update Lions Recreation Center	39.5%	31.8%	22.4%	6.3%
Q11-5. Update RecPlex	40.3%	30.9%	21.8%	6.9%
Q11-6. Re-develop Majewski Metro Athletic Complex	11.5%	16.1%	52.2%	20.2%
Q11-7. Upgrade existing neighborhood & community parks	55.7%	30.1%	11.4%	2.8%
Q11-8. Upgrade existing playgrounds	56.0%	26.9%	12.3%	4.8%
Q11-9. Upgrade existing youth/adult athletic fields	40.1%	31.7%	19.9%	8.4%
Q11-10. Develop new aquatic facility at Lions Park	56.9%	20.6%	14.7%	7.8%
Q11-11. Develop new & connect existing trail system	58.3%	27.7%	11.2%	2.8%
Q11-12. Develop additional indoor recreation space (gyms & indoor programming spaces)	38.6%	31.9%	22.9%	6.7%
Q11-13. Acquire open space for athletic activities (e.g. developing soccer, baseball, & softball fields)	32.2%	28.4%	23.7%	15.7%
Q11-14. Improve Veterans Memorial Bandshell	19.5%	30.4%	30.7%	19.5%
Q11-15. Develop artificial turf fields	20.1%	18.3%	33.4%	28.1%
Q11-16. Additional access to restrooms at parks	59.0%	25.8%	10.8%	4.4%
Q11-17. Acquire open space for passive activities (e.g. trails, picnicking)	41.8%	33.2%	16.3%	8.6%
Q11-18. Other	40.8%	11.8%	39.5%	7.9%



Q12. WHICH FOUR OF THE ITEMS LISTED IN QUESTION 11 WOULD YOU BE MOST WILLING TO FUND WITH YOUR TAX DOLLARS?

Q12. Top choice	Number	Percent
Repair & improve infrastructure	55	13.6 %
Improve security	12	3.0 %
Update Central Community Center	16	4.0 %
Update Lions Recreation Center	16	4.0 %
Update RecPlex	29	7.2 %
Upgrade existing neighborhood & community parks	22	5.5 %
Upgrade existing playgrounds	27	6.7 %
Upgrade existing youth/adult athletic fields	15	3.7 %
Develop new aquatic facility at Lions Park	70	17.4 %
Develop new & connect existing trail system	29	7.2 %
Develop additional indoor recreation space (gyms & indoor programming spaces)	5	1.2 %
Acquire open space for athletic activities (e.g. developing soccer, baseball, & softball fields)	2	0.5 %
Improve Veterans Memorial Bandshell	3	0.7 %
Develop artificial turf fields	10	2.5 %
Additional access to restrooms at parks	13	3.2 %
Acquire open space for passive activities (e.g. trails, picnicking)	10	2.5 %
Other	15	3.7 %
None chosen	54	13.4 %
Total	403	100.0 %

Q12. WHICH FOUR OF THE ITEMS LISTED IN QUESTION 11 WOULD YOU BE MOST WILLING TO FUND WITH YOUR TAX DOLLARS?

Q12. 2nd choice	Number	Percent
Repair & improve infrastructure	23	5.7 %
Improve security	14	3.5 %
Update Central Community Center	14	3.5 %
Update Lions Recreation Center	27	6.7 %
Update RecPlex	25	6.2 %
Upgrade existing neighborhood & community parks	31	7.7 %
Upgrade existing playgrounds	36	8.9 %
Upgrade existing youth/adult athletic fields	9	2.2 %
Develop new aquatic facility at Lions Park	38	9.4 %
Develop new & connect existing trail system	30	7.4 %
Develop additional indoor recreation space (gyms & indoor programming spaces)	14	3.5 %
Acquire open space for athletic activities (e.g. developing soccer, baseball, & softball fields)	4	1.0 %
Improve Veterans Memorial Bandshell	5	1.2 %
Develop artificial turf fields	7	1.7 %
Additional access to restrooms at parks	26	6.5 %
Acquire open space for passive activities (e.g. trails, picnicking)	12	3.0 %
Other	3	0.7 %
None chosen	85	21.1 %
Total	403	100.0 %

Q12. WHICH FOUR OF THE ITEMS LISTED IN QUESTION 11 WOULD YOU BE MOST WILLING TO FUND WITH YOUR TAX DOLLARS?

Q12. 3rd choice	Number	Percent
Repair & improve infrastructure	26	6.5 %
Improve security	8	2.0 %
Update Central Community Center	14	3.5 %
Update Lions Recreation Center	14	3.5 %
Update RecPlex	19	4.7 %
Re-develop Majewski Metro Athletic Complex	5	1.2 %
Upgrade existing neighborhood & community parks	34	8.4 %
Upgrade existing playgrounds	33	8.2 %
Upgrade existing youth/adult athletic fields	8	2.0 %
Develop new aquatic facility at Lions Park	26	6.5 %
Develop new & connect existing trail system	25	6.2 %
Develop additional indoor recreation space (gyms & indoor programming spaces)	11	2.7 %
Acquire open space for athletic activities (e.g. developing soccer, baseball, & softball fields)	9	2.2 %
Improve Veterans Memorial Bandshell	3	0.7 %
Develop artificial turf fields	9	2.2 %
Additional access to restrooms at parks	34	8.4 %
Acquire open space for passive activities (e.g. trails, picnicking)	19	4.7 %
Other	3	0.7 %
None chosen	103	25.6 %
Total	403	100.0 %

Q12. WHICH FOUR OF THE ITEMS LISTED IN QUESTION 11 WOULD YOU BE MOST WILLING TO FUND WITH YOUR TAX DOLLARS?

Q12. 4th choice	Number	Percent
Repair & improve infrastructure	22	5.5 %
Improve security	12	3.0 %
Update Central Community Center	13	3.2 %
Update Lions Recreation Center	12	3.0 %
Update RecPlex	13	3.2 %
Re-develop Majewski Metro Athletic Complex	3	0.7 %
Upgrade existing neighborhood & community parks	25	6.2 %
Upgrade existing playgrounds	24	6.0 %
Upgrade existing youth/adult athletic fields	13	3.2 %
Develop new aquatic facility at Lions Park	25	6.2 %
Develop new & connect existing trail system	25	6.2 %
Develop additional indoor recreation space (gyms & indoor programming spaces)	10	2.5 %
Acquire open space for athletic activities (e.g. developing soccer, baseball, & softball fields)	12	3.0 %
Improve Veterans Memorial Bandshell	10	2.5 %
Develop artificial turf fields	4	1.0 %
Additional access to restrooms at parks	24	6.0 %
Acquire open space for passive activities (e.g. trails, picnicking)	14	3.5 %
Other	6	1.5 %
None chosen	136	33.7 %
Total	403	100.0 %



Q12. WHICH FOUR OF THE ITEMS LISTED IN QUESTION 11 WOULD YOU BE MOST WILLING TO FUND WITH YOUR TAX DOLLARS? (TOP 4)

Q12. Sum of Top 4 Choices	Number	Percent
Repair & improve infrastructure	126	31.3 %
Improve security	46	11.4 %
Update Central Community Center	57	14.1 %
Update Lions Recreation Center	69	17.1 %
Update RecPlex	86	21.3 %
Re-develop Majewski Metro Athletic Complex	8	2.0 %
Upgrade existing neighborhood & community parks	112	27.8 %
Upgrade existing playgrounds	120	29.8 %
Upgrade existing youth/adult athletic fields	45	11.2 %
Develop new aquatic facility at Lions Park	159	39.5 %
Develop new & connect existing trail system	109	27.0 %
Develop additional indoor recreation space (gyms & indoor programming spaces)	40	9.9 %
Acquire open space for athletic activities (e.g. developing soccer, baseball, & softball fields)	27	6.7 %
Improve Veterans Memorial Bandshell	21	5.2 %
Develop artificial turf fields	30	7.4 %
Additional access to restrooms at parks	97	24.1 %
Acquire open space for passive activities (e.g. trails, picnicking)	55	13.6 %
Other	27	6.7 %
None chosen	54	13.4 %
Total	1288	

Q13. PLEASE RATE YOUR LEVEL OF AGREEMENT WITH THE FOLLOWING STATEMENTS ABOUT SOME POTENTIAL BENEFITS OF MT. PROSPECT PARK DISTRICT.

(N=403)

	Strongly agree	Agree	Neutral	Disagree	Strongly disagree	Don't know
Q13-1. Helps to attract new residents & businesses	35.5%	37.7%	19.9%	2.7%	1.9%	2.4%
Q13-2. Helps to reduce crime in my neighborhood & keep kids out of trouble	31.7%	38.1%	21.3%	3.7%	1.6%	3.5%
Q13-3. Improves my (my household's) mental health & reduces stress	36.3%	47.5%	13.5%	1.3%	0.8%	0.5%
Q13-4. Improves my (my household's) physical health & fitness	41.8%	47.6%	9.3%	0.8%	0.3%	0.3%
Q13-5. Increases my (my household's) property value	33.0%	41.8%	17.7%	3.2%	1.1%	3.2%
Q13-6. Improves my (my household's) overall quality of life	39.6%	48.7%	9.4%	1.6%	0.3%	0.5%
Q13-7. Is age-friendly & accessible to all age groups	32.4%	45.2%	14.1%	5.6%	0.8%	1.9%
Q13-8. Makes our community a more desirable place to live	44.3%	41.9%	11.2%	1.3%	0.5%	0.8%
Q13-9. Positively impacts economic/business development	30.6%	36.2%	23.1%	2.9%	1.3%	5.9%
Q13-10. Preserves open space & protects the environment	33.2%	42.1%	19.6%	2.1%	0.5%	2.4%
Q13-11. Promotes tourism to local community & region	16.4%	23.3%	34.0%	16.2%	3.3%	6.8%
Q13-12. Provides jobs/professional development for youth	23.6%	49.5%	18.2%	4.6%	0.8%	3.3%
Q13-13. Provides positive social interactions for me (my household/family)	35.6%	51.4%	11.4%	0.5%	0.3%	0.8%
Q13-14. Provides volunteer opportunities for the community	19.2%	39.3%	28.6%	4.4%	0.5%	8.0%



Q13. PLEASE RATE YOUR LEVEL OF AGREEMENT WITH THE FOLLOWING STATEMENTS ABOUT SOME POTENTIAL BENEFITS OF MT. PROSPECT PARK DISTRICT. (WITHOUT "DON'T KNOW")

(N=403)

	Strongly agree	Agree	Neutral	Disagree	Strongly disagree
Q13-1. Helps to attract new residents & businesses	36.4%	38.6%	20.4%	2.7%	1.9%
Q13-2. Helps to reduce crime in my neighborhood & keep kids out of trouble	32.9%	39.5%	22.1%	3.9%	1.7%
Q13-3. Improves my (my household's) mental health & reduces stress	36.5%	47.7%	13.6%	1.3%	0.8%
Q13-4. Improves my (my household's) physical health & fitness	41.9%	47.7%	9.3%	0.8%	0.3%
Q13-5. Increases my (my household's) property value	34.1%	43.2%	18.3%	3.3%	1.1%
Q13-6. Improves my (my household's) overall quality of life	39.8%	48.9%	9.4%	1.6%	0.3%
Q13-7. Is age-friendly & accessible to all age groups	33.1%	46.1%	14.4%	5.7%	0.8%
Q13-8. Makes our community a more desirable place to live	44.6%	42.2%	11.3%	1.3%	0.5%
Q13-9. Positively impacts economic/business development	32.5%	38.5%	24.5%	3.1%	1.4%
Q13-10. Preserves open space & protects the environment	34.1%	43.1%	20.1%	2.2%	0.5%
Q13-11. Promotes tourism to local community & region	17.6%	25.0%	36.5%	17.4%	3.5%
Q13-12. Provides jobs/professional development for youth	24.4%	51.1%	18.8%	4.8%	0.8%
Q13-13. Provides positive social interactions for me (my household/family)	35.9%	51.8%	11.5%	0.5%	0.3%
Q13-14. Provides volunteer opportunities for the community	20.9%	42.7%	31.0%	4.8%	0.6%

Q14. PLEASE RATE YOUR LEVEL OF SATISFACTION WITH THE OVERALL VALUE YOUR HOUSEHOLD RECEIVES FROM THE MT. PROSPECT PARK DISTRICT.

Q14. Your level of satisfaction with overall value
your household receives from Park District

	Number	Percent
Very satisfied	98	24.3 %
Somewhat satisfied	193	47.9 %
Neutral	47	11.7 %
Somewhat dissatisfied	32	7.9 %
Very dissatisfied	14	3.5 %
Don't know	19	4.7 %
Total	403	100.0 %

Q14. PLEASE RATE YOUR LEVEL OF SATISFACTION WITH THE OVERALL VALUE YOUR HOUSEHOLD RECEIVES FROM THE MT. PROSPECT PARK DISTRICT. (WITHOUT "DON'T KNOW")

Q14. Your level of satisfaction with overall value
your household receives from Park District

	Number	Percent
Very satisfied	98	25.5 %
Somewhat satisfied	193	50.3 %
Neutral	47	12.2 %
Somewhat dissatisfied	32	8.3 %
Very dissatisfied	14	3.6 %
Total	384	100.0 %



Q15. GIVEN THE RECENT COVID-19/CORONAVIRUS PANDEMIC, HOW HAS YOUR HOUSEHOLD'S PERCEPTION OF THE VALUE OF PARKS, TRAILS, OPEN SPACES, AND RECREATION CHANGED?

Q15. How has your household's perception of the value of parks, trails, open spaces, & recreation changed

	Number	Percent
Value has significantly increased	103	25.6 %
Value has somewhat increased	92	22.8 %
No change	158	39.2 %
Value has somewhat decreased	26	6.5 %
Value has significantly decreased	6	1.5 %
Not provided	18	4.5 %
Total	403	100.0 %

Q15. GIVEN THE RECENT COVID-19/CORONAVIRUS PANDEMIC, HOW HAS YOUR HOUSEHOLD'S PERCEPTION OF THE VALUE OF PARKS, TRAILS, OPEN SPACES, AND RECREATION CHANGED? (WITHOUT "NOT PROVIDED")

Q15. How has your household's perception of the value of parks, trails, open spaces, & recreation changed

	Number	Percent
Value has significantly increased	103	26.8 %
Value has somewhat increased	92	23.9 %
No change	158	41.0 %
Value has somewhat decreased	26	6.8 %
Value has significantly decreased	6	1.6 %
Total	385	100.0 %

Q16. BASED ON YOUR PERCEPTION OF VALUE IN QUESTION 15, HOW WOULD YOU WANT THE MT. PROSPECT PARK DISTRICT TO FUND FUTURE PARKS, RECREATION, TRAILS, AND OPEN SPACE NEEDS?

Q16. How would you want Park District to fund future parks, recreation, trails & open space needs

	Number	Percent
Increase funding	187	46.4 %
Maintain existing funding levels	141	35.0 %
Reduce funding	4	1.0 %
Not sure	71	17.6 %
Total	403	100.0 %

Q17. IF YOU HAD A BUDGET OF \$100 FOR PARKS AND RECREATION IMPROVEMENTS IN THE MT. PROSPECT PARK DISTRICT, HOW WOULD YOU ALLOCATE THE FUNDS AMONG THESE CATEGORIES?

	Mean
Re-development of aquatic facilities	21.08
Development of new parks in south Mount Prospect	8.84
Development of new walking & biking trails	15.88
Re-development of athletic fields (including adding artificial turf fields)	10.86
Maintenance of existing outdoor parks & recreation facilities	16.89
Re-development of Lions Rec Center, RecPlex, & Central Community Center	14.91
Other	11.55

Q18. THE MT. PROSPECT PARK DISTRICT HAS NOT HAD A VOTER-APPROVED TAX INCREASE SINCE FORMATION IN 1955. IF THE PARK DISTRICT MADE THE IMPROVEMENTS THAT ARE MOST IMPORTANT TO YOUR HOUSEHOLD, HOW SUPPORTIVE WOULD YOU BE OF A TAX INCREASE?

Q18. How supportive would you be of a tax increase

	Number	Percent
Very supportive	132	32.8 %
Somewhat supportive	133	33.0 %
Not supportive	81	20.1 %
Not sure	57	14.1 %
Total	403	100.0 %

Q18A. IF YOU ANSWERED, "VERY SUPPORTIVE" OR "SOMEWHAT SUPPORTIVE," WHAT IS THE RANGE OF TAX INCREASE YOU WOULD APPROVE TO SUPPORT PARKS AND RECREATION IMPROVEMENTS? THESE PROPOSED RANGES ARE BASED ON EVERY \$100,000 OF APPROXIMATE HOME VALUE.

Q18a. Range of tax increase you would approve

to support parks & recreation improvements	Number	Percent
\$11-15 per year	71	26.8 %
\$16-20 per year	89	33.6 %
\$21-25 per year	96	36.2 %
Not provided	9	3.4 %
Total	265	100.0 %



Q18B. IF YOU ANSWERED, "NOT SUPPORTIVE" OR "NOT SURE," WHAT IS THE REASON FOR YOUR RESPONSE?

Q18b. Why did you answer Not Supportive or Not

<u>Sure to Question 18</u>	<u>Number</u>	<u>Percent</u>
I need more information	45	38.1 %
I don't use Park District parks, facilities or programs	1	0.8 %
I believe Park District currently has sufficient parks & recreation opportunities	27	22.9 %
I believe those who plan on using parks, amenities, programs, or facilities should pay for them	9	7.6 %
I don't support any increase in taxes	60	50.8 %
Other	11	9.3 %
Total	153	

Q19. INCLUDING YOURSELF, HOW MANY PEOPLE IN YOUR HOUSEHOLD ARE...

	<u>Mean</u>	<u>Sum</u>
number	3.38	1323
Under 5 years	0.24	95
5-9 years	0.44	173
10-14 years	0.43	170
15-19 years	0.19	76
20-24 years	0.10	39
25-34 years	0.13	52
35-44 years	0.72	282
45-54 years	0.43	170
55-59 years	0.13	49
60-64 years	0.16	62
65-74 years	0.27	105
75+ years	0.13	50

Q20. WHAT IS YOUR AGE?

Q20. Your age	Number	Percent
18-34	22	5.5 %
35-44	148	36.7 %
45-54	82	20.3 %
55-64	54	13.4 %
65+	66	16.4 %
Not provided	31	7.7 %
Total	403	100.0 %

Q20. WHAT IS YOUR AGE? (WITHOUT "NOT PROVIDED")

Q20. Your age	Number	Percent
18-34	22	5.9 %
35-44	148	39.8 %
45-54	82	22.0 %
55-64	54	14.5 %
65+	66	17.7 %
Total	372	100.0 %

Q21. YOUR GENDER:

Q21. Your gender	Number	Percent
Male	87	21.6 %
Female	289	71.7 %
Not provided	27	6.7 %
Total	403	100.0 %

Q21. YOUR GENDER: (WITHOUT "NOT PROVIDED")

Q21. Your gender	Number	Percent
Male	87	23.1 %
Female	289	76.9 %
Total	376	100.0 %



Q22. HOW MANY YEARS HAVE YOU LIVED IN THE MT. PROSPECT PARK DISTRICT?

Q22. How many years have you lived in Mt.

Prospect Park District	Number	Percent
0-5	73	18.1 %
6-10	86	21.3 %
11-15	53	13.2 %
16-20	33	8.2 %
21-30	58	14.4 %
31+	92	22.8 %
Not provided	8	2.0 %
Total	403	100.0 %

Q22. HOW MANY YEARS HAVE YOU LIVED IN THE MT. PROSPECT PARK DISTRICT? (WITHOUT "NOT PROVIDED")

Q22. How many years have you lived in Mt.

Prospect Park District	Number	Percent
0-5	73	18.5 %
6-10	86	21.8 %
11-15	53	13.4 %
16-20	33	8.4 %
21-30	58	14.7 %
31+	92	23.3 %
Total	395	100.0 %

Q23. HOW WOULD YOU DESCRIBE YOURSELF?

Q23. How would you describe yourself	Number	Percent
Asian or Asian Indian	13	3.2 %
Black or African American	1	0.2 %
American Indian or Alaska Native	1	0.2 %
White	359	89.1 %
Native Hawaiian or other Pacific Islander	1	0.2 %
Hispanic, Spanish, or Latino/a/x	12	3.0 %
Other	11	2.7 %
Total	398	

Q24. WHAT IS THE PRIMARY LANGUAGE YOU SPEAK AT HOME?

Q24. Primary language you speak at home	Number	Percent
English	383	95.0 %
Spanish	2	0.5 %
Polish	12	3.0 %
Other	9	2.2 %
Total	406	

Q24-4. OTHER:

Q24-4. Other	Number	Percent
Greek	1	16.7 %
Gujarati	2	33.3 %
Hungarian	1	16.7 %
Japanese	1	16.7 %
Serbian	1	16.7 %
Total	6	100.0 %

APPENDIX D – DETAILED 10-YEAR CAPITAL IMPROVEMENT PLAN (CIP) CHART

The following estimated capital dollars are based on the consulting teams understanding of cost to develop the capital item in 2022 dollars.

Recommendation + Action Item	Details	Financial Impact / Estimated Cost		(Alternate) Financial Impact / Estimated Cost	Timing / Year	ETC Survey Investment Priority Rating	Level of Service Decrease/Increase /Maintain	Future / Visionary Project (V)	
Aquatics									
Prepare district aquatics feasibility study to determine need and desired aquatics amenities and prioritize funding throughout district	Engage the community in the process, identify needed aquatics facility improvements paired with appropriate revenue generation goals and capital cost strategies. This plan should consider indoor and outdoor aquatics.	\$	75,000	\$	75,000	1-3 Years	High	N/A	V
Totals		\$	75,000	\$	75,000				
Big Surf Pool									
Replace Big Surf with modern family aquatic center in combination with Rec Center update/expansion	Coordinate with Lions Park Rec Center improvements/timing	\$	11,000,000	\$	16,000,000	3-5 Years	High	Increase	V
Totals		\$	11,000,000	\$	16,000,000				
Meadows Pool									
Update Pool	Include approximately \$1M each to add new amenities.	\$	2,000,000	\$	2,000,000	5-10 Years	High	Maintain	V
New pool liner	Repair/replace pool liner.	\$	450,000	\$	450,000	2024			
Totals		\$	2,450,000	\$	2,450,000				
Splashpads									
Install Splashpad at Rec Plex	Consider expanding building to create indoor splashpad area.	\$	2,750,000	\$	2,750,000	2024	High	Increase	V
Totals		\$	2,750,000	\$	2,750,000				

Neighborhood Parks

Community Parks

Recommendation + Action Item	Details	Financial Impact / Estimated Cost	(Alternate) Financial Impact / Estimated Cost	Timing / Year	ETC Survey Investment Priority Rating	Level of Service Decrease/Increase /Maintain	Future / Visionary Project (V)
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PARKS

Purchase and develop park on South side of District	5-10 acre park	\$	5,000,000	\$	5,000,000		
	Totals	\$	5,000,000	\$	5,000,000		

High Ridge Knolls & Beau Drive Playground, Dara James Playground

Update Dara James playground	Update playground according to schedule	\$	250,000	\$	250,000	2032	High	Maintain
Update playground and paving Beau Drive Playground	Update playground according to schedule	\$	250,000	\$	250,000	2030	High	Maintain
Convert turf areas to no/low mow prairie	Adding 19(+/-) Acres Low/No Mow seeded prairie	\$	285,000	\$	285,000	3-5 Years	High	Increase
	Totals	\$	785,000	\$	785,000			

Busse Park

Improve backstops + sideline fence /replace, add shade structure, bench		\$	175,000	\$	175,000	2023	High	Maintain
Replace PIP surface	4,500 SF	\$	100,000	\$	100,000	2029		
Add accessible pathways & ball field seating pads.	Add 160 LF pathway and pads	\$	7,100	\$	7,100	3-5 Years		Maintain
	Totals	\$	282,100	\$	282,100			

Countryside Park

Install barrier fence between park and Golf Road	Install 170 LF of fence	\$	8,000	\$	8,000			Maintain
Reconstruct Basketball court	Construct full court with 2 standards	\$	100,000	\$	100,000		Medium	
Widen and repair pathways	1000 LF of pathway, widen to 8 feet.	\$	54,000	\$	54,000	3-5 Years	High	
Replace playground equipment, replace paving around playground	Update playground according to schedule	\$	275,000	\$	275,000	2024	High	Maintain
	Totals	\$	437,000	\$	437,000			

Emerson Park

Replace playground equipment, replace paving around playground & add access pathways	Update playground according to schedule	\$	295,000	\$	295,000	2023	High	Maintain
Construct paved trail to connect perimeter sidewalks to create full loop	300 LF of paved loop trail	\$	13,000	\$	13,000	3-5 Years	High	Increase
	Totals	\$	308,000	\$	308,000			

Fairview Park

Construct accessible pathways to bleacher areas	400 LF of paved pathway and seating area.	\$	22,000	\$	22,000	1-3 years		Maintain
	Totals	\$	22,000	\$	22,000			

Gregory Park

Replace Sideline/Dugout Fences		\$	40,000	\$	40,000	2025	Low	
	Totals	\$	40,000	\$	40,000			

Neighborhood Parks

Community Parks

Recommendation + Action Item	Details	Financial Impact / Estimated Cost	(Alternate) Financial Impact / Estimated Cost	Timing / Year	ETC Survey Investment Priority Rating	Level of Service Decrease/Increase /Maintain	Future / Visionary Project (V)
PARKS							
Hill Street Nature Center							
Replace playground equipment with Nature Playground		\$ 300,000	\$ 300,000	2026	High	Maintain	
Devonshire playground - poured in place replacement	4,500 SF	\$ 100,000	\$ 100,000	2032			
Totals		\$ 400,000	\$ 400,000				
Kopp Park							
Develop master plan to guide park improvements .	3 new synthetic soccer fields. Relocated playground, new parking, trail updates, outdoor restroom, & other amenities.	\$ 20,000	\$ 20,000				V
Convert ball fields to rectangular fields.	construct 3 new synthetic rectangular fields which includes CloudHO field	\$ 3,600,000	\$ 3,600,000	3-5 Years	Low		V
Update playground with accessible pathways	Update playground according to schedule	\$ 400,000	\$ 400,000	1-3 years	High	Maintain	
Additional Park Improvements	Parking, Restrooms, Trails, Lighting & other amenities	\$ 2,500,000	\$ 2,500,000	3-5 years		Increase	V
Totals		\$ 6,520,000	\$ 6,520,000				
Lions Memorial Park & Big Surf Pool							
Review and implement 2022 Park Mater Plan	Implement 2022 masterplan						
Add access pathways to connect all amenities	Add 1500 LF of Pathway to create loop	\$ 70,000	\$ 70,000	3-5 Years	High	Increase	
Incorporate synthetic turf	Convert (2) ball fields to synthetic turf	\$ 3,200,000	\$ 3,200,000	5-10 Years	Low		V
Update playground and paving around playground		\$ 600,000	\$ 750,000	2022	High	Maintain	
Replace Big Surf	See aquatics.						
Additional Park Improvements		\$ 1,700,000	\$ 1,700,000				
Totals		\$ 5,570,000	\$ 5,720,000				
Majewski Metro Athletic Complex							
Study best use of Majewski	Feasibility Study & Master Plan	\$ 20,000	\$ 20,000				V
Park improvements based on park Feasibility Study and Master Plan	Best use per Master Plan	\$ 5,000,000	\$ 8,000,000	1-3 years	High	Increase	
Totals		\$ 5,020,000	\$ 8,020,000				

Neighborhood Parks

Community Parks

Recommendation + Action Item	Details	Financial Impact / Estimated Cost	(Alternate) Financial Impact / Estimated Cost	Timing / Year	ETC Survey Investment Priority Rating	Level of Service Decrease/Increase /Maintain	Future / Visionary Project (V)
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PARKS

Melas Park & Canine Commons

Address drainage improvements for fields	Soil study in CIP plan	\$	8,000	\$	8,000	1-5 Years		Maintain	
Improve one natural field	Based on recommendation of soil study	\$	150,000	\$	150,000				
Convert fields to synthetic turf	Convert 3 rectangular fields	\$	3,500,000	\$	3,500,000	5-10 Years	Low	Increase	V
Repave pathways		\$	150,000	\$	150,000			Maintain	
Build accessible drop-off / access to upper fields		\$	25,000	\$	50,000				
Add more shade trees to trail	Add water-loving trees along trail	\$	54,000	\$	54,000		High		
Add shade structures seating areas / bleachers	2 shade structures along main pathway	\$	150,000	\$	150,000	3-5 years	High	Maintain	
Totals		\$	4,037,000	\$	4,062,000				

Meadows Park & Pool

Develop conceptual layout plan to identify improvements to be made to Meadows Park.	Reconstruct sports complex to include synthetic fields, new concessions and restroom bldg., shaded seating areas, & improved parking. Incorporate destination playground and paved pathway loop.	\$	20,000	\$	20,000				V
Update concession gazebo	Add restrooms	\$	500,000	\$	500,000	5-10 years		Maintain	
Add site for playground or nature play area		\$	400,000	\$	400,000	3-5 years	High	Increase	
Ballfields artificial turf, Option1: Infield only	Convert 2 ballfields, leave 1 as is			\$	1,540,000		Low		V
Additional Park Improvements	Potentially add playground, challenge course, trails & other park amenities	\$	1,000,000	\$	1,000,000	3-5 Years	High	Increase	V
Totals		\$	1,920,000	\$	3,460,000				

Owen Park

Replace playground equipment, replace paving around playgrounds	Update playground according to schedule	\$	280,000	\$	280,000	2024	High	Maintain	
Expand pathways to ballfields for accessibility	Add 200 LF of paved pathway and seating pads	\$	11,000	\$	11,000	1-3 years		Maintain	
Totals		\$	291,000	\$	291,000				

Prospect Meadows Park

Replace playground equipment, replace paving around playground	Update playground according to schedule	\$	400,000	\$	400,000	2030	High	Maintain	
Complete paved loop trail	Add 1000 LF of paved trail.	\$	49,000	\$	49,000	3-5 Years	High	Increase	
Totals		\$	449,000	\$	449,000				

Robert Frost Park

Replace poured in place	Lifecycle	\$	100,000	\$	100,000	2032			
Totals		\$	100,000	\$	100,000				

Neighborhood Parks

Community Parks

Recommendation + Action Item	Details	Financial Impact / Estimated Cost	(Alternate) Financial Impact / Estimated Cost	Timing / Year	ETC Survey Investment Priority Rating	Level of Service Decrease/Increase /Maintain	Future / Visionary Project (V)
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PARKS

Robert T. Jackson Clearwater Park

Add more loops to walking path, potential for boardwalk or overlooks along path	Build more paved pathways to create interest in ponds. Add 2000 LF paved trail.	\$ 89,000	\$ 89,000	5-10 Years	High	Increase	
Pathway lighting		\$ 190,000	\$ 190,000	5-10 Years		Increase	
Add more trees & plantings for expanded natural area and seasonal interest	Add approximately 20 trees and 1 acre of low/no mow landscape	\$ 30,000	\$ 40,000	3-5 years	High	Increase	
Totals		\$ 309,000	\$ 319,000				

Rosemary S. Argus Friendship Park

Implement park renovation design							
Update playground and paving around playground		\$ 600,000	\$ 750,000	2029	High	Maintain	
Ballfields artificial turf, infield only	Convert 1 ballfield		\$ 770,000		Low		
Renovate concession building		\$ 500,000	\$ 500,000			Maintain	
Add shade near ballfields/central area	Add shade structures to seating areas at fields	\$ 36,000	\$ 75,000		High	Increase	
Totals		\$ 1,136,000	\$ 2,095,000				

Sunrise Park

Add more loops to park trail	Add 700 LF of paved pathway to southern portion.	\$ 37,000	\$ 37,000	1-3 years	High	Increase	
Add Shelter	Add one small shelter	\$ 75,000	\$ 75,000				
Replace playground equipment, replace paving around playgrounds	Update playground according to schedule	\$ 415,000	\$ 415,000	2024	High	Maintain	
Totals		\$ 527,000	\$ 527,000				

Sunset Park

Replace playground equipment, replace paving around playground	Update playground according to schedule	\$ 300,000	\$ 450,000	2028	High	Maintain	
Complete loop trail and widen existing pathways	Add 1000 ft paved trail to create loop in SE corner.	\$ 100,000	\$ 100,000	3-5 Years	High	Increase	
Totals		\$ 400,000	\$ 550,000				

Tamarack Park

Introduce trails / gathering areas along trail	Add 700 LF trail to complete loop	\$ 50,000	\$ 50,000	5-10 Years	High	Increase	
Totals		\$ 50,000	\$ 50,000				

Neighborhood Parks

Community Parks

Recommendation + Action Item	Details	Financial Impact / Estimated Cost	(Alternate) Financial Impact / Estimated Cost	Timing / Year	ETC Survey Investment Priority Rating	Level of Service Decrease/Increase /Maintain	Future / Visionary Project (V)	Maintenance
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PARKS

Weller Creek Park

Add paved trails along both sides of Weller Creek	Add 4800 LF paved trail to make complete loop from East to West.	\$260,000	\$260,000	3-5 Years	High	Increase		
Improve one basketball court	Reconstruct north basketball court at S Wa Pella Ave	\$30,000	\$30,000		Low			
Add small picnic shelters along trails (1-2 table capacity)	Add one NE corner, one in South-Central area, one at the West end (3 total).	\$100,000	\$200,000	3-5 Years	High	Increase		
Add more plantings for expanded natural area and seasonal interest	Add approximately 1 acre of no/low mow landscape	\$15,000	\$15,000	3-5 years	High	Increase		
Add playground	Add nature play and/or nature play trail	\$300,000	\$300,000	5-10 Years	High	Increase	V	
Totals		\$705,000	\$805,000					

Westbrook Park

Replace playground equipment, replace paving around playground	Update playground according to schedule	\$400,000	\$400,000	2028	High	Maintain		
Construct accessible pathways to bleacher areas	Add 400 LF of pathway and bench/bleacher pads	\$18,000	\$18,000	1-3 years		Maintain		
Replace backstop and sideline fence		\$25,000	\$25,000	2025	Low	Maintain		
Totals		\$443,000	\$443,000					

Lincoln Ballfield

Repair/replace backstop netting	Utilize Park District standard materials	\$46,000	\$46,000	3-5 Years	Low	Maintain		
Totals		\$46,000	\$46,000					

O'Hare Cup Site

Develop master plan for adventure/nature park		\$20,000	\$20,000	3-5 years	High	Increase	V	
Develop adventure park amenities, wildlife park (bike trails, birding areas, adventure play activities, etc.)		\$20,000	\$20,000	5-10 Years	High	Increase	V	
Totals		\$40,000	\$40,000					

Recommendation + Action Item	Details	Financial Impact / Estimated Cost	(Alternate) Financial Impact / Estimated Cost	Timing / Year	ETC Survey Investment Priority Rating	Level of Service / Decrease/Increase /Maintain	Future / Visionary Project (V)
PARKS							
Parks Trail Markers and Signage Updates							
High Ridge Knolls & Beau drive : Trail markers		\$ 12,000	\$ 12,000	5-10 years		Maintain	
RT Jackson Clearwater Park: Trail Markers		\$ 10,000	\$ 10,000	5-10 years		Maintain	
Melas Park: Trail Markers		\$ 12,000	\$ 12,000	5-10 years		Maintain	
Entry Signage for 15 Parks	Replace wooden entry signage at 15 parks with high density plastic (HDP) signage.	\$ 75,000	\$ 75,000	5-10 years		Maintain	
Totals		\$ 109,000	\$ 109,000				
Facilities							
RecPlex							
Replace Chillers		\$ 750,000	\$ 750,000	2023			
Refresh building	Exterior Upgrades	\$ 250,000	\$ 500,000				
Expand/reorganize building to include more fitness space	Relocate offices (from under program space), update racquetball courts, consider addition of fieldhouse/indoor turf (associated parking, etc.)	\$ 800,000	\$ 4,000,000	3-5 years	Medium	Increase	
Convert artificial turf playground to poured in place	Lifecycle	\$ 100,000	\$ 100,000	2030			
Add splash pad	See aquatics.			3-5 years	High	Increase	
Add pickleball courts	Add 6 pickleball courts with nets, fencing, and lighting.	\$ 400,000	\$ 400,000	3-5 years	Medium	Increase	
Totals		\$ 2,300,000	\$ 5,750,000				
The Art Studio							
Repave parking lot and relocate program to updated Lions Park Community Center		\$ 100,000	\$ 100,000	3-5 years	Medium	Increase	
Totals		\$ 100,000	\$ 100,000				

Recommendation + Action Item	Details	Financial Impact / Estimated Cost	(Alternate) Financial Impact / Estimated Cost	Timing / Year	ETC Survey Investment Priority Rating	Level of Service Decrease/Increase /Maintain	Future / Visionary Project (V)
Facilities							
Central Community Center							
Add new exterior digital sign		\$ 65,000	\$ 80,000				
Replace roof		\$ 1,600,000	\$ 1,600,000	2025, 26, 27			
Renovate restrooms to meet current use/needs	More lockers that necessary. Redesign restrooms to recapture this area for better use.	\$ 675,000	\$ 675,000				
Construct new north fitness center entry	Simplify entry into the fitness center with a new entry into the facility.	\$ 400,000	\$ 600,000				
Update exterior landscape	Update the landscaping around the facility, including new plant materials, edging, mulch, etc. Does not include new parking lot and perimeter trees.	\$ 50,000	\$ 50,000				
Replace indoor turf	Replace indoor turf when need arises based on wear - 15,000 SF	\$ 200,000	\$ 250,000	2030			
Add small nature play area west/northwest of center	Work with NWSRA	\$ 250,000	\$ 300,000				
Totals		\$ 3,240,000	\$ 3,555,000				
Lions Recreation Center							
	Update/Expand Rec Center in combination with aquatic center development (include The Studio), evaluate highest and best use of gymnasium, incorporate needed ADA upgrades throughout facility. Includes HVAC upgrades.	\$ 2,800,000	\$ 3,475,000	5-10 Years	Medium	Increase	
Totals		\$ 2,800,000	\$ 3,475,000				
Friendship Park Conservatory							
Expand to accommodate up to 300 people for rental/events	Add 60'x40' outdoor shelter to hold up to 300 people for events. This includes expanded bathrooms and parking for 100 cars.	\$ 1,060,000	\$ 1,060,000	3-5 years	Low	Increase	V
Totals		\$ 1,060,000	\$ 1,060,000				
Mt. Prospect Golf Club							
Renovate maintenance garage		\$ 1,000,000	\$ 1,000,000			Maintain	
Totals		\$ 1,000,000	\$ 1,000,000				
Summary Capital Costs		\$ 61,721,100	\$ 77,095,100				

APPENDIX E – PARK AND FACILITY INVENTORY ASSESSMENT

FACILITY INVENTORY	
	Name of Site: Kopp Park
	Date Completed: March 30, 2022
	Completed By: HM & CC
	
	

1. SITE LOCATION:

Kopp Park

Kopp Park is situated in the South-central area of the district, directly West of the Park District's RecPlex Fitness Center.

420 W. Dempster Street, Mount Prospect



2. GENERAL SITE DESCRIPTION:

Size: 27.4 ac.

Classification: Community Park

Serves the neighborhood and Recplex visitors with outdoor softball sized field, marked soccer fields, playground, flexible lawnspace, and walking trails that connect to a larger trail network located along the powerlines on the southern end of the village, continuing into City of Des Plaines directly to the East .

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Playground Equipment: + (Landscape Structures 2017)

Ballfield (with lights): 0

Soccer and Multiuse Fields: 0

Main Drive & Outfall Lot: 0

RecPlex Playground: + (Built 2020)

Rating Key

- + Excellent Condition
- 0 Good Condition
- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Adjacency to RecPlex allows for restrooms & therefore extended stays, restroom access makes large flexible lawn space appropriate for festivals and outdoor events. Connectivity to larger trail network.

Opportunities: Adding more trees and/or shade coverings would improve playground and overall experience, planting like Illinois Prairie Path (under ComEd lines) would add interest along trail, along with public art and trail markings.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: **2-3**

Ballfield on east end needs ADA access, gravel parking lot on west end needs ADA update along with playground surface (currently engineered wood chips).

6. GENERAL NOTES:

Area in Floodplain: 0

Maintenance Schedule: Weekly

Active/Passive: Both

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Robert Frost Park

Date Completed: March 30, 2022

Completed By: HM & CC

CONFLUENCE

pros
consulting
INC.

1. SITE LOCATION:

Robert Frost Park

Robert Frost Park is situated in the western area of the Park District, located on the same lot and directly West of Robert Frost Elementary School.

1308 Cypress Drive, Mount Prospect



2. GENERAL SITE DESCRIPTION:

Size: 3 ac.

Classification: Neighborhood

Serves the school and neighborhood with ballfield, playground, flexible lawn space, funnel ball and basketball (partial asphalt court with two hoops). 50/50 cost share for development with CCSD 59.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Playground Equipment: 0

Ballfield: 0

Signage: 0

New 6000sf playground with PIP surface planned for ages 2-5 and 5-12, existing pathway to be replaced, Summer 2022.

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Adjacency to elementary school supplements limited existing greenspace at school

Opportunities: Adding more trees and/or shade coverings would improve overall experience. Inclusive play areas, outdoor classrooms, & more varied outdoor play structures.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: **4**

Parking is limited to school parking lot & neighborhood streets. Playground material is engineered wood chips.

6. GENERAL NOTES:

Area in Floodplain: 0

Maintenance Schedule: Weekly

Active/Passive: Active

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Robert T. Jackson Clearwater Park

Date Completed: March 30, 2022

Completed By: HM & CC

CONFLUENCE

pros
consulting
INC.

1. SITE LOCATION:

Robert T. Jackson Clearwater Park

Robert T. Jackson Clearwater Park is situated in middle-western area of the Park District.

1717 West Lonnquist Blvd., Mount Prospect



2. GENERAL SITE DESCRIPTION:

Size: 25.82 ac.

Classification: Community Park

Multi-use park co-owned by the village. Attractive regional retention basin occupies 2/3ds of park. Lovely overlook views onto pond from some areas above. Includes tennis courts, loop trail, playground, & shelter.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Playground Equipment: +

Tennis Courts: 0

Shelter: 0

Entry Signage: -

Parking/Access Drive: 0

Playground 2016 from landscape structures. New Tennis courts and fencing to be installed in 2023. 2 Tennis courts and 6 Pickleball courts have been installed.

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Beautiful views to water from shelter and walking path, benches, & playground. High use park with annual fishing derby. Sledding occurs here as well.

Opportunities: Adding more loops and variety along walking path (potential for boardwalk) and Fishing dock/pier, dog park. More trees and seasonal planting interest + naturalized plantings in wet/steeply graded soils. Expanded Parking. Signage within a consistent signage typology.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: **3**

Parking is limited to under 30 spaces for high use park, 2 marked for ADA. Engineered woodchip playground material. Tennis courts do not have ADA accessible pathway.

6. GENERAL NOTES:

Area in Floodplain: 0

Maintenance Schedule: Weekly. Winter snow clearing on pathways

Active/Passive: Both

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Tamarack Park

Date Completed: March 30, 2022

Completed By: HM & CC

CONFLUENCE

pros
consulting
INC.

1. SITE LOCATION:

Tamarack Park

Tamarack Park is situated in a residential area directly east of a collection of schools and a large college football field and facility in Arlington Heights.

1100 South Tamarack Drive, Mount Prospect



2. GENERAL SITE DESCRIPTION:

Size: 1.65 ac.

Classification: Pocket Park

Previously owned by the Village and donated to the Park District. A pathway system and shelter was removed due to encroachment of existing tree roots.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Signage/Gateway: +

Canopy Cover: +

Village donation covenants limit active uses.

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Great tree variety and canopy cover with shade and benches. Birdhouse style free library.

Opportunities: More variety of passive recreation could be incorporated, for example council ring or gathered seating, or picnic tables. Village donation covenants limit active use.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: 2

Previous pathway has been removed, benches are on pads but not connected to pathway. Parking limited to street only, South side of park limits any parking.

6. GENERAL NOTES:

Area in Floodplain: 0

Maintenance Schedule: Weekly

Active/Passive: Passive

7. PHOTO INVENTORY:





FACILITY INVENTORY





Name of Site: Sunset Park

Date Completed: March 30, 2022

Completed By: HM & CC

1. SITE LOCATION:

Sunset Park

Sunset Park is situated in a residential area, located centrally within the Park District.

800 South Can-Dota Ave., Mount Prospect



2. GENERAL SITE DESCRIPTION:

Size: 7 ac.

Classification: Neighborhood

Sunset is a multi-use park with highly used base ball field, playground, marked soccer fields, and open green space.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Playground Equipment: 0 (2006 Landscape Structures)

Ballfield: 0 (New Backstops)

Signage: 0

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Lots of flexible lawn space, nice tree canopy developing around playground area and north end of park.

Opportunities: More variety of passive recreation could be incorporated with seating in shaded areas. Additional canopy cover and understory trees and shrubs. Marked trails for walking/running could be incorporated, complete the loop trail through park.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: 4

Park Benches are on accessible pads, picnic tables are not fixed and not on accessible pads. Parking limited to street. Paths generally under 4 feet wide.

6. GENERAL NOTES:

Area in Floodplain: 0

Maintenance Schedule: Weekly

Active/Passive: Both

7. PHOTO INVENTORY:





FACILITY INVENTORY





Name of Site: Weller Creek Park

Date Completed: March 30, 2022

Completed By: HM & CC

1. SITE LOCATION:

Weller Creek Park

Weller Creek Park is a linear park along Weller Creek situated in a residential area in the middle-northern portion of the Park District, directly east of the Mt. Prospect Golf Club.

501 West Council Trail, Mount Prospect



2. GENERAL SITE DESCRIPTION:

Size: 12 ac.

Classification: Neighborhood

Weller Creek Park is located along the creek and includes a pedestrian bridge in good condition, 2 pads and basketball hoops, and two trail segments running north to south - connecting the communities on either side of the creek.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Basketball Hoops & Pads: -

Pedestrian Bridge: 0

Signage: 0

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Creek provides nice pedestrian bridge experiences and is buffered with trees. Connects residential areas from north to south.

Opportunities: More variety of walking or soft surface running trails along creek would make use of the linear shape of park, adding disc golf course or pickleball courts would make sense here. Nature play area would add variety, picnic/gathering/seating areas could be fixed with views to creek. Beautification of bridge entry areas, overlook/sitting deck potential.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: **3**

Picnic tables are not fixed and not on accessible pads, directly adjacent creek pedestrian bridge. Parking limited to street. Paths generally under 4 feet wide. Basketball pads are not accessible.

6. GENERAL NOTES:

Area in Floodplain: 1.46 ac.
Maintenance Schedule: Weekly
Active/Passive: Both

7. PHOTO INVENTORY:





**MT. PROSPECT
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mppd.org

FACILITY INVENTORY





Name of Site: Lincoln Ballfield

Date Completed: March 30, 2022

Completed By: HM & CC

1. SITE LOCATION:

Lincoln Ballfield

Lincoln Ballfield is located on the lot of Lincoln Middle School in the northern part of the Park District.

700 West Lincoln Street, Mount Prospect



2. GENERAL SITE DESCRIPTION:

Size: 5.3 ac

Classification: Neighborhood

Located directly east of Lincoln middle school, Park is owned by MPSD 57, the Park District maintains the infield. Used as a 'filler field' for Park District Leagues when in need of additional ball fields.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Ball Field: 0/-

Rating Key	
+	Excellent Condition
0	Good Condition
-	Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Ballfield is a nice additional amenity to middle school, large open flexible green space area.

Opportunities: Ball field needs upgrade especially new backstop netting, bleachers in full sun next to parking lot could use shade. Providing an accessible route to the bleachers.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: **3**

Ballfield lacks accessibility pathway, parking limited to existing school parking and street parking.

6. GENERAL NOTES:

Area in Floodplain: 0

Maintenance Schedule: Weekly

Active: Active

7. PHOTO INVENTORY:



	FACILITY INVENTORY		 
	Name of Site: We Go Park		
	Date Completed: March 30, 2022		
Completed By: HM & CC			

1. SITE LOCATION:

We Go Park

Located centrally in the Park District tucked behind houses. Entry is by way of a small path in between street facing houses, path connection runs from East to West.

132 South We-Go Trail, Mount Prospect



2. GENERAL SITE DESCRIPTION:

Size: 1.3 ac

Classification: Neighborhood/Pocket

We Go is a multi-use park with playground, hopscotch, basketball, and tree filled green openspace.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Playground: + (2016 Landscape Structures)

Basketball Half-Court & Hopscotch: +

Signage: - (nonexistent, difficult to locate park)

Rating Key	
+	Excellent Condition
0	Good Condition
-	Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Private wooded feel, great canopy and shade cover, benches on accessible pads.

Opportunities: The park is currently a very private space not visible from the street. Shade cover provides for comfortable summer amenities, could add accessible picnic table locations.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: 4

On street parking only. Bench has concrete pad, existing pathways in good condition with access to playground. Engineered wood chips in playground. Picnic table is not accessible.

6. GENERAL NOTES:

Area in Floodplain: 0

Maintenance Schedule: Weekly

Active: Active/Passive

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Westbrook School

Date Completed: March 30, 2022

Completed By: HM & CC

CONFLUENCE

pros
consulting
INC.

1. SITE LOCATION:

Westbrook School

Located in the north-western part of the Park District.

103 Busse Road, Mount Prospect



2. GENERAL SITE DESCRIPTION:

Size: 2.5 approx. ac

Classification: Neighborhood

Westbrook is located north of Westbrook Elementary School in MPSD 57. It has a ballfield and playground maintained by the District located on School property, funding for park amenities is split 50/50 with the school. T-ball games played here.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Playground: + (2006 Landscape Structures)

Baseball Field: 0

Basketball Court: 0

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Large flexible lawn space and immediate adjacency to Weller Creek. Playground an amenity to school.

Opportunities: Immediate shade cover for playground is highly desired, opportunity to expand stream buffer and open access for shaded recreation along stream.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: **3**

On street parking unavailable. Parking shared with school district. Lacking accessible paths to ballfield. Engineered wood chips in playground.

6. GENERAL NOTES:

Area in Floodplain: 0

Maintenance Schedule: Weekly

Active: Active

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Melas Park & Canine Commons

Date Completed: March 30, 2022

Completed By: HM & CC

CONFLUENCE

pros
consulting
INC.

1. SITE LOCATION:

Melas Park & Canine Commons

Located in the north-western part of the Park District. Melas Park and Canine Commons is located along Central Road. Park is owned by MWRD and leased to the Village. Arlington Heights Park District and the Mt. Prospect Park both lease areas of parkland and split the dog park lease.

1400 West Central Road, Mount Prospect



2. GENERAL SITE DESCRIPTION:

Size: 35 ac.

Classification: Community

Large multi-use park with large dogpark, multiple ballfields for softball & baseball with concession building, multiple football fields, soccer field, multiuse fields with stadium lighting, marked walking/running trails, attractive pedestrian bridge, 'The Studio' arts programming facility (a separate facility and parking from park itself).

Drainage is a *significant* area of concern in all ball fields, after heavy rains games are cancelled for days. Dog park is fighting turf issues with the shade & traffic in mature wooded area- frequent replacement of artificial turf and lawn.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Playground: 0 (AHPD) Signage: 0
Football Fields: - (MPPD) Volleyball Courts: 0
Walking/Running Trails: 0 (Both AHPD & MPPD)
Baseball Fields: - (AHPD)
Soccer Field: - (MPPD)
Pavilion: 0 (East Pavilion MPPD)
Multiuse Fields with Lighting: -

Rating Key

+ Excellent Condition
0 Good Condition
- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Extensive ballfields lit, large dog park, marked trail system with loop trail.

Opportunities: Extremely steep & large regional detention basin is an interesting feature & appropriate for overlook/sled hill. Turf and drainage improvements. Restrooms with access outside of fenced-in areas. Trails would benefit from existing/future wooded areas, dog park assessed for more permanent ground materials or moved to more suitable location.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: 3

Lengthy accessibility routes to many areas via parking and trails.

6. GENERAL NOTES:

Area in Floodplain: 0

Maintenance Schedule: Weekly

Active: Active

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Meadows Park & Pool

Date Completed: March 30, 2022

Completed By: HM & CC

CONFLUENCE

pros
consulting
INC.

1. SITE LOCATION:

Meadows Park & Pool

Located in the north-western part of the Park District, directly northeast of Melas Park.

1401 West Gregory Street, Mount Prospect



2. GENERAL SITE DESCRIPTION:

Size: 14.6 ac.

Classification: Community

Multi-use park with pool and ball fields, includes three baseball/softball fields and one soccer field. Concessions and stadium lighting around fields and large additional flexible greenspace areas.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Pool & Aquatics Center: 0 (Completed 2000)

Baseball Fields: 0 (New Backstops 2006)

Soccer Field: 0

Concessions Pavilion: -

Signage: 0

Parking/Access Drive: 0

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Parking adequate size, ballfields lit at night on timers and in good condition, includes scoreboards donated by Culvers, pool & aquatics center with splash features and seating areas. Proximity to Mt. Prospect high school means a lot of usage from students.

Opportunities: Concession gazebo needs updating and accessible restrooms for extended stays. Flexible green space could be programmed for additional active or passive recreation. No current playground.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: 4

Parking lot close to amenities with adequate access routes. Drainage issues with field washout onto asphalt between ball fields creates uneven surfaces creating accessibility issues.

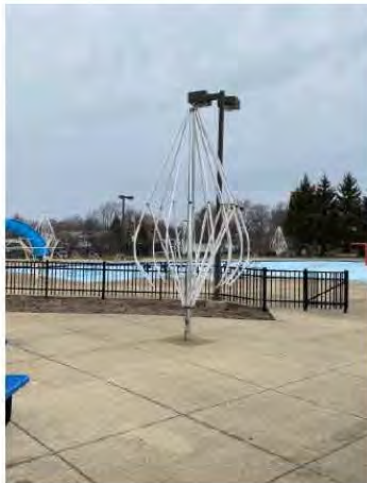
6. GENERAL NOTES:

Area in Floodplain: 0

Maintenance Schedule: Weekly

Active: Active

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Fairview Park

Date Completed: March 30, 2022

Completed By: HM & CC

CONFLUENCE

pros
consulting
INC.

1. SITE LOCATION:

Fairview Park

Located in north-western part of the District. Shares site with Fairview elementary & school administrative building.

300 North Fairview Ave., Mount Prospect



2. GENERAL SITE DESCRIPTION:

Size: 3

Classification: Neighborhood Park

Park includes two high use ballfields, located directly adjacent to elementary school.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Baseball Fields: 0 (Backstops Rebuilt in 2015)

Signage: 0

Rating Key

- + Excellent Condition
- 0 Good Condition
- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: High use baseball fields with backstops in good condition. Bench seating under small tree grove. Additional flexible lawn space. Proximity to elementary school. Mature trees line sidewalks around park.

Opportunities: A shelter with shade for post-game gatherings. Programming for flexible lawn space, inclusive play area.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: **3**

Ballfields not accessible by pathways. Street parking only & limited during school hours to before 1pm & after 4pm. School lot use is available during school off hours.

6. GENERAL NOTES:

Area in Floodplain: 0

Maintenance Schedule: Weekly

Active: Active/Passive

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Prospect Meadows Park

Date Completed: March 30, 2022

Completed By: HM & CC

CONFLUENCE

pros
consulting
INC.

1. SITE LOCATION:

Prospect Meadows Park

Located in the farthest north part of the Park District with a roundabout entry with parking, tucked away from busy Rand road to the north. Sponge Lake (Arlington Heights) directly SW. Adjacent to Memory Gardens and Mausoleums.

1101 North Forest Ave., Mount Prospect



2. GENERAL SITE DESCRIPTION:

Size: 3

Classification: Neighborhood/Pocket Park

Park includes gazebo, ball field, walking path to field, full court basketball, & playground.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Baseball Field: 0

Gazebo: 0 (New shelter roof to be installed in 2022)

Playground: + (built 2009)

Basketball Court: 0

Signage: 0

Parking and Main Drive: -

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Removed and buffered from noise and adjacent properties, nice tree cover & variety, meandering trail to ballfield, gazebo in good condition.

Opportunities: Program flexible lawnspace outside of park boundary for lawn games such as cornhole & horseshoes.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: **3**

Ballfield accessible by pathways. Street parking limited to under 8 spaces, accessible parking not clearly marked. Engineered wood chips for playground base.

6. GENERAL NOTES:

Area in Floodplain: 0

Maintenance Schedule: Weekly

Active: Active/Passive

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Emerson Park

Date Completed: March 30, 2022

Completed By: HM & CC

CONFLUENCE

pros
consulting
INC.

1. SITE LOCATION:

Emerson Park

Located in the north-eastern part of the Park District along E. Gregory street.

317 North Emerson Street, Mount Prospect



2. GENERAL SITE DESCRIPTION:

Size: 2.3 ac.

Classification: Neighborhood/Pocket Park

Multi-use park includes playground, flexible lawn space, attractive entry garden surrounding park signage with shaded bench seating areas, & half court basketball.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Playground: - (built 1995, Mexico Forge)

Basketball Court: 0

Signage: 0

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Plenty of bench seating throughout with picnic tables as well. Playground in good shape despite age. Entry signage garden attractive with shaded passive seating area. Large Flexible lawn space. Mature canopy trees throughout.

Opportunities: Accessible walkways to amenities, pickleball courts. Mid-story trees and shrubs. Picnic tables could be relocated to shade. Inclusive playground with accessible surfacing to replace existing.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: **3**

Playground not accessible by pathway, base is engineered wood chips. Picnic tables are on concrete pads but without access pathways. Benches behind signage & entry garden are accessible via concrete path. Exclusively street parking, however surrounded by street parking on three sides, without time/day restrictions.

6. GENERAL NOTES:

Area in Floodplain: 0

Maintenance Schedule: Weekly

Active: Active/Passive

7. PHOTO INVENTORY:





FACILITY INVENTORY





Name of Site: Gregory Park

Date Completed: March 30, 2022

Completed By: HM & CC

1. SITE LOCATION:

Gregory Park

Located in the north-eastern part of the Park District along Rand Road.

East Memory Lane & Rand Road, Mount Prospect



2. GENERAL SITE DESCRIPTION:

Size: 8 ac.

Classification: Neighborhood

Multi-use park includes ballfield & large open flexible lawn space. Parking is available at large church lot directly south (when not in session). Space is fenced between Rand road and neighborhood.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Ballfield: 0

Rating Key	
+	Excellent Condition
0	Good Condition
-	Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Large open acres of flexible lawn space.

Opportunities: Direct access from Rand road. Splash pad and playground, shelter, grand lawn. Programming, canopy, accessible entry. Possibility for dog park with on-site parking.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: **1**

Ballfield not accessible by pathway or pathway to parking. Park not open to community & fenced between game usage. Parking is church lot as needed when not in session.

6. GENERAL NOTES:

Area in Floodplain: 0

Maintenance Schedule: Weekly

Active: Active/Passive

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Hill Street Nature Center

Date Completed: March 30, 2022

Completed By: HM & CC

CONFLUENCE

pros
consulting
INC.

1. SITE LOCATION:

Hill Street Nature Center

Located in the far north-eastern part of the District directly north of Highway 12 (Rand road).

525 East Hill Street, Mount Prospect



2. GENERAL SITE DESCRIPTION:

Size: 2.9 ac.

Classification: Neighborhood

Wooded park with playground, shelter, council ring, wooded trail, and urban forest. Shaded areas for play, nature observation, and passive recreation.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Playground: - (2005 by Landscape Structures)

Shelter: 0

Main drive and parking: 0

Signage: -

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Woodland buffer between busy road and business district creates immediate sense of enclosure and woodland experience. Mature tree canopy and mid-layer provides shade & cooling for play area. Accessible benches and gazebo. Opportunities for nature exploration throughout with previous exploration course developed & utilized by scouts.

Opportunities: Nature playground to replace existing playground. Outdoor classroom & interpretive panels.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: 4

Park amenities including gazebo and benches are accessible by concrete pathways & on pads, parking lot accessible spot is clearly marked. Playground base material is engineered wood chip.

6. GENERAL NOTES:

Area in Floodplain: 0

Maintenance Schedule: Weekly

Active: Active/Passive

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Busse Park

Date Completed: March 30, 2022

Completed By: HM & CC

CONFLUENCE

pros
consulting
INC.

1. SITE LOCATION:

Busse Park

Located in the north-eastern area of the District, 1-2 blocks proximity to major retail and entertainment area.

111 North Owen Street, Mount Prospect



2. GENERAL SITE DESCRIPTION:

Size: 7.12 ac.

Classification: Neighborhood

Multiuse Park with 2 ballfields, playground, tennis courts combined with (2) basketball half courts, and large open flexible lawn space.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Playground: + (2019)

Tennis Courts Combined with Basketball Courts: 0

Ballfields: 0

Gazebo: 0

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: New playground has poured in place ground surface. Large lawnspace, mature and recently planted canopy trees line sidewalk around park with shaded path behind ballfield that connects to courts. Tennis/Basketball courts in good shape. Benches along paved paths to playground.

Opportunities: Existing walking/running paths expanded throughout, splash pad, removing an existing field. Smaller courts for bocce or pickleball. Passive recreation/picnic tables in shaded areas.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: **4**

Ballfields are not accessible via pathways. Park amenities including gazebo, playground and courts are accessible by asphalt pathways. Playground is poured in place material. Parking is on street, however park is surrounded by ample onstreet parking on three sides. Tennis Court gate is not accessible.

6. GENERAL NOTES:

Area in Floodplain: 0

Maintenance Schedule: Weekly

Active: Active/Passive

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Owen Park

Date Completed: March 30, 2022

Completed By: HM & CC

CONFLUENCE

pros
consulting
INC.

1. SITE LOCATION:

Owen Park

Located in the north eastern part in the District in a residential neighborhood across the street from a large church and church school.

100 South Owen Street, Mount Prospect



2. GENERAL SITE DESCRIPTION:

Size: 2.3 ac.

Classification: Neighborhood

Multiuse Park with ballfield, playground, and full basketball court, benches & flexible lawnspace.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Playground: 0 (2000, Landscape Structures)

Tennis Courts Combined with Basketball Courts: 0

Ballfields: 0

Gazebo: 0

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Mature trees shade playground with surrounding benches in shade as well. Ballfield has new backstops, basketball court is also shaded with trees as is a portion of the baseball bleachers for the field. Flexible lawnspace.

Opportunities: Unprogrammed lawnspace could use trees, shrubs or recreation interest for ex: workout stations or loop trail. Moving more picnic benches to accessible paths and shade. Entry sign relocated to playground entry.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: **3**

Ballfields are not accessible via pathways. Playground and courts are accessible by paved pathways. Playground is engineered wood chips. Parking is on street, there are some time restrictions to street parking.

6. GENERAL NOTES:

Area in Floodplain: 0

Maintenance Schedule: Weekly

Active: Active/Passive

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Lions Memorial Park & Big Surf Pool

Date Completed: March 30, 2022

Completed By: HM & CC

CONFLUENCE

pros
consulting
INC.

1. SITE LOCATION:

Lions Memorial Park & Big Surf Pool

Located in the north eastern of the District in a residential neighborhood adjacent Lions Elementary School (MPSD 57). One block from the local Metra train station.

411 South Maple Street, Mount Prospect



2. GENERAL SITE DESCRIPTION:

Size: 24.7 ac.

Classification: Community

Multiuse Park with veterans memorial, aquatics center, bandshell & bleachers, playground, 2 baseball fields, Veterans Memorial Bandshell, tennis courts, basketball hoops over asphalt, picnic tables, football field, & flexible lawnspace. Park includes Lions Recreation Center with restroom facilities.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Playground: - (1997, Miracle Recreation) Multi-Use Fields: 0

Tennis Courts: 0

Basketball Court: 0

Ballfields: 0

Wave Pool: -

Restrooms: 0

Signage: 0

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Mature trees throughout. Performance space with bleacher seating has live music weekly. Large playground. Flexible lawnspace with shade. Diverse active & passive recreation opportunities.

Opportunities: Pathways connecting recreation areas. Passive recreation and activity viewing areas in shade. New aquatics facility, event lawn, playground upgrades with shade, potential for an ice loop for winter recreation.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: **3**

(1) of (2) Ballfields accessible via paved pathways. Parking is in close proximity to aquatics center & tennis courts. Playground is engineered wood chips. Parking lot is approx. 950 LF from playground and ballfield. There is onstreet parking with restrictions, on street parking lacks accessible path to playground.

6. GENERAL NOTES:

Area in Floodplain: 0

Maintenance Schedule: Weekly

Active: Active/Passive

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Sunrise Park

Date Completed: March 30, 2022

Completed By: HM & CC

CONFLUENCE

pros
consulting
INC.

1. SITE LOCATION:

Sunrise Park

Located in the North Eastern part of the District in a residential neighborhood just south of Weller Creek. Occupies space on both North and South side of Sunset Road.

600 East Sunset Road, Mount Prospect



2. GENERAL SITE DESCRIPTION:

Size: 11 ac.

Classification: Neighborhood

Multiuse Park with playground, (3) soccer fields, path near creek, & flexible lawnspace on both sides of Sunset Road.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Playground: 0 (2003, Miracle Recreation)

Soccer Fields: 0

Signage: -

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Large recreation fields, large playground has mature trees surrounding, sidewalks along park have ample healthy mature tree allees. A walking path meanders along Weller creek & along a soccer field.

Opportunities: Restrooms for extended use. Fitness stations, adult playground equipment, pickleball courts. More tree canopy along path by creek & field. Add more loops to path within park. Canopy trees or shade shelters for bleachers & field viewing areas.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: **3**

Playground accessible from street. Parking exclusively on street. Soccer fields do not have accessible viewing areas.

6. GENERAL NOTES:

Area in Floodplain: .02 ac.
Maintenance Schedule: Weekly
Active: Active/Passive

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Countryside Park

Date Completed: March 30, 2022

Completed By: HM & CC

CONFLUENCE

pros
consulting
INC.

1. SITE LOCATION:

Countryside Park

Located in the central-eastern part of the District in a residential neighborhood just, buffered with trees along Golf Road (Hwy 58).

913 S. Emerson Street, Mount Prospect



2. GENERAL SITE DESCRIPTION:

Size: 2.7 ac.

Classification: Neighborhood

Multiuse Park with basketball court, playground, and walking path. Good existing tree canopy and small backstop adjacent to Golf Road.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Playground: 0/- (1999, Miracle Recreation)

Basketball Court: 0

Baseball Backstop: 0

Signage: 0 (Metal)

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Ample mature trees and canopy cover this park. A pathway runs throughout. Playground and basketball courts are nicely shaded along with benches and picnic table.

Opportunities: Expand pathway and pathway widths and create more meandering form and interest for trail runners/walkers. Remove baseball backstop, not enough room to accommodate games. Add yard games such as cornhole.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: **4**

Playground accessible from pathways to street. Parking exclusively on street. Basketball courts accessible. Pathway through park is accessible. Benches and picnic tables lack concrete pads connected to pathways. Engineered woodchip playground.

6. GENERAL NOTES:

Area in Floodplain: 0

Maintenance Schedule: Weekly

Active: Active/Passive

7. PHOTO INVENTORY:





FACILITY INVENTORY





Name of Site: Brentwood

Date Completed: March 30, 2022

Completed By: HM & CC

1. SITE LOCATION:

Brentwood

Located in Des Plaines adjacent to Brentwood Elementary School.

260 Dulles Road, Des Plaines



2. GENERAL SITE DESCRIPTION:

Size: 2.5 ac.

Classification: Neighborhood

Site includes one ballfield used for district, practices only and flexible lawnspace. Playground is maintained by the school.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Baseball Field: 0

Rating Key	
+	Excellent Condition
0	Good Condition
-	Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Lots of flexible lawn space, north and east ends of park have nice tree cover. Adjacency to school for shared parking during off hours.

Opportunities: Tree cover, diversity of recreation types. Passive recreation areas and pathways.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: 1

Ballfield and viewing bleachers are not accessible, parking on street.

6. GENERAL NOTES:

Area in Floodplain: 0

Maintenance Schedule: Weekly

Active: Active

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Highridge Knolls & Highlines with Beau Drive Playground and Dara James Playground

Date Completed: March 30, 2022
Completed By: HM & CC

CONFLUENCE

pros
consulting
INC.

1. SITE LOCATION:

Highridge Knolls & Highlines with Beau Drive Playground and Dara James Playground

Linear park located along the ComEd Highlines, running from Mt. Prospect Road 2.8 miles to 1-90. Located with approx. 1 mile in Des Plaines and 1.8 miles in Mount Prospect.

Extends from Kenilworth Ct. on the East to Elmhurst Rd., Highway 62



2. GENERAL SITE DESCRIPTION:

Size: 37.6

Classification: Community

Multi-use park with 2 ball fields, 2.8 miles of linear multi-use trails, basketball courts, 2 playgrounds, and seasonal ice skating rink. Trail runs adjacent to Rec Plex and Kopp Park connecting various amenities.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Baseball Fields: 0
Dara James Playground: 0 (Installed 2014 Landscape Structures)
Beau Drive Playground: 0 (2005 Landscape Structures)
Basketball Courts: 0
Parking: 0
Signage: - (inconsistent signage types)

Rating Key

+ Excellent Condition
0 Good Condition
- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Long walking trails connecting to trail system along powerlines, seasonal ice skating is a community wide amenity, on-site parking.

Opportunities: Tree cover in areas if allowable areas exist within easement. Prairie planting along lines, solar power, water fountains. Safe crosswalks along Highway 62, 83, and Busse Road to connect pathways directly.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: **3**

Onsite parking with proximity to one basketball court. Unmarked accessible parking spots. Ballfields and viewing bleachers are not accessible. Playgrounds are engineered woodchip. Trail crossings on highways are not a direct path.

6. GENERAL NOTES:

Area in Floodplain: approx. 1.3 ac. (SW along Higgins Creek)

Maintenance Schedule: Weekly

Active: Active/Passive

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Einstein Park

Date Completed: March 30, 2022

Completed By: HM & CC

CONFLUENCE

pros
consulting
INC.

1. SITE LOCATION:

Einstein Park

Located in residential neighborhood surrounded by houses on all sides with the exception of Walnut Ave.

345 West Walnut Ave., Des Plaines



2. GENERAL SITE DESCRIPTION:

Size: 6.01

Classification: Neighborhood

Multi-use park with ball field, walking trails, basketball court, playground, outdoor exercise playground, gazebo, and grove of flowering trees.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Baseball Fields: 0

Playgrounds: + (New 2015 Landscape Structures)

Outdoor Exercise: +

Basketball Courts: 0

Shelter: 0

Signage: 0

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Diversity of trees and plantings, playground has accessible paths and benches connecting, dedicated parking, outdoor exercise area for adults, pathway around entire park connects neighborhood between houses.

Opportunities: Provide general maintenance and upkeep, address drainage (water pooling) in shelter.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: **4-5**

Onsite parking with pathways connecting to all site amenities. All accessible parking clearly marked. Engineered woodchips as playground surface.

6. GENERAL NOTES:

Area in Floodplain: 0

Maintenance Schedule: Weekly

Active: Active/Passive

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Rosemary S. Argus Friendship Park

Date Completed: March 30, 2022

Completed By: HM & CC

CONFLUENCE

pros
consulting
INC.

1. SITE LOCATION:

Rosemary S. Argus Friendship Park & Conservatory

Located in residential neighborhood surrounded by houses on two sides. Friendship Junior High and St. Zachary Church are located west of the park.

350 Elizabeth Lane, Des Plaines



2. GENERAL SITE DESCRIPTION:

Size: 29.06

Classification: Community

Multi-use park with soccer field, lighted ball fields, walking trails, lighted tennis courts, playground, pond, formal gardens, and conservatory on site. Outdoor restrooms and concession stand within park. Good variety of trees along the perimeter. Includes Kolpin House - a 1920s bungalow.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Baseball Fields: 0

Soccer Field: 0

Playgrounds: 0 (Landscape Structures 2007)

Tennis Courts: 0

Shelter: 0

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Playground directly adjacent onsite parking. Diversity of trees and plantings including the formal garden and pond, dedicated parking, & trail around entire park.

Opportunities: Additional diverse recreation opportunities throughout site. Public Art!

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: 4

Onsite parking with pathways connecting to all site amenities and trail connections. Engineered wood chips in playground. Accessible path to ball fields, tennis courts, and passive seating/viewing areas.

6. GENERAL NOTES:

Area in Floodplain: 0

Maintenance Schedule: Weekly

Active: Active/Passive

7. PHOTO INVENTORY:





FACILITY INVENTORY

Name of Site: Devonshire Park

Date Completed: March 30, 2022

Completed By: HM & CC

CONFLUENCE

pros
consulting
INC.

1. SITE LOCATION:

Devonshire Park

Located in residential neighborhood adjacent to Devonshire Elementary School.

1401 Pennsylvania Ave., Des Plaines



2. GENERAL SITE DESCRIPTION:

Size: 3 ac.

Classification: Neighborhood

Park with ball field and playground heavily used by elementary school. Funding is split 50/50 with CCSD59.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Baseball Fields: 0

Playgrounds: 0

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Adjacent to school great for educational opportunities in park, some tree cover around playground. Playground set to be replaced with a poured in place base in the summer of 2022.

Opportunities: Additional trees and shrubs to playground and flexible lawn areas for shade and cooling. Additional variety of recreation.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: **3**

School parking connects to playground, otherwise parking is on street (onstreet connection to playground as well). Engineered woodchip base slated for replacement. Lack of accessibility to ballfield.

6. GENERAL NOTES:

Area in Floodplain: 0

Maintenance Schedule: Weekly

Active: Active/Passive

7. PHOTO INVENTORY:



FACILITY INVENTORY

Name of Site: Majewski Park & Athletic Complex

Date Completed: March 30, 2022
Completed By: HM & CC

CONFLUENCE

pros
consulting
INC.

1. SITE LOCATION:

Majewski Park & Athletic Complex

Large site in Des Plaines in industrial area directly South of water reclamation plant.

791 Willie Road, Des Plaines



2. GENERAL SITE DESCRIPTION:

Size: 13 ac.

Classification: Community Park

Athletic Complex with 3 ball fields and 4 soccer fields, important site for local Green & White Soccer Club. Irrigated ballfields for 16" softball and outfield set to 16" softball depth. Lightpoles have been removed for safety reasons. Site is leased from MWRD.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Baseball Fields: 0
Soccer Fields: 0
Access Drive & Parking: -
Concessions: 0

Rating Key

+ Excellent Condition
0 Good Condition
- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Large play fields for 16" softball practice. Space supports multiple games at one time. Concessions and bleachers support larger crowds for games.

Opportunities: Lighting and Field improvements, synthetic turf for fields. Enhanced shade cover for viewing areas, trees for added pollution control and cooling. Accessible parking, pathways, and seating areas.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: **2**

Parking is minimal onsite and not paved evenly. Parallel parking on gravel roadside of Willie Road. Washout changes levels of parking and path areas. Paths to fields are inconsistent, mostly gravel.

6. GENERAL NOTES:

Area in Floodplain: 0 (Floodplain currently unknown) A channelized portion of Higgins Creek runs through the property.

Maintenance Schedule: Weekly

Active: Active/Passive

7. PHOTO INVENTORY:



FACILITY INVENTORY

Name of Site: O'Hare Cup Site

Date Completed: March 30, 2022

Completed By: HM & CC

CONFLUENCE

pros
consulting
INC.

1. SITE LOCATION:

O'Hare Cup Site

South of Interstate 90 and east of Highway 72.

725 Nicholas Blvd., Elk Grove Township



2. GENERAL SITE DESCRIPTION:

Size: 47.7 ac.

Classification: Community/Undeveloped

Large undeveloped site directly south of Interstate 90 and leased by the District. Contains 3.5 Million Cubic Yards of fill soil.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Access Drive: -

Rating Key

- + Excellent Condition
- 0 Good Condition
- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Large area with interesting unintentional topography.

Opportunities: Development is limited by lease holder restrictions. Exploring fill soil uses for berms - topography interest on existing parks. If allowable - letting area naturalize and providing bird blinds/nature observation decks, bridges, outlooks, trails, etc.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: **5**

Parking is nonexistent and site is not traversible except on gravel access road. Area is not meant to be accessible by residents.

6. GENERAL NOTES:

Area in Floodplain: 0 (Floodplain currently unknown)

Maintenance Schedule: Weekly

Includes a Regulated Wetland along Higgins Creek.

7. PHOTO INVENTORY:



FACILITY INVENTORY

Name of Site: Mount Prospect Golf Club

Date Completed: June 21, 2022

Completed By: TB & CC

CONFLUENCE

pros
consulting
INC.

1. SITE LOCATION:

Mt. Prospect Golf Club

Located in the Northwest portion of the District.

600 S. See-Gwun Ave., Mount Prospect



2. GENERAL SITE DESCRIPTION:

Size: 115 ac.

Classification: Community

18 hole public golf course with practice ranges and associated clubhouse. Yearly passes available for local residents, a destination course for non-local players. Tent shelter is converted to ice rink area in winter months.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Access Drive: 0

Tent Shelter: 0

Cart Trails: +

Clubhouse Deck: 0

Golf Course & Range: +

Bridge: 0

Fountain: 0

Rating Key

+ Excellent Condition

0 Good Condition

- Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Attractive plantings, water feature, well maintained course and amenities attract outside attendees and residents. Income generated by course attendees from outside the District.

Opportunities: Additional winter recreation activities could be incorporated along with temporary ice rink: ex. cross country skiing or snowshoeing along existing cart trails. In order to expand golf offerings, District could consider adding another driving range with dual, indoor and outdoor facilities to provide year-round access.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: 5

Accessibility around clubhouse meets code. Did not review accessibility throughout course.

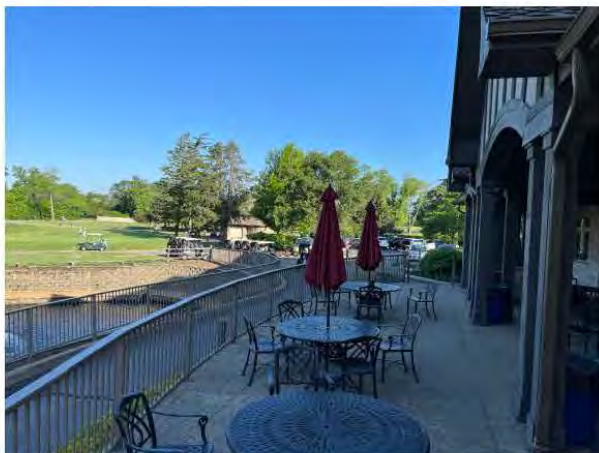
6. GENERAL NOTES:

Area in Floodplain: 5.14 ac.

Maintenance Schedule: Daily

Weller Creek runs through park and connects to adjacent Weller Creek Park directly east.

7. PHOTO INVENTORY:





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FACILITY INVENTORY





Name of Site: Weller Creek Vicinity Triangles

Date Completed: June 21, 2022

Completed By: TB & CC

1. SITE LOCATION:

Weller Creek Park Vicinity Triangles

Directly East of Mt. Prospect Golf Club, to the North and South of Weller Creek Park.

- Triangle 1 - W Man Awa Trail & S Hi Lusi Ave.**
- Triangle 2 - W Council Trail & S Wa Pella Ave.**
- Triangle 3 - W Shabonee Trail & S Hi Lusi Ave.**
- Triangle 4 - W Go Wando Ave. & S. Wa Pella Ave.**



2. GENERAL SITE DESCRIPTION:

Size: (1).41 ac. (2).16 ac. (3).2 ac. & (4).56 ac.; **1.33 ac. total.**

Classification: Neighborhood/Undeveloped

Triangle shaped greenspaces located within the intersection of neighborhood streets.

3. INVENTORY OF FACILITY AMENITIES AND CONDITIONS:

Sidewalk (located in Triangle 2): 0

Rating Key	
+	Excellent Condition
0	Good Condition
-	Needs Improvement

4. STRENGTHS AND OPPORTUNITIES:

Strengths: Community greenspaces with nice mature trees and some ornamental shrubs and plantings. Well maintained unprogrammed lawnspace. Triangle 2 connects adjacent streets to Weller Creek Park.

Opportunities: Triangle 4 is large enough to accommodate a playground or passive gathering space, the other triangles could be further enhanced with public art, plantings, and walkway connections.

5. ACCESSIBILITY RATING (SCALE 1 TO 5, 1= Least Accessible):

Rating: **N/A**

These spaces currently function as islands within the roadways and are not intended for active public use. Therefore aside from the public sidewalk that passes through one island, accessibility is not a requirement.

6. GENERAL NOTES:

Area in Floodplain: 0

Maintenance Schedule: Weekly

7. PHOTO INVENTORY:

